2025-26



14th STATE OF THE INSTITUTE REPORT

IIHMR BANGALORE | Institute of Health Management Research

ACCREDITED WITH GRADE A NAAC

21 Years of Excellence in Hospital and Health Management



IIHMR-B

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President's Message



It is my pleasure to present the State of the Institute Report for the year 2025-26. Established in 2004, IIHMR Bangalore was envisioned as a centre of excellence to advance Public Health Education in South India. The institution is accredited by NAAC with an 'A' Grade in 2025. Since its inception, the Institute has played a pivotal role in Healthcare Management Education, Research, and Training, particularly across the southern states. It has actively undertaken research initiatives in both public and private sectors, contributing meaningfully to health systems development. IIHMR Bangalore proudly upholds the legacy of the Indian Institute of Health Management Research in Hospital and Health Management Education and Training.

The two-year Post Graduate Diploma in Management-PGDM (Hospital and Health) has successfully developed management professionals in the health sector. The flagship program of the PGDM has industry relevance and academically enriching courses based on many years of continuous development through pursuing inputs from industry leaders from both private and public sectors. I am also pleased to share that IIHMR Bangalore is successfully offering the Fellow Program in Management (FPM), a doctoral-level program equivalent to a PhD, accredited by the All-India Council for Technical Education (AICTE). This program aims to advance knowledge and innovation in the theory and practice of evidence-based management. The Institute's newly launched Post Graduate Diploma in Management (PGDM) in Artificial Intelligence and Data Science in Healthcare has successfully completed its first year. This innovative program is designed to equip healthcare professionals and aspiring managers with the knowledge and skills required to leverage digital technologies and data analytics to transform healthcare delivery and outcomes.

The Centre for Advancing Digital Healthcare, Management, Innovation, Research, and Entrepreneurship (ADMIRE) at IIHMR Bangalore is dedicated to upskilling and reskilling working professionals through targeted training and educational initiatives. The Centre also leads cutting-edge research in digital health, facilitates the development of a simulation lab, and fosters healthcare entrepreneurship. The Institute has also launched a series of unique collaborative training programs, including Integrated Digital Intensive Care Management, Public Health Nutrition, Data management and analysis, Scientific writing for young researchers, and Qualitative research in Nutrition, among others.

The Institute has consistently maintained an impressive placement record year after year, placing students in leading national and international organizations across diverse healthcare settings, including Hospitals, NGOs, Pharmaceutical Companies, Consultancy Firms, and Health IT Enterprises. Our alumni have excelled in both technical and managerial roles, demonstrating that the academic foundation and practical insights gained at IIHMR Bangalore have equipped them to stay ahead in the dynamic healthcare landscape.

Congratulations to the faculty and staff on the successful completion of twenty-one remarkable years of the Institute.

My best wishes to all!

Dr. S.D. Gupta

MD, Ph.D. (Johns Hopkins), FAMS

Director's Note



I am pleased to present the State of the Institute Report for the year 2025-26, a landmark year marked by significant achievements, strategic growth, academic excellence, and an expanding national and global footprint. Our flagship Post Graduate Diploma in Management (PGDM) in Hospital and Health Management, a two-year full-time programme accredited by the NBA, approved by AICTE, and granted MBA equivalence by the Association of Indian Universities (AIU), continued to grow across its specializations, while IIHMR-B was accredited by NAAC with an 'A' Grade in 2025. Building on the successful introduction of the PGDM in Artificial Intelligence and Data Science, we continued to prepare future leaders to leverage digital technologies and artificial intelligence to transform healthcare.

We have strengthened our academic portfolio by admitting the 3rd batch of the AICTE-approved FPM program and announced 2 years full-time PGDM program in Pharmaceutical Management during Foundation Day. Another significant highlight was Pharma-Tech Converge 2025 in Guntur, Andhra Pradesh, bringing together industry leaders, policymakers, academicians, and technology experts to explore innovations shaping the future of the pharmaceutical sector.

IIHMR Bangalore was ranked among the top 10 B-Schools in Bengaluru by both Outlook-ICARE and The Week, secured the 52nd position nationally in the Business Today Best Management Institutes 2025 rankings, retained its AAA+ rating from Careers360, and was honored as India's Top Healthcare Management Institute 2025. Our commitment to quality was further recognized through the Gunvatta Pathshala Champion award from NABH.

