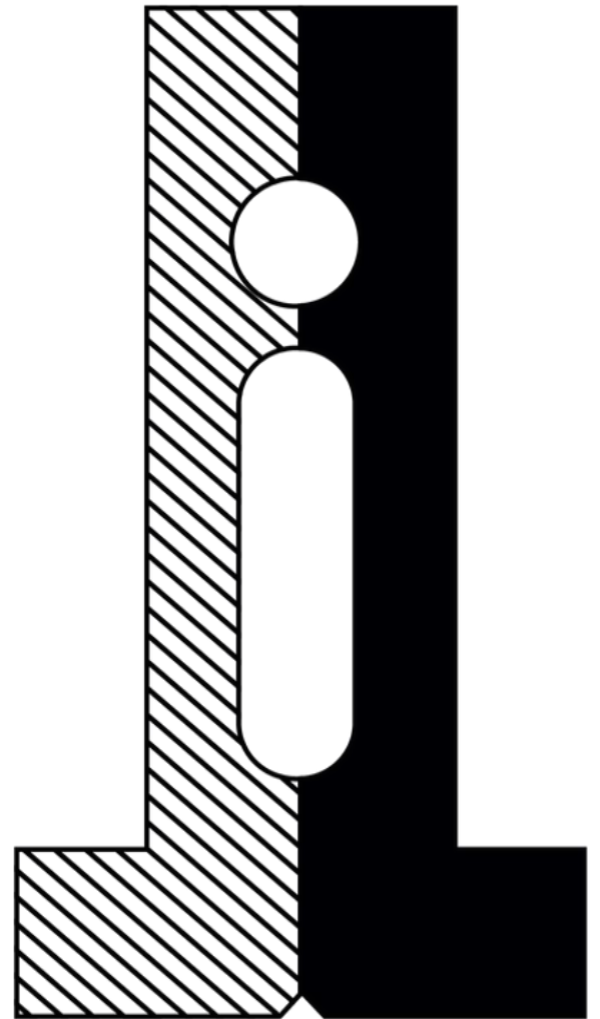




Institute of Health  
Management Research

# Institute of Health Management Research BANGALORE



319, near Thimma reddy layout, Electronic City Phase  
1, Hulimangala, Bengaluru, Karnataka 560105  
[www.iihmrbangalore.edu.in](http://www.iihmrbangalore.edu.in)



## 2.4.2

# Percentage of full-time teachers with Ph.D./D.Sc. / D.Litt./ L.L.D during the last five years

**INSTITUTE OF HEALTH MANAGEMENT RESEARCH**


# 319, Near Thimmareddy Layout  
Hulimangala Post, Electronic City  
Phase 1, Bangalore - 560 105  
Ph: 080 - 61133800  
Email: Info@iihmrbangalore.edu.in  
Website: www.iihmrbangalore.edu.in  
Toll Free No. 1800-572-2728  
GST No.: 29AAAT10517J1ZQ

**CRITERIA -2****2.4.2**

NAAC 2024/SSR/2/-2.4.2

Date: 14/08/2024

<b>Criteria</b>	<b>Teaching-Learning and Evaluation</b>
<b>Key Indicator</b>	<b>Teacher Profile and Quality</b>
<b>Metric</b>	Percentage of full time teachers with Ph.D./D.Sc. / D.Litt./ L.L.D during the last five years
<b>Documents As per SoP</b>	1) List of names of the full time Ph.D./D.Sc. / D.Litt./ L.L.D teachers for all 5 years (year wise) with date of joining is attached. <b>(Appendix-I)</b> 2) e- Copies of Ph.D./D.Sc. / D.Litt./ L.L.D certificates / notification of teachers attested by the principle for all 5 years (year wise) are attached as per above list. <b>(Appendix-II)</b>
<b>Document Link :</b>	<a href="https://iihmrbangalore.edu.in/naac/">https://iihmrbangalore.edu.in/naac/</a>

  
Criteria -2 Coordinator



**DECLARATION**

Under Criteria 2.4.2 % Percentage of PHD Teacher Year Wise is shared

Year	% Percentage of PHD Teacher Year Wise
2018-2019	77.78
2019-2020	66.67
2020-2021	61.54
2021-2022	46.67
2022-2023	61.54

