



BROCHURE 2026-27

FELLOW PROGRAM IN MANAGEMENT

(Hospital & Healthcare Management)

DOCTORAL PROGRAM APPROVED BY AICTE

IIHMR Bangalore

Pioneers of Healthcare Management.....

Awards & Ranking



10th
Ranking in Bengaluru

Outlook
THE FULLY LOADED MAGAZINE

10th
Ranking in Bengaluru

THEWEEK

AAA⁺

CAREERS 360
THE COMPLETE CAREER MAGAZINE

GOLD
Band

R
World Institutional
RANKING  **GRADE**



Industry and Academia Partners

INTERNATIONAL



Maastricht University



ACE-PUTOR



Keeping Africa Healthy



NATIONAL



ಮೈಸೂರು ವಿಶ್ವವಿದ್ಯಾನಿಲಯ
UNIVERSITY OF MYSORE



VIVEKANANDA GLOBAL
UNIVERSITY, JAIPUR



Be At Your Best. Everyday.



EASY FOR PRESCRIPTION



ACCREDITATIONS



IIHMR Bangalore is accredited by
National Assessment and Accreditation Council (NAAC)
with Grade 'A'



Doctoral Fellow Program in Management
(Hospital and Healthcare) is approved by
All India Council for Technical Education (AICTE)



IIHMR Bangalore is accredited as a
Consultancy Organization for NABH by
The National Accreditation Board for Education
and Training (NABET) constituent board of the
Quality Council of India (QCI)



IIHMR Bangalore is accredited by
National Board of Accreditation (NBA)

IMPORTANT DATES TO REMEMBER

- Last date for submission of application forms: **August 1, 2025**
- Last date for closing of admission: **August 10, 2025**
- Commencement of the Academic session: **August, 2025**

Note: Change of dates/updates will be announced.



Director's Message

A very warm welcome to IIHMR Bangalore!

I am happy to share the growth of Indian Institute of Health Management Research (IIHMR), South Campus at Bangalore since its inception in 2004. Our rich legacy dates to IIHMR Jaipur, started in 1984. We have been the pioneer in Health System Management Research and Capacity Building. Our flagship program PGDM (Hospital and Health Management), is approved by AICTE, accredited by NBA, and accorded MBA equivalence by AIU. The program is very well recognized in the health sector in India and beyond. We also offer a PGDM in AI and DS, a 2 year full time program to address AI challenges.

IIHMR Bangalore is NAAC 'A' Accredited, which speaks for itself on the quality and validity of the courses.

In November 2022, we launched ADMIRE – Centre for Advancing Digital Healthcare. With a focus on Digital Health Skilling, R & D, and Innovations – we are poised to make a mark in the sector with a robust healthcare ecosystem in Bangalore: healthcare providers, IT, Start-ups, and availability of experts/professionals. 'Digi Health Data and AI (DHDAI) Lab' and 'Innovation Cell' under ADMIRE are game changers for Med-Tech Testing and Skilling.

In the year 2023 we have launched the Doctoral Fellow Program in Management in Hospital and Health Management (FPM), a three-year program, approved by AICTE. The FPM program prepares qualified and competent leaders who will manage and strengthen the hospital and health system across the spectrum. IIHMR B provides a great learning platform for research scholars from a wide array of fields with study immersion, project, and teaching assistantship. Our faculty team is highly qualified in healthcare and has experience working with multidisciplinary teams from hospital management, public health, health IT, socio-economic/population sciences, pharma, digital health, and inter-disciplinary areas. They provide excellent guidance and mentorship to enable scholars to develop into independent hospital and health management researchers.

Our competencies include large-scale surveys like NFHS, Formative/Impact assessment, Implementation/Operations Research, Facility/quality assessment, Policy, and Strategy among others. The thrust areas include Hospital management, Health System Strengthening, ECCD, Nutrition and Health, Tribal Health, Non-communicable Diseases and Social and Behaviour Change Communication. We have collaborated and partnered with national and international organizations. We are empaneled with NHSCR, KMD (HSR), and NHA as research and training partners.

The training verticals at IIHMR Bangalore offer Executive/Certificate/Short-term programs for upskilling and promoting lifelong learning. We are recognized as a Key Resource Centre (KRC) by the National Jal Jeevan Mission (NJJM) for training and skill training with APSSDC in technology and digital health. IIHMR Bangalore is a NABET-accredited organization for NABH Consultancy and Training by QCI and currently consulting for NABH accreditation in hospitals.