Our research portfolio encompasses large scale survey, monitoring and evaluation and implementation research. We have collaborated with leading national and international organizations, including ICMR, ICSSR, Sir Ratan Tata Trust, HCL Foundation, Government of Karnataka, MoHFW, Government of India, NHSRC, NHM-Odisha and Gujarat, UNICEF, WHO, World Bank, USAID, Foundation for Excellence, EMIDS, Plan International, and UNFPA, on diverse health-related projects. The Institute also provides NABH consultancy services, achieving a 100% success rate in Entry-Level and Full NABH accreditation.

The Centre for Advancing Digital Health, Management, Innovation, Research, and Entrepreneurship (ADMIRE) at IIHMR Bangalore completed a Digital Health study with Johns Hopkins University and the National Health Authority, secured two externally funded projects, and published nine research papers.

The Institute offers a range of collaborative short-and long-term certificate courses, MDPs and Executive programs. Key offerings include Public Health Nutrition, Managing Digital and Connected Health, Hospital Quality and Patient Safety, Systematic Review and Meta-Analysis, Supply Chain Analytics, Digital Health, and Digital Health Care and Smart Health Systems.

I am delighted by the significant progress achieved across education, research and consultancy, and training. I extend my sincere gratitude to our Board members, visiting and adjunct faculty, and all stakeholders for their unwavering support in advancing the Institute to greater heights.

Dr. Usha Manjunath

Ph.D. M.Sc.

IIHMR Bangalore

Established in 2004, the Institute of Health Management Research (IIHMR), Bangalore is NAAC-A accredited premier Institute for hospital and health management education and research in South India. It is an initiative of the Indian Institute of Health Management Research, Jaipur – Society, which was founded in 1984. For over two decades, IIHMR Bangalore has established a legacy in health management education, conducting multidisciplinary research, and providing training and consulting in healthcare management.

IIHMR Bangalore offers AICTE-approved master's-level Post Graduate Diploma in Management (PGDM) programs and a doctoral-level Fellowship Program in Management (FPM). The institute's flagship PGDM in Hospital & Health Management, introduced in 2010, is its most established academic program. Expanding its academic portfolio in response to emerging healthcare needs, IIHMR Bangalore launched the Fellowship Program in Management (FPM) in healthcare in 2023, the PGDM in Artificial Intelligence and Data Science in Healthcare in 2024, and the PGDM in Pharmaceutical Management in 2026.

IIHMR Bangalore's commitment to academic excellence and quality assurance is reflected in its prestigious accreditations and recognitions. The Institute's flagship PGDM in Hospital & Health Management has been accredited by the National Board of Accreditation (NBA) and is recognized with MBA equivalence by the Association of Indian Universities (AIU), affirming its academic rigor and professional relevance. In 2025, the Institute was accredited with an 'A' Grade by the National Assessment and Accreditation Council (NAAC), recognizing its excellence in teaching, learning, research, governance, and institutional quality.

The Institute is also accredited by the National Accreditation Board for Education and Training (NABET), a constituent board of the Quality Council of India (QCI), as a consulting organization for the National Accreditation Board for Hospitals & Healthcare Providers (NABH). In recognition of its contributions to quality enhancement in healthcare and education, IIHMR Bangalore has been recognized by the Quality Council of India (QCI) as a 'Gunavatta Patashala' and a 'NABH Mitra', reflecting its commitment to promoting quality culture, accreditation, and capacity building across the healthcare and education sectors.

Building on its commitment to healthcare innovation, IIHMR Bangalore has established Centre for Advancing Digital Health - ADMIRE (Advancing Digital-Health Management, Innovation, Research, and Education) in the year 2022, a specialized Centre for Digital Health. With a strong emphasis on R&D, Digital Health Skilling, AI-driven healthcare solutions, and Incubation, ADMIRE is driving the future of digital health ecosystem.