Average Percentage	62.84
--------------------	-------

For Institute of Health Management Research, Bangalore

*Alsha Manginath*  
Director

# Appendix I

**List of Full Time Teachers with Ph.D./D.Sc. / D.Litt./ L.L.D**



**List of Full Time Teachers with Ph.D./D.Sc. / D.Litt./ L.L.D**

Year 2018 - 2019	
Sl. No.	Faculty Name
1	Dr. Usha Manjunath
2	Dr. Sarala R
3	Mr. Kanagaraj K
4	Dr. Manjunatha R
5	Dr. Gyan Chandra Kashyap
6	Dr. Anil Sood
7	Dr. Kumari Shweta

For Institute of Health Management Research, Bangalore

*Usha Manjunath*  
Director

**List of Full Time Teachers with Ph.D./D.Sc. / D.Litt./ L.L.D./**

Year 2019-2020	
Sl. No.	Faculty Name
1	Dr. Usha Manjunath
2	Dr. Sarala R
3	Mr. Kanagaraj K
4	Dr. Manjunatha R
5	Dr. Gyan Chandra Kashyap
6	Dr. Allen P Ugargol

For Institute of Health Management Research, Bangalore

*Usha Manjunath*

Director



**List of Full Time Teachers with Ph.D./D.Sc. / D.Litt./ L.L.D/**

Year 2020-2021	
Sl. No.	Faculty Name
1	Dr. Usha Manjunath
2	Dr. Sarala R
3	Dr. Manjunatha R
4	Dr. Gyan Chandra Kashyap
5	Dr. Allen P Ugargol
6	Dr. Jyoti Vijay
7	Dr. Kirti Udayai
8	Dr. S Krishna Kumar

For Institute of Health Management Research, Bangalore

*Usha Manjunath*  
 Director





**List of Full Time Teachers with Ph.D./D.Sc. / D.Litt./ L.L.D/**

Year 2021-2022	
Sl. No.	Faculty Name
1	Dr. Usha Manjunath
2	Dr. Sarala R
3	Dr. Gyan Chandra Kashyap
4	Dr. Jyoti Vijay
5	Dr. Kirti Udayai
6	Dr. Subodh S Satheesh
7	Dr. Rajeshwari B S

For Institute of Health Management Research, Bangalore

*Usha Manjunath*  
 Director

**List of Full Time Teachers with Ph.D./D.Sc. / D.Litt./ L.L.D/**

Year 2022-2023	
S. No.	Faculty Name
1	Dr. Usha Manjunath
2	Dr. Sarala R
3	Dr. Gyan Chandra Kashyap
4	Dr. Jyoti Vijay
5	Dr. Kirti Udayai
6	Dr. Subodh S Satheesh
7	Dr. Rajeshwari B S
8	Dr. Amita Mukhopadhyay

For Institute of Health Management Research, Bangalore

  
Director

# Appendix II

**e- Copies of NET / SET / Ph.D certificates**

# The Jigata Institute of Technology & Science

Upon the Recommendation of the Senate hereby confers on

**Usha Manjunath**

The Degree of

## Doctor of Philosophy

having been found duly qualified. The thesis presented for the Degree was entitled "Development of an Integrative Framework for Total Quality Service in Hospitals - An Empirical Investigation".

Given this twentieth day of March, two thousand eight under the Seal of the Jigata Institute of Technology & Science at Jigata in the State of Rajasthan, India.



For Institute of Health Management Research, Bangalore

*Usha Manjunath*  
Director

*Self attested  
Usha Manjunath  
08/09/2017*

*Kavita*  
CHANCELLOR

*[Signature]*  
DIRECTOR

*[Signature]*  
REGISTRAR



*[Signature]*  
VICE-CHANCELLOR

# UNIVERSITY OF MYSORE

ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ



We, the Chancellor, the Pro-Chancellor, the Vice-Chancellor and  
Members of the Syndicate of the University of Mysore  
do hereby certify that

ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯದ ಕುಲಾಧಿಪತಿಗಳು, ಸಮಕುಲಾಧಿಪತಿಗಳು, ಕುಲಪತಿಗಳು  
ಹಾಗೂ ಸಿಂಡಿಕೇಟನ ಸದಸ್ಯರಾದ ನಾವು