We hope you choose IIHMR Bangalore for your higher education the doctoral level "Fellow Program in Management".

Dr. Usha Manjunath, Ph.D.

Professor & Director – IIHMR, Bangalore.



Foreword

I am delighted to announce the 4th batch of the Doctoral Fellow Program in Management (FPM) approved by All India Council for Technical Education (AICTE). It is my pleasure to welcome you all to this new program that is set to transform the landscape of healthcare management education.

IIHMR, Bangalore with its three verticals viz., academic, research and training in areas of Hospital, Health (Public Health), Pharmaceutical and Health IT Management gives a unique experience and opportunities for the professionals to enhance their skills.

The courses are delivered by experienced faculties hailing from multi-disciplinary field, industry experts and thought leaders in healthcare management. The program encompasses innovative pedagogy emphasizing on case study discussion, problem solving simulation exercise along with lectures and field visits.

The FPM program marks a significant milestone and our efforts in promoting and building capacity in healthcare management research among working professionals viz., MBBS, Para medicals, Public Health, Healthcare technologist etc. The professionals during their course would gain skills to identify the most critical gaps, issues, and address the challenges through evidence-based decision-making and innovative management solutions in the healthcare sector.

“Healthy citizens are the greatest asset any country can have” by Sir Winston Churchill. I encourage all aspiring healthcare professionals and managers to join us in the journey and thereby contribute to overall improvement of health and well-being of the community, in building healthy nation and boosting the nation’s economy.

Best Wishes

Dr. R. Sarala, Ph.D.

Professor & Dean-Research and Publications
IIHMR, Bangalore.



Preface

Dear Friends and Prospective Students,

Welcome to the Institute of Health Management Research, Bangalore (IIHMRB).

At IIHMRB, we believe that education is the gateway to an excellent future and higher education is an investment to ensure that we are prepared for adversities and reap bountiful. Healthcare is a dynamic industry that can make or break a country's economy. In this scenario, it is important to have adequate knowledge and appropriate research skills to make an evidence-based decision for optimizing the output and the outcome by the available resources and standardized process. The Doctoral Fellow Program in Management (FPM) offers an excellent opportunity to enhance skills and equip one with the right knowledge.

I'm happy to inform you about the call for applications for the fourth cohort of the program 'Fellow in Management', a three-year doctoral-level program that is equivalent to a Ph.D. This program aims to advance knowledge and innovation in the theory and practice of evidence-based management. We are focusing on management research in the healthcare and allied industry with a multidisciplinary approach that could consist of but is not limited to hospital, healthcare, healthcare IT, and pharmaceutical management. This program benefits from the guidance and mentorship offered by the faculties with domain expertise to enable the scholars to establish themselves as leaders in management research and education.

We have full-time faculty members who are from excellent academic institutions with impressive research, and academic credentials. We offer courses with pedagogy that have a high impact and ensure effective learning environments to pursue research of one's interest. We offer a platform for the pursuit of knowledge, generating and curating ideas with experiential learning. We have an Institutional Review Board registered at the Department of Health Research to cater to the ethical needs of the research.

I take this opportunity to welcome FPM aspirants with passion and potential to leverage the strengths of the IIHMR, pursue research in the area of their interest, enhance their knowledge, and contribute to their growth to realize equitable, inclusive, and sustainable development.

The Fellow Program in Management ensures that our fellows unlearn, learn, and relearn the scientific methods in their chosen area of interest and equip them with the needed attitude and aptitude to face their careers, challenge their boundaries, and conquer the domain of their will.

Wish you a successful learning journey at IIHMR, Bangalore.

Dr. Rajeshwari B. S. B.D.S., P.G.D.H.P., M.Phil., Ph.D.

Associate Professor & FPM Coordinator – IIHMR, Bangalore.

Institute Background



IIHMR Society

The Indian Institute of Health Management Research (Society) was established in 1984 in Jaipur with a focus on Public Health and Hospital Management. The IIHMR Society has established its campuses at Jaipur, Bangalore, and Delhi to improve the standards of healthcare institutes through Management Research. IIHMR – Jaipur is a WHO Collaborating Centre and has been designated as an Institute of Excellence by the Ministry of Health & Family Welfare, Government of India.