In addition to its academic programs, IIHMR Bangalore offers a wide range of short-term executive education, certificate programs, and customized training programs designed to enhance the competencies of healthcare professionals and managers. These include programs in Hospital Quality and Patient Safety, Public Health Nutrition and Programme Management, Hospital Management, Pharmaceutical Management, Healthcare Leadership, and Digital Health and other emerging areas of healthcare management. The Institute also designs and delivers tailor-made capacity-building programs for hospitals, government agencies, corporate organizations, and other healthcare institutions to address their specific learning and organizational development needs.

IIHMR Bangalore has established a strong reputation for undertaking high-impact research and consultancy in the domains of public health, hospital and healthcare management, health systems strengthening, healthcare quality, digital health, and health policy. Through collaborative research and evidence-based consultancy projects with government agencies, national and international organizations, healthcare providers, and development partners, the Institute contributes to policy formulation, organizational excellence, and improvements in healthcare delivery.


IIHMR
BANGALORE

Our Vision

To create a leading Health Management Education and multidisciplinary Research Institution that will best serve the betterment of society.

Our Mission

Institute of Health Management Research, Bangalore is an Institution dedicated to improvement in standards of health through better management of health care and related programs. It seeks to accomplish this through management research, education, training, consultation, and institutional networking in a national and global perspective.

Thrust Areas

- Health System Strengthening
- Health Informatics
- Health and Hospital Management
- Pharmaceutical Management
- Public Health
- Nutrition
- Population and Reproductive Health
- Economics and Finance
- NGO Management and Networking
- Program Management and Evaluation
- Digital Health

Technical Capabilities

- Educational Programmes, Training, and Capacity building of Healthcare Personnel
- Health System Research Projects
- Large Scale surveys
- Impact Evaluation
- Quality Assurance – NABH accreditation
- Planning, Implementation, Monitoring & Evaluation of Health Programmes







The Campus

Infrastructure

The Institute has a full-fledged campus spread over two acres in Electronics City Phase -1, Near Wipro Gate No. 11. The main building has an Academic Block, Computer Centre, Library, Data lab, Lecture Halls, Conference Hall, Tutorial Rooms, Seminar Hall, Boys' and Girls' common rooms and Medical Room. The seminar hall is well-equipped with all modern amenities with a seating capacity to accommodate approximately 150 participants.



Library and Information Centre



The IIHMR Bangalore Library serves as a central hub for academic excellence, knowledge acquisition, and research support within the institute. It plays a vital role in strengthening teaching, learning, and scholarly activities by offering access to a rich and diverse collection of information resources. The library houses an extensive collection of books, national and international periodicals, dissertations, project reports, faculty publications, and institutional case studies. In addition, it provides access to reputed electronic databases such as EBSCOhost and Indiastat, ensuring availability of high-quality scholarly content for research and academic use. To further enhance user support, the library offers the Ask a Librarian service, which provides prompt, reliable, and personalized assistance for academic and library-related queries.

The library maintains a specialized collection in key domains including Health Management, Hospital Management, Health Information Technology, Artificial Intelligence & Data Science and Pharmaceutical Management. It also preserves valuable IIHMR-owned research project materials, training modules, handbooks, manuals, institutional reports, and conference proceedings, making it a comprehensive knowledge repository for healthcare management education.

The IIHMR Bangalore Library currently maintains a well-balanced collection comprising 6,883 volumes representing 4298 titles, along with 33 national journals, 23 international journals, 23 magazines, 10 newspapers, 646 journal back volumes, and 1,177 summer training project reports and dissertations. To complement its print collection, the library provides extensive digital resources, including access to 12,300+ e-books and over 750 e-journals through EBSCOhost, the DSpace Digital Library, the India stat Socio-Economic Database, Turnitin Plagiarism Detection Software, LSRemote for remote access to subscribed resources, and the KOHA Library Management System with OPAC, enabling users to access information anytime and from anywhere.



Library Services

To support users effectively, the library offers a wide range of services including reference and research assistance, telephone and electronic reference services, daily newspaper clipping alerts, reprographic facilities, remote OPAC access, user induction and orientation programs, online database training sessions, and weekly research alert services. These services collectively ensure timely access to information and promote an enriched academic and research environment at IIHMR Bangalore.