**SARALA R**

has been awarded the Degree of  
ಅವರು ನಿಗದಿತ ಪರೀಕ್ಷೆಯಲ್ಲಿ ಉತ್ತೀರ್ಣರಾಗಿರುವುದರಿಂದ

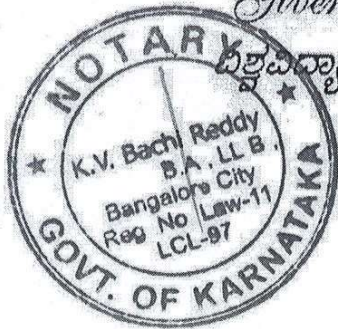
**DOCTOR OF PHILOSOPHY**  
in  
**SOCIOLOGY**

ಡಾಕ್ಟರ್ ಆಫ್ ಫಿಲಾಸಫಿ

on being duly certified to have passed the prescribed examination  
ಪದವಿಯನ್ನು ಅವರಿಗೆ ಪ್ರದಾನ ಮಾಡಲಾಗಿದೆಯೆಂದು ಪ್ರಮಾಣೀಕರಿಸುತ್ತೇವೆ



Given under the seal of the University



ವಿಶ್ವವಿದ್ಯಾನಿಲಯದ ಮೊಹರಿನೊಂದಿಗೆ ನೀಡಲಾಗಿದೆ

CERTIFIED TRUE COPY  
ATTESTED BY ME

K.V. BACHI REDDY, B.A., LL.B.  
ADVOCATE & NOTARY PUBLIC  
F-102, Sri Krishna Building, Avenue Road  
BANGALORE - 560 002



Date of Convocation 10-04-2011

ಘಟಿಕೋತ್ಸವದ ದಿನಾಂಕ

Mysore/ಮೈಸೂರು

Sl.No./ಕ್ರಮ ಸಂಖ್ಯೆ No 117

Director of Health Management Research, Bangalore

Ushama Vice-Chancellor

Director

ಕುಲಪತಿ

Electronic Certificate No.: 131014552



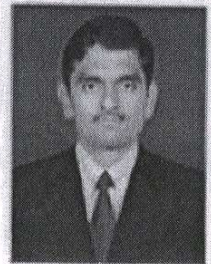
**University Grants Commission**  
NATIONAL EDUCATIONAL TESTING BUREAU



**NATIONAL ELIGIBILITY TEST FOR LECTURESHIP**

UGC Ref. No.: 14552/(NET-JUNE 2013)

Roll No.: 06170261



Certified that **KANAGARAJ K**

Son/Daughter of **KANDASAMY K**

and **RAJATHI**

has qualified

the UGC-NET for eligibility for lectureship held on **30-06-2013**

in the Subject **MANAGEMENT**

The date of qualifying NET is **21st October, 2013**, which is also the date of declaration of the result.

This is an electronic certificate only and its authenticity should be verified from the UGC by the employer through [www.ugcnetonline.in](http://www.ugcnetonline.in). This electronic certificate can also be verified by scanning QR Bar Code printed on the electronic certificate.

Validity of the electronic certificate is forever.

For Institute of Health Management Research, Bangalore

*Surender Joshi*

Date of Issue: **10-01-2014**

*Usha Manginath*  
NET Bureau

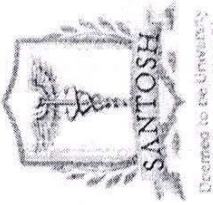
Note: a) UGC has issued the electronic certificate on the basis of information provided by the candidate in his/her Application Form. The appointing authority should verify the original records/certificates of the candidate while considering him/her for appointment, as the Commission is not responsible for the same. The candidate must fulfil the minimum eligibility conditions for NET within two years from the date of declaration of UGC-NET result.

b) Wherever PWD is shown in the UGC Ref. No., the recruitment body should check the relevant documents of disability.