About IIHMR Bangalore



IIHMR Bangalore was established in the year 2004 as the South Campus of the Indian Institute of Health Management Research, Jaipur. In the year 2010, the Institute received AICTE approval for Post Graduate Diploma in Management (Hospital and Health Management)-PGDM. In the year 2023 AICTE approved Doctoral Fellow Program in Management (FPM) a flagship programme in which Academics, Research and Training create a distinctive edge for developing management research professionals for the Hospital and Healthcare Industry. In 2024, PGDM in AI & Data Science in healthcare is approved by AICTE. In the year 2025 IIHMRB was awarded NAAC 'A' Accreditation.

IIHMR, Bangalore leverages the collective strength of nearly 70 faculty members across the institutes at Bangalore, Delhi, IIHMR Jaipur University, and project office at Kolkata. The Institute conducts short-term industry oriented training programmes in specific areas of Hospital Management such as Quality Assurance, NABH accreditation, Digital Health and customized training for Hospital and Healthcare Organizations to improve the competency of working professionals. The Institute has a proven track record in research and consultancy projects in the health sector.

Vision And Mission



Vision

To create a leading health management education and multidisciplinary research institution that will best serve the betterment of society.



Mission

Institute of Health Management Research, Bangalore is an institution dedicated to improvement in standards of health through better management of health care and related programs. It seeks to accomplish this through management research, training, consultation, and institutional networking from a national and global perspective.

Why IIHMR?

- Awarded 'Best Business School' in Healthcare domain
- 800+ Healthcare Research Projects
- 1000+ Management Development Programs for industry professionals
- 4000+ Strong Alumni Base
- 100% Placement Assistance and Mentoring
- Live Project Participation
- University and International collaborations
- International placement opportunity
- Industry academia mentorship
- Industry immersion program for more than 6 months



As a current student in the Doctoral Fellow Program in Management (FPM) at IIHMR Bangalore, I am delighted to share my experience. The program has been transformative, blending academic rigor with practical insights. The faculty's expertise and mentorship have been invaluable in shaping my research skills and career aspirations.

The innovative pedagogy, including case studies and field visits, has provided a comprehensive understanding of healthcare management. The support for research design and access to extensive resources have enabled me to pursue my interests effectively.

Looking ahead, I aim to leverage the skills gained here to pursue a career in strategic marketing and consulting within the healthcare sector. The FPM program has equipped me with the analytical abilities necessary to excel in these fields.

I highly recommend the FPM program to anyone looking to advance their career in healthcare management. It is an exceptional platform for professional growth and making a meaningful impact in the healthcare sector.

Mr. Indraneel

FPM Scholar in Hospital and Healthcare Management (Batch 2024-27)



Journey So far...

2025

IIHMR Bangalore is accredited by National Assessment and Accreditation Council (NAAC) with Grade 'A'

2023

Doctoral Fellow Program in Management (Approved by AICTE)

2020

Expansion of educational program introducing 'Pharmaceutical Management' as a specialization.

National Award 'Educational Institute with Best Academic and Industry Interface' by World Education Congress, Mumbai, in 2020

2018

Program has been accorded an MBA equivalency by the Association of Indian Universities (AIU)

PGDM Program was accredited by National Board of Accreditation (NBA)

2015

IIHMR Bangalore received NABET Accreditation as Consultancy organization for NABH

IIHMR Bangalore entered Implementation Research & increased research partnerships

2004

Started IIHMR South Campus, Bangalore @ Kudlu gate

2024

Launch of PGDM - AI & DS in Healthcare

Launch of Digi Health Data & AI Lab

2022

Launch of Advancing Digital Healthcare Management Innovation Research Entrepreneurship (ADMIRE)

Outstanding Academic Institute for the year 2022- Times Ascent Award

India's Education Excellence Award 2022 - BERKSHIRE MEDIA LLC, USA

2019

IIHMR Bangalore was recognized as Management College of the Year for the Best Return on Investment, by Higher Education Review

2017

IIHMR Bangalore was ranked as the Top Hospital Management College by Higher Education Review Magazine and continues to be in top till date

Introduction of a new specialization 'Healthcare Information Technology (HIT) Management'

2010

IIHMR Bangalore moved to new campus @ E-city

AICTE approval for PGDM Courses

Doctoral Fellow Program in Management



Fellow Program in Management (FPM) at IIMR Bangalore

IIMR Bangalore offers a three-year Doctoral Fellow Program in Management (Hospital and Healthcare). This program aims at building and strengthening research capacity in management of healthcare in order to improve the standards of health of people through accessible, affordable and equitable health services, to aid the evidence-based decision-making for the overall development of the nation. The Doctoral Fellow Program in Management is suitable for all post graduate scholars from various educational backgrounds.