Information Technology Department

Computer Lab

The computer lab is well equipped with state-of-the-art computing resources on campus. The lab has adequate infrastructure and services available throughout the year. It is equipped with the latest servers, desktops, laptops, laser printers, video conferencing facilities, and technically competent software and hardware professionals. The institute has a Microsoft Open Value Subscription Education Solutions, which allows the use of different Microsoft packages (Office 365) for Academics, Administration, Research, and Finance.

IT Services

Besides providing support to the ongoing activities of the Institute—namely Research, Teaching, and Consultancy—the Centre is actively involved in software development aimed at enhancing the management of health programs and hospital operations. The state-of-the-art computer lab is equipped with a language lab and statistical analysis tools such as SPSS and NVivo, supporting academic programs, data analytics, and research initiatives.

The campus is backed by a robust IT infrastructure, featuring a 200 Mbps ILL (Internet Leased Line) and comprehensive Wi-Fi coverage supported by HP Aruba access points. The IT Services division also manages the Institute's digital presence through website management, digital marketing via social media platforms (Facebook, Twitter, Instagram, LinkedIn, etc.), and blog publishing.

To support software deployment and enterprise applications, the Centre maintains dedicated ad servers and application servers. Additionally, a fully equipped studio room is available for capturing lecture series and media bites, enabling high-quality content creation for academic and outreach purposes, Implemented Veeam Backup Solution to ensure secure, automated, and reliable backup and recovery of critical institutional data.

IT-Enabled Services

The IT team supports organizing online group discussions and personnel interviews through the Zoom platform. The IT team ensures that the students are prepared for virtual classes with all the necessary IT devices.

The IT center plays a crucial role in organizing all the virtual events at IIHMR using Google Meet/Zoom/MS Teams. The Institute is fully equipped for online classes.

Digi Health Data & AI Lab

This pioneering facility is poised to be a hub of innovation, driving cutting-edge research and development at the intersection of digital health, data analytics, and artificial intelligence and high-performance GPU computing systems.





Cafeteria

The Institute has a Cafeteria on the campus with a well-equipped modern & hygienic kitchen with a separate cooking area, storage area, washing area, and dining hall with enough seating capacity for students & staff.

Gym & Sports

The Institute is equipped with a Gym and Fitness centre facilities, a Treadmill, Lat pulldown machine, and more of the latest fitness equipment. The gym is open to all Staff, Faculty, and Students of IIHMR, Bangalore.
The campus has both indoor and outdoor facilities for playing various games, viz., Volleyball, Badminton, Basketball, Table Tennis, Chess, Darts, Carrom, etc.



Hostel

The Institute has a well-furnished hostel facility separately for both boys and girls with Wi-Fi, a mess facility, 24*7 Security, housekeeping, drinking water, a washing machine, a common lobby cum recreation room (TV, Carrom, Chess), and transportation.





Management Board

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Dr. Shiv Dutt Gupta
Indian Institute of Health Management Research, Jaipur

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S S Bhandari & Co, Tilak Marg, C-Scheme Jaipur, Rajasthan

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Former Secretary, Department of Health Research,
Government of India and Director General, ICMR, Jaipur

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Director, IIHMR, Bangalore

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Dean Research and Publications
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Professor and Director, IIHMR, Bangalore

Member Secretary

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Faculty Representative
Professor and Dean Academics & Student Affairs
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Regional COO, KIMS Sunshine
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Mr Devraj Singh Bhadauria
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Health Systems Strengthening Project (AP HSSP)

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KLE College of Pharmacy, Belagavi

Dr. Kirti Udayai
Head, Academics
Max Healthcare Institute Limited, Gurugram

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Senior Regional Director (Retd), GoI
Ministry of Health and Family Welfare, Bangalore

Member Secretary

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Professor and Dean Academics & Student Affairs
Dean Research and Publications
IIHMR, Bangalore

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Ms. Indira Chikkatur
Lay Person
Bangalore

Dr. Allen P Ugargol
Member, Professor of Practice
Indian Institute of Management, Bangalore

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HR, IIHMR Bangalore

Ms Deepthi J L
Research Officer, IIHMR Bangalore

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Scientist G & Director, ICMR, Bangalore