क्रमांक सं / Serial No. Ph.D - 0005



पंजीकरण सं / Registration No. 950112511

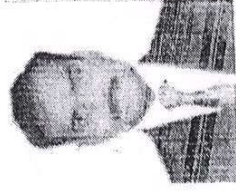


**SANTOSH**  
Deemed to be University  
Established u/s 3 of the UGC Act, 1956

## DOCTOR OF PHILOSOPHY

प्रमाणित किया जाता है कि  
डॉ. मंजुनाथा आर  
को अप्रैल 2017 की परीक्षा में  
उपाधि के योग्य सिद्ध होने पर  
डॉक्टर ऑफ फिलॉसफी में  
कॉम्मुनिटी मेडिसिन फैकल्टी ऑफ  
मेडिसिन  
की उपाधि से विभूषित  
किया जाता है ।

This is to certify that  
**Dr. Manjunatha R**  
having been examined and found qualified  
for the Degree of Doctor of Philosophy in  
**Community Medicine**  
under faculty of Medicine  
in April 2017 has been duly admitted  
to the said degree.



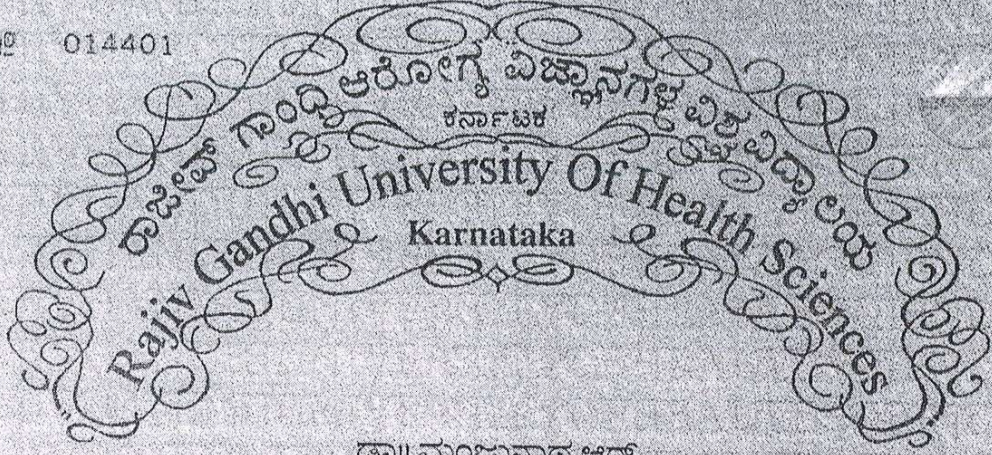
कुलपति  
Vice Chancellor

For Institute of Health Management Research, Bangalore

*Dr. Manjunatha*  
Director

कुलसचिव  
Registrar

№ 014401



ಡಾ|| ಮಂಜುನಾಥ ಆರ್

ಎಂ.ಬಿ.ಬಿ.ಎಸ್

ಪದವಿಗೆ ಯಥಾಯೋಗ್ಯವಾದ ಅವಶ್ಯಕತೆಗಳನ್ನು ಪೂರೈಸಿರುವುದೆಂದು ದೃಢೀಕರಿಸುತ್ತಾ, ಅಗತ್ಯವಾದ ಅರ್ಹತೆಯನ್ನು  
ಸೆಪ್ಟೆಂಬರ್ ೨೦೦೨  
ಪರೀಕ್ಷೆಯಲ್ಲಿ ಪಡೆದಿರುವ ಕಾರಣ ಅದನ್ನು ಅಂಗೀಕರಿಸಿ  
ವಿಶ್ವವಿದ್ಯಾಲಯದ ಅಧಿಕಾರ ಮುದ್ರೆಯೊಡನೆ ಈ ಪದವಿಯನ್ನು ನೀಡಲಾಗಿದೆ.

*Certifies that*

Dr. MANJUNATHA R

*has been duly admitted to the Degree of*

MBBS

*in recognition of the fulfilment of the requirements  
for the said degree in the examination held during*

SEPTEMBER 2002

*Given under the seal of the University*



ಬೆಂಗಳೂರು

Reg. No. : 97M3041

College: VIJAYANAGAR INSTITUTE OF MEDICAL SCIENCES, BELLARY

*Prof.*

ಕುಲಪತಿ

Vice-Chancellor



ದಿನಾಂಕ : 24/02/2004

Date : 24/03/2004

For Institute of Health Management Research, Bangalore

*Usha manjunath*

Director



Enrollment No : Ph.D/12/33

Sr. No. : 60029

# International Institute for Population Sciences

(Declared as Deemed-to-be-University under Section 3 of the UGC Act, 1956)