Objectives



Building capacity in healthcare management research



Developing outstanding academicians



Enhance capacity in the area of policy, strategy and management

Program Educational Objectives

- PEO1** : Assume leadership roles in academia and research organizations of the healthcare industry.
- PEO2** : Evaluate the presented challenge empirically and provide scientific and methodological solutions
- PEO3** : Apply the concepts and techniques of research in healthcare management.
- PEO4** : Engage in technological advancement and innovations in the health sector to respond to emerging health industry challenges.

Program Outcomes

- PO1** : Develop and apply knowledge of management theories and practices to solve business problems.
- PO2** : Appraise the healthcare challenges from multiple perspectives using appropriate research methodologies.
- PO3** : Excel in analytical and critical thinking abilities for evidence-based decision-making
- PO4** : Ability to learn, communicate, and mentor others in the achievement of organizational goals, contributing effectively to research and academia.
- PO5** : Foster technological advancement and innovations in their career to enhance the health of individuals and the community.

Why FPM?



Enhancing career growth



Research and Innovations in Healthcare



Pursuit of knowledge and intellectual capability

Key Features

- Personalized support for FPM research design
- Assistantship in Institute's research projects and teaching program
- 30 Credit basic and advanced course work
- Supervised and guided independent research
- IRB registered with DHR
- DSIR Registration enabling grants from prestigious funding agencies
- Publications and case presentations
- Field visits, lectures, problem solving exercises, competency-based assignments & case study approach



Pedagogy & Mode of Delivery

- Supervised and guided independent research
- Immersion program in Research & Teaching
- Publications and case presentations
- Field visits, lectures, problem exercises
- Competency-based assignments & case study approach



**Duration of the FPM :
3 Years**



The IIHMR Doctoral FPM program has been an outstanding choice for me as a working professional. With its fully online format, it offers exceptional flexibility, allowing me to balance my career with my academic goals. One of the highlights during the first year was a workshop that provided invaluable insights into the curriculum. The professors were exceptional—each session was engaging and enriching, with a clear focus on real-world applications. Returning to a classroom environment after a decade of professional experience felt both refreshing and challenging in the best way. The structured approach to each session was immensely helpful, and the faculty was incredibly supportive. They not only provided flexibility but also personalized attention, something that's often rare in university-level programs. The access to journals, textbooks, and other research resources was a significant advantage, allowing me to deepen my academic knowledge.

What truly distinguishes this program is its emphasis on practical research methods, moving beyond theoretical knowledge to hands-on application. This approach has been instrumental in honing my research skills, giving me the confidence to pursue meaningful academic work. The campus itself is well-maintained, providing a conducive environment for learning. It's clear why IIHMR is considered one of the top business schools for healthcare management. Overall, I highly recommend the IIHMR Doctoral FPM program. It blends flexibility, expert faculty, practical learning, and a supportive atmosphere—making it the ideal choice for professionals aiming to advance their careers.

Mr. Bharadwaj Malepati

FPM Scholar in Hospital and Healthcare Management (Batch 2024–27)

Wholtime Director, Ortho-One Orthopaedic Speciality Centre, Coimbatore

FPM Process

1

Orientation and Induction of FPM Scholars

2

Semester 1: Coursework, & Thesis Topic selection and Guide Allocation

3

Progress Review 1

4

Semester 2: Coursework, & Finalizing of Research Topic

5

Fellow Qualifying Examination; Pre-registration Seminar; Progress Review 2

6

Semester 3 & 4: Data Collection & Analysis

7

Progress Review 3 & 4

8

Semester 5: Thesis writing & Pre-synopsis Seminar

9

Progress Review 5

10

Semester 6: Submission of Thesis

11

Thesis Evaluation by 'Thesis Review Committee'

12

Thesis defense & Viva voce;
Award of 'Fellow in Management'






Eligibility Criteria

- Master's or equivalent degree with aggregate 60% marks
- Those appearing for final examination (Such students, if selected shall be provisionally admitted provided they complete all requirements in obtaining their master's degree before 30th September of the year of admission). The admission of these candidates shall remain provisional until they produce the mark sheet proving that they satisfy the eligibility criteria. The deadline for submitting the final year mark sheet is 31st October.
- Working professionals are encouraged to apply for FPM program.
- We encourage candidates with professional degrees such as MBBS, BDS, B. Pharm, BHMS/BAMS/other equivalent AYUSH degree, B.Sc. Nursing, B.E./B.Tech with a minimum of 60% marks (Relaxation of 5% is given to SC/ST candidates) or equivalent grade point. These candidates should have a minimum of two years' experience of working in the health/relevant sector after obtaining the degree.