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Bangalore

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Roche Products India
New Delhi

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NIRT, Chennai

Dr. Aruna Bhattacharya
Lead – Academics & Research |
Institute of Human Settlements, Bangalore

Dr. Krishnamurthy Jayanna
Senior Advisor
Public Health & Global Health
University of Manitoba

Ex-Officio Members

Dr. Usha Manjunath
Member
Director, IIHMR, Bangalore

Dr. Sarala R
Member Secretary
Professor & Dean Research & Publications
IIHMR, Bangalore

Awards & Rankings




Outlook
Read • Think • Understand
initiative
INDIA'S
Top Private B-School
Survey-2025
This is to certify that Institute of Health Management Research (IIHMR Bangalore), Bangalore has secured the following ranks in the recently concluded Top Private B-School Ranking survey B-School Outlook -ICARE
RANKED
Top Private B-School in All India 65
Top Private B-School in South India 23
Top Private B-School in Bengaluru 10
Private Standalone Institutions 26
Sandip Kumar Ghosh
Publisher


THE ACADEMIC
INSIGHTS
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Institute of Health Management Research, Bangalore
AS
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2025

The India's Best B School, 2026



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INDIA'S BEST B-SCHOOL 2025

After evaluating the quality of students, faculty, learning engagement, infrastructure, graduate outcomes, placements, diversity, and research output, we are pleased to announce that

Institute of Health Management Research, Bangalore

Has been rated

AAA+

making it one of the best B-Schools in the country in 2025.

MAHESHWER PERI
EDITOR, CAREERS360

INSTITUTE OF HEALTH MANAGEMENT RESEARCH, BANGALORE

TAILORED FOR TOMORROW



Dr. Sarala R, Professor – Dean of Academics & Student Affairs and Dean of Research & Publication, along with Shamsuzzaman Ansari, Associate Professor, Pharmaceutical Management from Institute of Health Management Research, Bangalore, received the award for India's Top Healthcare Management Institute of the Year 2025.





In a healthcare landscape defined by growing complexity and rapid transformation, strong and visionary leadership is no longer optional, it is essential. The sector demands professionals who combine medical understanding with strategic management skills, technological agility, and research-driven decision-making. Institutions that successfully integrate these dimensions are shaping leaders capable of addressing both clinical and operational challenges with confidence and clarity.

The Institute of Health Management Research (IIHMR) Bangalore stands at the forefront of this mission. Through its industry-aligned programs, impactful research, and hands-on training in health systems, IIHMR Bangalore has earned the prestigious title of "India's Top Healthcare Management Institute of the Year 2025" at the Academic Insights Education Excellence Awards and Summit 2025.

Pioneering Healthcare Leadership from Bengaluru's Tech Heart

Established in 2004, IIHMR Bangalore is NAAC-A accredited premier Institute for hospital and health management education and research in South India. The institute operates under aegis of the Indian Institute of Health Management Research (IIHMR), Jaipur, an organization registered in 1984 under the Rajasthan Society Registration Act, 1958. For over two decades, IIHMR Bangalore has established a legacy in health management education, conducting multidisciplinary research, and providing training and consulting in health and related areas.

Under the leadership of Dr. Usha Manjunath, Professor and Director at IIHMR Bangalore, the institute has reinforced its dedication to excellence in education, research, training, and NABH consultancy. Drawing on her rich experience in healthcare education and research—especially in healthcare quality management and social health initiatives—she has guided the institution toward academic distinction while fostering significant societal impact.

Practice-Focused Learning

IIHMR Bangalore currently offers a range of postgraduate management programs designed specifically for the healthcare sector. These include Post Graduate Diploma in Management programs in Hospital Management, Health Management, Health Information Technology Management, Pharmaceutical Management, and Artificial Intelligence and Data Science. In addition, the Fellow Program in Management provides advanced academic and research training for scholars seeking leadership roles in healthcare systems and policy domains.





Dr. Usha Manjunath
Professor & Director

The institute follows an academic framework that emphasizes research-driven and practice-oriented learning. Its pedagogical approach integrates classroom instruction with case-based learning, field research, and consultancy projects. Furthermore, IIHMR Bengaluru actively undertakes research in healthcare systems, management practices, and public health issues, contributing to policy discussions and organizational improvements within the sector.