(स्थापना/ Established in 1956)

बेहतर भविष्य के लिए क्षमता निर्माण  
Capacity Building for a Better Future

## Mr. Gyan Chandra Kashyap

having completed all the requirements  
of the doctoral programme  
to the satisfaction  
to the Academic Council, is hereby  
admitted to the degree of

Doctor of Philosophy  
in  
Population Studies

Dated at Mumbai Thirteenth Day of May Two Thousand Eighteen



For Institute of Health Management Research, Bangalore

*Asha Manjunath*  
Director

Deonar, Mumbai - 400 088  
Date : 13<sup>th</sup> May 2018

*Ladun Singh*  
Director &  
Sr. Professor

*J. J.*  
Chairperson  
Executive Council

Regd. No.

ਰਜਿਸਟਰਡ ਨੰ: 2010-GCM/A-021

Roll No.

ਰੋਲ ਨੰ: 6133018

# Baba Farid University of Health Sciences

Doctor of Medicine

Certified that Anil Sood son/daughter of  
 Shri Janak Raj Sood and Shrimati Shashi Kanta,  
 student of Govt. Medical College, Amritsar having  
 pursued the prescribed course and passed the requisite examination held in May/June 2013 has  
 been conferred the degree of Doctor of Medicine in the subject of SPM  
 of this University.

## ਬਾਬਾ ਫਰੀਦ ਯੂਨੀਵਰਸਿਟੀ ਆਫ ਹੈਲਥ ਸਾਇੰਸਿਜ਼

ਡਾਕਟਰ ਆਫ ਮੈਡੀਸਨ

ਪ੍ਰਮਾਣਿਤ ਕੀਤਾ ਜਾਂਦਾ ਹੈ ਕਿ ਅਨਿਲ ਸੂਦ ਪੁੱਤਰ/ਪੁੱਤਰੀ  
 ਸ੍ਰੀ ਜਨਕ ਰਾਜ ਸੂਦ ਅਤੇ ਸ਼੍ਰੀਮਤੀ ਸ਼ਸੀ ਕਾਂਤਾ,  
 ਵਿਦਿਆਰਥੀ ਸਰਕਾਰੀ ਮੈਡੀਕਲ ਕਾਲਜ, ਅੰਮ੍ਰਿਤਸਰ ਨੂੰ  
 ਨਿਸ਼ਚਿਤ ਕੋਰਸ ਦਾ ਅਧਿਐਨ ਕਰਨ ਉਪਰੰਤ ਮਈ/ਜੂਨ 2013 ਵਿੱਚ ਹੋਈ ਇਸ  
 ਯੂਨੀਵਰਸਿਟੀ ਦੀ ਲੋੜੀਂਦੀ ਪ੍ਰੀਖਿਆ ਡਾਕਟਰ ਆਫ ਮੈਡੀਸਨ ਵਿਸ਼ਾ ਐਸ ਪੀ ਐਮ  
 ਵਿੱਚ ਸਫਲ ਹੋਣ ਉਪਰੰਤ ਇਹ ਡਿਗਰੀ ਪ੍ਰਦਾਨ ਕੀਤੀ ਜਾਂਦੀ ਹੈ।

Given under the seal of the University  
 ਯੂਨੀਵਰਸਿਟੀ ਦੀ ਸੀਲ ਅਧੀਨ ਪ੍ਰਮਾਣਿਤ ਕੀਤੀ ਗਈ

For Institute of Health Management Research, Bangalore

*Lishamangrath*

Director



*Praveen Raj*

Dean Academics

Sri Guru Ram Das Institute of  
Medical Science & Research  
Sri Amritsar

*Spemyl*  
Controller (Exams.)  
ਕੰਟਰੋਲਰ ਪ੍ਰੀਖਿਆਵਾਂ

*[Signature]*  
Registrar  
ਰਜਿਸਟਰਾਰ

*[Signature]*  
Vice-Chancellor  
ਵਾਈਸ-ਚਾਂਸਲਰ

*[Signature]*  
Chancellor  
ਚਾਂਸਲਰ

Haridkot/ਫਰੀਦਕੋਟ 18.06.2013



प्रमाणित किया जाता है कि ..... कॉलेज के/की  
कुमारी श्वेता ..... पाटलिपुत्र मेडिकल ..... के वैशाख-ज्येष्ठ मास  
मई ..... 2003 ई० ) में आयोजित सत्र ..... द्वितीय 2003(II) की बैचलर  
( तदनुसार ..... 2003 ई० ) में आयोजित सत्र ..... द्वितीय 2003(II) की बैचलर  
ऑफ मेडिसिन एण्ड बैचलर ऑफ सर्जरी परीक्षा उत्तीर्ण की, आज यह  
उपाधि प्रदान की गयी ।