The degrees of candidates from foreign universities must be recognized by the Association of Indian Universities (AIU).

Desirable: NET/SLET/any other equivalent examination

Admission Process

	Check the eligibility criteria
	Apply online or download the application from our website
	Submit filled in application form along with research proposal of at-least 2 pages (excluding reference)
	Shortlisted candidates will be called for personal interaction with selection committee
	Final selection will be based on academic qualifications and relevant work experience, proposal presentation and personal interview

" The faculty's support and mentorship were instrumental in helping me navigate complex concepts and refine my research methodology. This experience not only deepened my understanding of hospital and health management but also equipped me with invaluable skills, such as data analysis, collaboration, and effective communication. Thank you to the opportunities provided by IIHMR Bangalore Karnataka. I wholeheartedly recommend this institution to anyone eager to explore their potential through rigorous research and collaboration. "

Ms. Reenu

FPM Scholar in Hospital and Healthcare Management (Batch 2024-27)



Fee Payment & Installments

Candidates are requested to submit their acceptance in writing within 10 days from the date of receiving the letter of selection for FPM. The candidate should pay the first installment of the first year's fee within 15 days of acceptance of the position.

Particulars	1st Year (Rs)	2nd Year (Rs)	3rd Year (Rs)	Total Fee (Rs)
Admission Fee	20000	20000
Tuition Fee	75000	75000	70000	220000
Library Fee	10000	10000	10000	30000
IT & Support Charges	20000	20000	20000	60000
Examination Fee	55000	20000	0	75000
Synopsis Fee	10000	0	10000
Thesis viva	20000	20000
Degree & Convocation	5000	5000
Alumni Fee	5000	5000
Caution Money (Refundable)	5000	5000
Total	185000	135000	130000	450000
1st Instalment	131300	94200	89500	
2nd Instalment	53700	40800	40500	

Payment Gateways

Payment is accepted through the following gateways:

- Demand Draft**, in favor of the Indian Institute of Health Management Research, Bangalore (payable at Bangalore)
- NEFT/Google Pay** (Bank Account Details):
 - Account Name: **Indian Institute of Health Management Research, Bangalore**
 - Account Number: **05491450000024**
 - Bank: HDFC Bank Ltd.
 - IFSC Code: **HDFC0000549**
 - Branch: Electronic City Bangalore

c) Paytm QR Code



Dr. Kaku Mayur Vinaykumar

Senior Consultant And HOD Neurosurgery Yoga And Neuroscience PES Medical College Kuppam (Andhra Pradesh), FPM Batch (2023-26)

It is a privilege to be the first batch Fellow in Health and Healthcare Management at IIHMR , Bangalore.

The Faculty rubs their experience and enthusiasm on all of us. Looking forward to completing this fellowship and contribute to Health and Healthcare at Large. Highly recommended for people looking for meaningful education and work.



Course Structure

First Year – Semester 1 and 2

The Program has been designed on the Semester system. There will be a minimum of six semesters spread over the whole period of three years, with two semesters in each year. The course structure for First year is as mentioned below:

Semester	Module	Course Title	Credits
Semester 1	Module 1	Management – Principles and Practices	3
		Hospital and Health Systems Management	3
		Research Methodology	3
		Statistical Methods and Data Management	3
		General Credit Seminar	3
Semester 2	Module 2	Stream specific Course 1	3
		Stream specific Course 2	3
		Stream specific Course 3	3
	Module 3	Specific Credit Seminar	3
		Review paper	3
		Total Credits	30



Dr. (Wgcdr) A Nagasubramaniam

Facility Director

Fortis Healthcare, FPM Batch (2023-26)



FPM course organised by IHMR Bangalore is one of its kind because of its flexibility to professionals like me. And it helps me to work towards fulfilling one of my long standing ambitions. The Cherry on the cake is the faculty support, which we receive and the resources support for doing the research work as and when necessary. All this happens in a friendly learning environment.