A Cutting-Edge Campus

Home to a strong academic infrastructure designed to support professional learning and research activities, the facilities include a well-equipped library, hostel accommodations, collaborative learning spaces, and digital learning platforms. The campus environment at IIHMR Bangalore is structured to support interactive teaching methods, academic engagement, and research activities, reflecting the institute's focus on applied learning and knowledge development.



Powering Career Success

A dedicated Training and Placement Cell functions as a key institutional support system, assisting students in developing professional competencies and facilitating career opportunities. IIHMR Bangalore is particularly known for its collaborations with healthcare organizations, academic institutions, and industry partners, enabling internships, applied training, and knowledge exchange initiatives. These partnerships contribute to practical exposure and enhance employability prospects for graduates entering diverse healthcare management roles.



Looking Ahead

IIHMR Bangalore continues to focus on strengthening its role as a specialized academic centre for healthcare management education. Its future priorities include expanding research initiatives, enhancing academic collaborations, and integrating emerging technologies into healthcare management training. The institute also aims to maintain its emphasis on producing professionals equipped to address complex healthcare system challenges through interdisciplinary knowledge and managerial competence.







Student Achievements



CERTIFICATE
OF ACHIEVEMENT

AWARDED TO

Dr. / Mr. / Ms. KANJDHASAN A

1st Runner-up of Poster Presentation at 13th International Patient Safety Conference in

PROCESS INNOVATION AND OUTCOME IMPROVEMENT Category.

At 13th International Health Dialogue | 30 – 31 January 2026

Hyderabad International Convention Centre (HICC), Hyderabad, India.

Dr. Sangita Reddy
Joint Managing Director, Apollo Hospitals Group





CERTIFICATE

OF ACHIEVEMENT

Dr Varshini S

In recognition of outstanding performance in the **National CAHO Quality Olympiad** for students and achieving the Olympiad Achievers in the online proctored examination held on 8th November 2025.

Dr. Vijay Agarwal
President,
CAHO

Dr. Lallu Joseph
Secretary General,
CAHO

Dr. Amitha Marla
Chairperson, Student Engagement Committee, CAHO





IGNiTe 2026

weschool

CERTIFICATE OF MERIT

This is to certify that

Dr.Sanjitha D S

in recognition of receiving the Best Paper Award for the research paper entitled "Ethical And Sustainable Marketing: A Paradigm Shift In Modern Business Practices"at the **IGNiTe 2026** Conference held at WeSchool Bangalore, India on **January 22-23, 2026** organised by S. P. Mandali's Prin. L.N. Welingkar Institute of Management Development and Research, Bengaluru.

Dr. Madhavi Lokhande
Director
WeSchool

Dr. D.N.Murthy
Conference Chair
WeSchool

e-cell
IIT BOMBAY

EUREKA!
ROAD TO ENTERPRISE 2025

EUREKA! FINALIST

FuelBox - Sakshi Shimpi

For demonstrating exceptional performance and securing a position among the finalists out of 43,000+ registrations in the Final Round of Eureka! 2025.

Team E-Cell IIT Bombay extends heartfelt congratulations on your remarkable achievement and wishes you continued success in all your future endeavours

Ameya Patil
Overall Coordinator
The Entrepreneurship Cell
IIT Bombay

Rashmi Khetan
Overall Coordinator
The Entrepreneurship Cell
IIT Bombay





4th Edition 2025 SAKCON CAHO

Apollo AIHA 30

CAHO SAKCON 2025

CAHO, in association with Apollo Institute of Hospital Administration,
Jubilee Hills, Hyderabad National conference on **"Sustainability & Green Healthcare"**

CERTIFICATE OF WINNER

This is to certify that Pushpalata Sinha

A **Student/Delegate** has participated in the **Paper/Poster presentation** and has been awarded **First place / Second place / Runner Up** at **CAHO SAKCON** held on September 20, 2025 at Bhavanam Venkatram Auditorium, Hyderabad, Telangana.