विनोबा भावे विश्वविद्यालय,  
हजारीबाग

तिथि 21 जून 2006

महेन्द्र प्रसाद खिहू  
कुलपति

For Institute of Health Management Research, Bangalore

Usha Mangrulkar  
Director



rijksuniversiteit  
 groningen

Office of the University

PhD Department

Broerstraat 5  
9712 CP Groningen  
P.O. box 72  
9700 AB Groningen

Promoveren@rug.nl

## DECLARATION

Groningen, 25 June 2020

The Board of the University of Groningen hereby declares that

**ALLEN PRABHAKER UGARGOL**

born in Dharwad (India) on 11-10-1976,  
gained a PhD in accordance with Article 7.18 of the Higher Education and Research Act (WHW)  
and was awarded the degree of Doctor of the University of Groningen on 25-06-2020.

The thesis was entitled

**AGEING AND EXCHANGE OF CARE IN EMIGRANT HOUSEHOLDS CASE STUDIES  
FROM KERALA AND GOA, INDIA**

Supervisors: Prof. I. Hutter  
Prof. K.S. James  
Prof. A. Bailey

On behalf of the Board  
of the University of Groningen,  
The Registrar,



university of  
 groningen

A. van den Bos, LLM

For Institute of Health Management Research, Bangalore

Director



Feara Klaren  
T +31 (0)50 363 7224  
f.klaren@rug.nl

Date  
March 9<sup>th</sup> 2018

Subject  
PhD Allen Prabhaker Ugargol

To whom it may concern:

This letter serves to confirm that the 4-year PhD period of Allen Prabhaker Ugargol as a PhD Researcher at the Graduate School of Spatial Sciences, University of Groningen, has recently come to an end. Mr. Ugargol started on August 16<sup>th</sup> 2012 and his contract ended on August 16<sup>th</sup> 2016. The draft manuscript has already been submitted to the supervisors and currently, the manuscript is being given its final revision and improvements in order for it to be submitted to the examining committee soon.

Therefore, Mr. Ugargol has now become available for full-time faculty positions and we wish him the best of luck in finding employment opportunities in India or anywhere else in the world.

Best regards,

Feara Klaren  
Office Manager Graduate School  
Faculty of Spatial Sciences  
University of Groningen



For Institute of Health Management Research, Bangalore

*Usha Manjunath*  
Director

Enrolment. No.  
2013/1936



# वनस्थली विद्यापीठ

विद्यापीठ द्वारा निर्धारित  
सभी अर्हताएं पूरी करने पर

ज्योति विजय को

**डॉक्टर ऑफ़ फ़िलॉसॉफ़ि**

**गृह विज्ञान (आहार विज्ञान एवं पोषण)**

की उपाधि में आज के दिन दीक्षित किया गया।  
प्रमाण स्वरूप विद्यापीठ की मुद्रा एवं कुलपति के  
हस्ताक्षर अंकित किये जाते हैं।



## BANASTHALI VIDYAPITH

On having fulfilled the requirements  
laid down by the Vidyapith

*Jyoti Vijay* has been  
admitted this day to the degree of

**DOCTOR OF PHILOSOPHY**

**HOME SCIENCE (FOOD SCIENCE AND NUTRITION)**

In token whereof are inscribed the seal of the Vidyapith  
and the signature of the Vice-Chancellor.