Stream Specific Courses

Three courses will be taken up by the Scholar during the Semester 2 as per the area of specialization. The list of stream specific courses includes:

Healthcare Management

Mandatory

- Policy analysis – Health & related
- Epidemiology & Population Science

Elective

- Health Economic & Finance
- Healthcare Quality, Accreditations & Regulations
- Health Communication & Literacy (Communication Planning and Management)

Healthcare IT Management

Mandatory

- Design Thinking for Health Information System (HIS)
- Technology Acceptance Modelling
- HIT Regulations

Elective

- AI/ML and Big data Applications in Healthcare
- Consumer Health Informatics

Workshops

- Global Health
- Business & Market Research
- Design thinking, Innovation & Entrepreneurship

Hospital Management

Mandatory

- Hospital Services & Operations
- Organization Behaviour & HR

Elective

- Healthcare Quality, Accreditations & Regulations
- Accounting & financing
- Marketing and Brand Management

Pharmaceutical Management

Mandatory

- Pharmaceutical Supply Chain Management
- Marketing and Brand Management

Elective

- Regulatory Affairs
- Good Clinical/Laboratory/Manufacturing Practices
- Organization Behavior & HR

- Strategic Business Management in Healthcare
- Scientific Writing & Publications
- Project Management

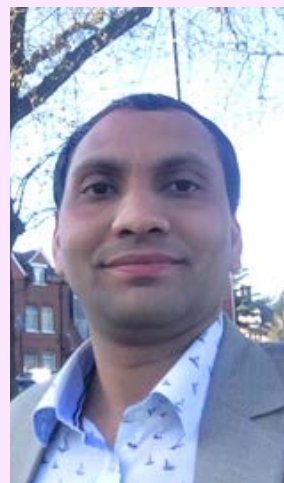
Mr. Sohan Sanjeev Poojari

Head of Quality & Patient Relations

University Hospital Sharjah , UAE, FPM Batch (2023–26)

The FPM course is one of unique offered by IIHMR Bengaluru and as healthcare professional has provided me an new opportunity to learn in domains of research and very helpful in my upgrading my professional growth.

The faculty support is excellent , are very co-operative and all resources available at ease. The learnings has been on par with current healthcare research trends and industry updates.



Research Guidance

Guide Allocation – Guide and Co-guide will be allocated in Semester 1 so that topic finalization and pre-registration report can be prepared by the end of Semester 2.



Guides and Co-guides

Guides

Dr. Usha Manjunath
Dr. Jason D Ugargol
Dr. Sarala Raju
Dr. Gyan Chandra Kashyap
Dr. Rajeshwari B. S.
Dr. Falguni Pandya

Co-Guides

Dr. Jyoti Vijay
Dr. Subodh S Satheesh
Dr. Akash G Prabhune
Ms. Bharathi T

Research Advisory Committee (RAC) – The Director shall nominate a Research Advisory Committee for each Fellow based on the recommendation of the Guide(s) consisting of one internal expert and two external experts.

Pre-registration Seminar – The scholar can give pre-registration seminar at the end of Semester 2. The Research Scholar shall submit 5 copies of the proposal (in about 15–20 pages) 15 days before the date of the Seminar. RAC and Board of Study members will evaluate the progress.

Second Year – Semester 3 & 4

AICTE Registration – The scholar should apply for formal registration within one month after successful completion of the pre-registration Seminar.

Scholar could be in the field for data collection after approval from the guide.

Scholars should submit their theses within 2 years of AICTE registration. Extension can be provided by the approval from Director.

Third Year – Semester 5 & 6

Pre-synopsis Seminar: Every scholar before submission of his/ her thesis must give pre-Synopsis Seminar at the Institution. The scholar should submit 5 copies of the pre-Synopsis Report. The Report shall include the focus and the summary of the Thesis. Highlighting his/ her own contribution, details of the methodology, results, analysis, conclusions, limitations, and scope for future research. It is to be submitted through the Guide(s).

Synopsis Submission

Scholar should submit five copies of the Synopsis approved by the Guide and Thesis Evaluation committee.

Thesis Submission

After approval of the Synopsis the Scholar shall write the Thesis and submit six copies of thesis with necessary certificates for evaluation by Thesis Review Committee.

Open Defense and Viva-voce

Open Defense and Viva-voce examination will be conducted by Thesis Review Committee.

Course Evaluation

Evaluation of the scholar is a continuous process. The scholar is required to achieve a prescribed standard in the total course work, seminars, independent study and thesis. Evaluation is based essentially on the following components:

Coursework Assessment

Fellow Qualifying Examination (FQE): Formative assessment for all the courses will be ongoing during the course work. Every candidate is required to pass Fellow Qualifying Examination as per the evaluation criteria.