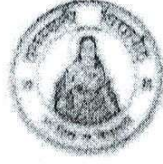
तारीख  
Date 7 January, 2018

कुलपति  
Vice-Chancellor

Institute of Health Management Research, Bangalore

*disha manjivath*  
Director

वनस्थली विद्यापीठ  
पो. वनस्थली विद्यापीठ ३०४०२२  
(राजस्थान)



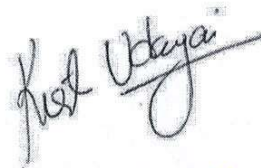
BANASTHALI VIDYAPITH  
P.O. BANASTHALI VIDYAPITH RAJASTHAN  
(RAJASTHAN)

CERTIFICATE


This is to certify that Ms. Kirti Udayai Daughter of Shri Uday Shankar Srivastava has been awarded Ph.D. degree in the subject Management (Enrollment No.- 2013/551) by Banasthali Vidyapith in the year 2019. Her Ph.D. degree has been awarded in accordance with the provisions of the UGC regulations 2009.

Issued on: 13.11.2019.

  
ADDITIONAL REGISTRAR



For Institute of Health Management Research, Bangalore

  
Director

Enrolment. No.

2013/551



# बनस्थली विद्यापीठ

विद्यापीठ द्वारा निर्धारित  
सभी अर्हताएं पूरी करने पर  
कीर्ति उदय को



## डॉक्टर ऑफ़ फ़िलॉसॉफ़ि प्रबंधन

की उपाधि में आज के दिन दीक्षित किया गया ।  
प्रमाण स्वरूप विद्यापीठ की मुद्रा एवं कुलपति के  
हस्ताक्षर अंकित किये जाते हैं ।

### BANASTHALI VIDYAPITH

On having fulfilled the requirements  
laid down by the Vidyapith

For Institute of Health Management Research, Bangalore

*Kirti Udayai* has been

*Usha Majumdar*  
Director

admitted this day to the degree of

## DOCTOR OF PHILOSOPHY

### MANAGEMENT

In token whereof are inscribed the seal of the Vidyapith  
and the signature of the Vice-Chancellor.



*Kirti Udayai*  
*[Signature]*

तारीख

Date 20 September, 2019

कुलपति

Vice-Chancellor



# NATIONAL UNIVERSITY OF SINGAPORE



This is to certify that

*S Krishna Kumar*

having fulfilled the requirements prescribed  
by the University was conferred the degree of

## MASTER OF PUBLIC HEALTH

on

30 June 2009



Chair, Board of Trustees

President

For Institute of Health Management Rese

*Self Attached*  
*2009*

*Alsha Manjivati*  
Director

FORM No. 114/98



# KILPAUK MEDICAL COLLEGE

## COURSE CERTIFICATE

This is to certify that

Thiru / Selvi / Tmt. .... S. KRISHNA KUMAR .....

..... joined this College

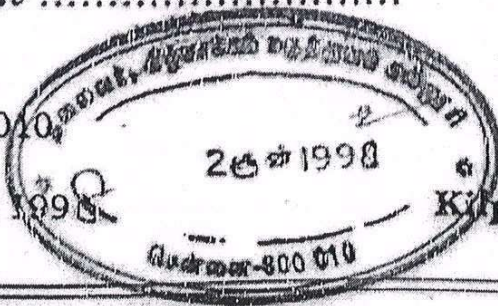
in M.B.B.S. Course on 27.08.1991 ..... and passed

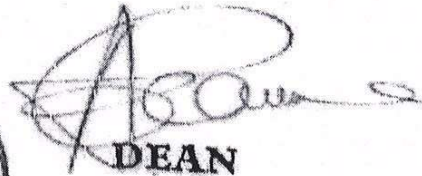
the Final M.B.B.S. Examination on DECEMBER 1996 .....

and completed Compulsory Rotatory Resident Internship

of one year on 19.05.1998 .....

Chennai - 600 010



  
DEAN

Dated 16/11/1998

Kilpauk Medical College

For Institute of Health Management Research Bangalore

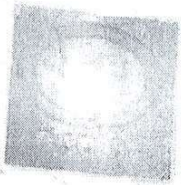
  
Director

पंजीकरण सं: 28517074  
(Reg. No.)

नामांकन सं: PEN/PH/17/00492  
(Enrollment No.)