Formative Assessment (FA)	30%	Fellowship Qualifying Examination (FQE)	70%
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Every scholar should score a minimum of 60% marks in formative assessment and FQE. Progress review will be carried out at the end of each semester.

Thesis Evaluation

A satisfactory thesis (minimum 60% marks) duly approved by the Thesis Evaluation Committee will be an essential requisite for the award of the Fellow in Management.

Award of “Fellow in Management”

The following are the requirements for the award of Fellow:

Attendance: Every scholar is expected to attend all the classes and have at least 75% attendance in each course in the respective semester. No unauthorized absence from field work is permitted.

Course Examination: Every scholar should attain a minimum of 60% marks in both FA and FQE.

Academic Performance in Seminars, Teaching Assignments and Independent Studies: The scholars will be assessed on the basis of their performance during the period of the Doctoral fellow program. They will be assessed regularly by the guide. A satisfactory report is required from the guide.

Thesis: Every scholar is required to undergo research work leading to a Thesis. The final thesis is approved by the guide, will be sent to thesis evaluation committee constituted by the Director. A satisfactory thesis (minimum 60% marks) duly approved by the Thesis Evaluation Committee will be an essential requisite open Defence.

Open Defence and Viva-voce: On approval of the thesis from Thesis Evaluation committee, the scholar will be allowed for open defence and viva-voce examination. Scholar should defend their research work satisfactorily.

On successful open defence and viva-voce, the scholar will be awarded with “**Fellow in Management**”.

Dr. Ravi Basu Rathod (Naik)

Intensivist, MD and CEO – Vikrant Citi-Care Air Ambulance Services-Indian Flying Doctors, FPM Batch (2023–26)

The FPM Course offered by IIHMR Bangalore is one of the finest course I have come across in healthcare in my journey so far.

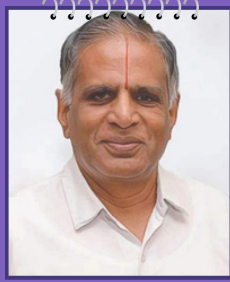
It has given me the opportunity to interact with and learn from many extremely brilliant and well respected faculty members. This has given me the opportunity to do research on one of my favorite topic, “Air Ambulance Services in Indian continent”. I will highly recommend this Course to my fellow friends who are looking for change from clinical side to administrative side.



Intellectual Capital @ IIHMR Bangalore



Dr. S. D. Gupta
President
Management Board
IIHMR



Dr. S. Sadagopan
Visiting Distinguished Professor
Former Director, IIIT-Bangalore



Dr. C. S. Kedar, IAS (Retd)
Senior Advisor
Former Director General, ESIC



Dr. Usha Manjunath
Professor & Director
IIHMR-Bangalore



Dr. R. Sarala
Professor & Dean
-Research & Publication
MA, M.Phil, PGDHRM
PhD (Sociology)



Dr. Gyan Kashyap
Associate Professor &
Faculty Incharge-Academics
& Student Affairs
MSc, MPhil,
PhD (Population Studies)



Dr. Rajeshwari B S
Associate Professor &
FPM Coordinator
BDS, PGDHP, MPhil,
PhD (Patient Care
Optimization)



Dr. Falguni Pandya
Associate Professor &
FPM Coordinator
MBA, CFA Level I (USA)
PhD (Management)



**Dr. Akash Gajanan
Prabhune**
Associate Professor
BDS, MSc-CR, PhD (Population
Health Informatics)



**Mr. Shamsuzzaman
Ansari**
Associate Professor
B. Pharm, MBA, (PhD)



Dr. Jyoti Vijay
Assistant Professor
MSc, PhD (Food Science &
Nutrition)



Dr. Subodh S Satheesh
Assistant Professor &
Controller of Examinations
MPharm, PhD (Pharmaceutical
Sciences)



Mr. Gowthamghosh B.
Assistant Professor
MA-SW, MPH, (PhD)



Dr. Deepashree M R
Assistant Professor
BAMS, PGDM, (PhD)



Dr. T. Bharathi
Assistant Professor
MBA, MPhil
PhD (Management)



Mr. Vinay R Srihari
Assistant Professor
B Tech, M Tech, (PhD)



Mr. Sachin S Bhat
Assistant Professor
B Pharma, M Pharma (PhD)