# Shri Jagdishprasad Jhabarmal Tibrewala University, Jhunjhunu

## श्री जगदीशप्रसाद झाबरमल टिबड़ेवाला विश्वविद्यालय, झुंझुनूं



### डॉक्टर ऑफ़ फिलॉसफी

प्रमाणित किया जाता है कि **Subodh S Satheesh** को इस विश्वविद्यालय के **Pharmaceutical Sciences** संकाय के अन्तर्गत डॉक्टर ऑफ़ फिलॉसफी की उपाधि से वर्ष **2020** में विभूषित किया गया।

इनके शोध प्रबन्ध का विषय निम्नलिखित था :-

**A STUDY ON COUNSELING METHODOLOGY ADOPTED IN DIABETIC FOOT SYNDROME BY PHARMACISTS OF SOUTH KERALA**

## DOCTOR OF PHILOSOPHY

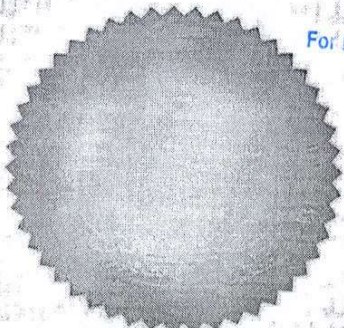
This is to certify that **Subodh S Satheesh** has been awarded the degree of Doctor of Philosophy in the faculty of **Pharmaceutical Sciences** of this University in the year **2020**.

The title of his/ her thesis was:-

**A STUDY ON COUNSELING METHODOLOGY ADOPTED IN DIABETIC FOOT SYNDROME BY PHARMACISTS OF SOUTH KERALA**

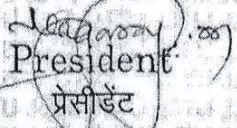


Registrar  
रजिस्ट्रार

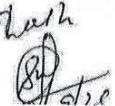


For Institute of Health Management Research, Bangalore

  
Director

  
President  
प्रेसीडेंट

20<sup>th</sup> December 2020

Self attested by  
Dr. Subodh S. Satheesh  


Scanned by TapScanner

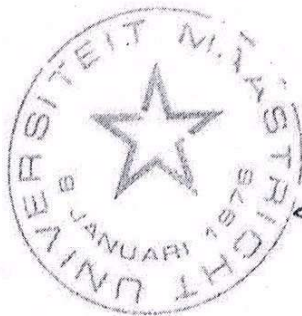
*We hereby certify that*

**RAJESHWARI BANGALORE  
SATHYANANDA**

*has been granted a doctor's degree on the  
1<sup>st</sup> of September 2020 by the  
Faculty of Health, Medicine and Life Sciences  
of Maastricht University*

*Title of the thesis:*

*Performance of Primary Healthcare Centres in Bangalore  
Urban District: an Evaluation*



*Prof. dr. Rianne M. Letschert,  
Rector Magnificus*

For Institute of Health Management Research, Bangalore

*Alshamughaiah*  
Director

*M. M. M.*



# University of Mumbai

## मुंबई विद्यापीठ

*CW*

the Chancellor, Vice-Chancellor  
and  
Members of the Management Council  
confer the Degree of

### Doctor of Medicine

(Branch X : Preventive and Social Medicine)

on

**Amita Prabir Sheela Mukhopadhyay**  
Lokmanya Tilak Municipal Medical College  
for the examination held

in May 2007

at the Convocation

held on 12th February, 2008.

For Institute of Health Management & Research

*Amita Prabir Sheela Mukhopadhyay*  
*Sheela Mukhopadhyay*  
Director

*AM*

कुलपती, कुलगुरू  
आणि

व्यवस्थापन परिषदेचे सदस्य

### वैद्यक अधिस्नातक

(शाखा १० : रोगप्रतिबंधक व सामाजिक औषध वैद्यकशास्त्र)

ही पदवी

मे २००७ मधील परीक्षेत

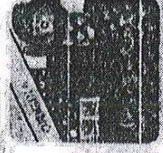
उत्तीर्ण झाल्याबद्दल

अमिता प्रबीर शीला मुखोपाध्याय

लोकमान्य टिळक म्युनिसिपल मेडिकल कॉलेज  
याना

१२ फेब्रुवारी, २००८ च्या

दीक्षान्त समारंभात प्रदान करित आहोत.



7213825

*Sheela Mukhopadhyay*

Vice-Chancellor / कुलगुरू