Dr. Sarthak Sengupta
Assistant Professor
BE, MBA, PhD (Management)



**Dr. Subhagata
Chattopadhyay**
Visiting Professor
PhD (AI)



Dr. Nisha K
Visiting Professor
MBBS, PGDM (Hospital and
Healthcare Management)

Adjunct Professors

Important Deadline

Submission of Applications

01st August 2025



Apply Online @

www.iihmrbangalore.edu.in

Mobile: 96635 26662

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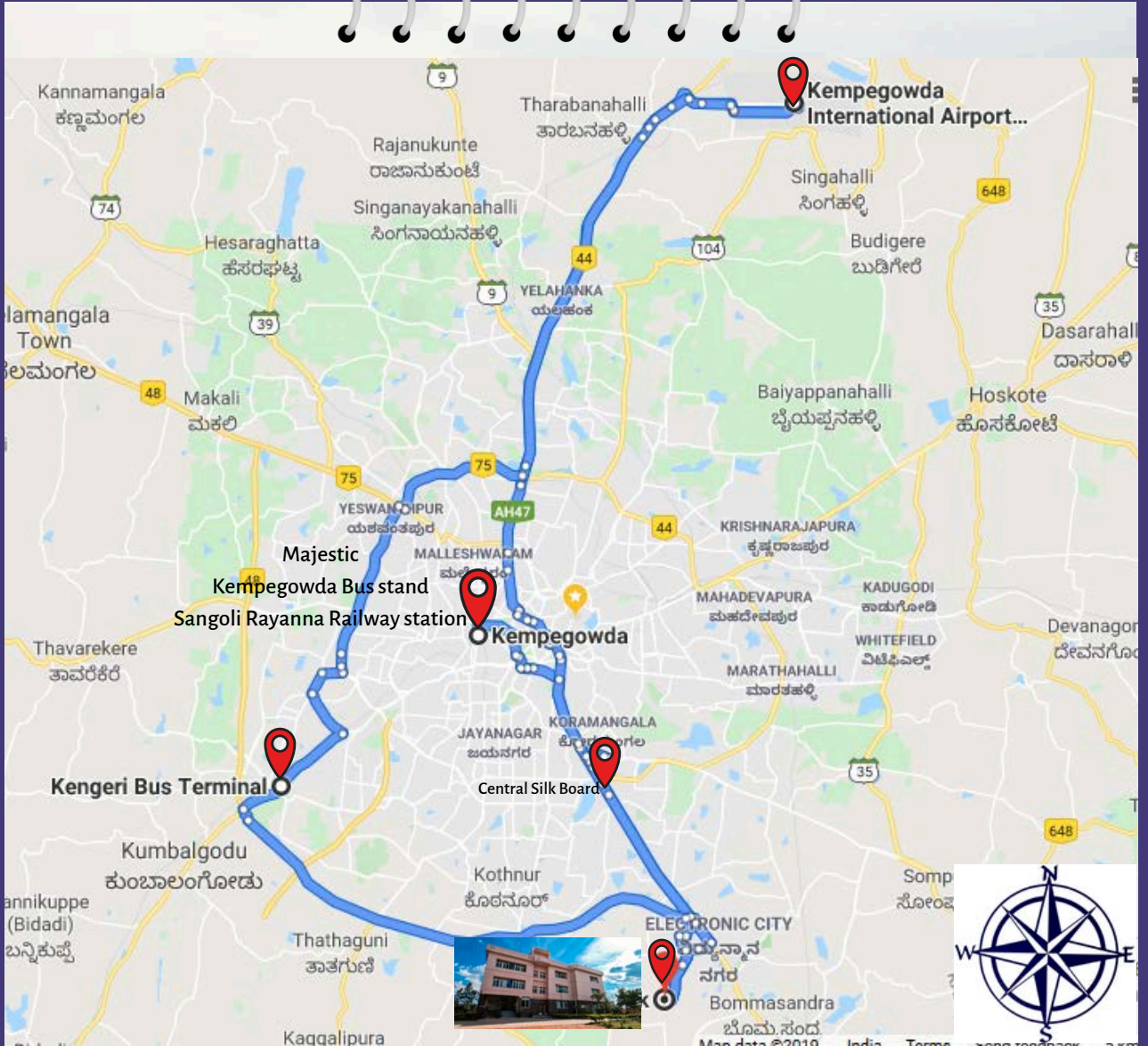
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