Dr. Vijay Agarwal	Dr. Lallu Joseph	Dr. Amitha P. Marla	Dr. Vijaya Rudraraju
President CAHO	Secretary General-CAHO	Chairperson CAHOSEC	Organising Chairperson



4th Edition 2025 SAKCON CAHO

Apollo AIHA 30

CAHO SAKCON 2025

CAHO, in association with Apollo Institute of Hospital Administration,
Jubilee Hills, Hyderabad National conference on **"Sustainability & Green Healthcare"**

CERTIFICATE OF WINNER

This is to certify that Moon Shree

A **Student/Delegate** has participated in the **Paper/Poster presentation** and has been awarded **First place / Second place / Runner Up** at **CAHO SAKCON** held on September 20, 2025 at Bhavanam Venkatram Auditorium, Hyderabad, Telangana.

Dr. Vijay Agarwal	Dr. Lallu Joseph	Dr. Amitha P. Marla	Dr. Vijaya Rudraraju
President CAHO	Secretary General-CAHO	Chairperson CAHOSEC	Organising Chairperson

Global Collaboration & Networking

IIHMR, Bangalore collaborates with various renowned National and International Healthcare Organizations and Academic Institutions, to provide holistic and contemporary healthcare management education to students with a global perspective and for Research & Training Activities. Especially these collaborations facilitate various academic activities viz., Student Summer Training Programme, Internships and Dissertations, Recruitment, and Conferences/Seminars. Below are a few institutions having collaborations with IIHMR, Bangalore.

Maastricht University

RAJARAJESWARI MEDICAL COLLEGE & HOSPITAL

hxcentral

ST FRANCIS DE SALES COLLEGE
A FRANSALIAN INSTITUTE OF HIGHER LEARNING

HCL FOUNDATION

PUBLIC AFFAIRS CENTRE
Committed to good governance

Cloudphysician

ACCESS health international

B. N. M. Institute of Technology
An Autonomous Institution under VTU. Approved by AICTE.
Vidyayāmruthamashnuthe

KSTA
Science for All

RxDx
Be At Your Best. Everyday

NH Narayana Health
Health for all. All for health.

CDSIMER
Dr. Chandramma Dayananda Sagar Institute of Medical Education and Research

University of Port-Hacourt

burjeel royal hospital
the art of healing
A unit of VPS Healthcare

NSQUARED TECHNOLOGIES
TRANSFORMING DIGITAL HEALTHCARE

Piramal Swasthya

EzeRx

Global Centre for Capacity Building

AIF
AMERICAN INDIA FOUNDATION

SAKRA WORLD HOSPITAL
JV by SECOM & TOYOTA TSUSHO, JAPAN

SANITAS HOSPITAL
Keeping Africa Healthy

OPEN SOURCE PHARMA FOUNDATION





























SRI MADHUSUDAN SAI
INSTITUTE OF MEDICAL
SCIENCES & RESEARCH



















In the year 2015, IIHMR, Bangalore became the 1st educational Institute in India to be accredited by NABET as Hospital and Healthcare Consultant organization for NABH standards.

Educational Programme

Post Graduate Diploma in Management (Hospital and Health Management)

The Institute offers a two-year full-time Postgraduate Program (PGDM), with specializations in Hospital Management, Public Health, Health Information Technology (HIT) Management, and Pharmaceutical Management. The program specializations are well designed to train professionals like Doctors, Engineers, Pharmacy graduates, Physiotherapists, Nurses, AYUSH professionals, General graduates and Working Professionals in the 'Health Management Profession.

This program allows for a more holistic approach to confront the existing and emerging challenges that the healthcare industry faces. IIHMR, Bangalore is geared to respond to the challenging needs of the Healthcare Industry. It is a high-performing academic center with outstanding faculty members & staff, supportive alumni and students. Our reputation reflects the cutting-edge contributions of the faculty, the high Caliber of student body, the dynamics of progressive curriculum, technological orientation, and exceptional commitment to quality education and research, all in the ideal location of the Bangalore Campus.



Program Educational Objectives (PEOs):

The IIHMR, Post Graduate Diploma in Hospital and Health Management is designed to ensure that our students are fundamentally equipped with appropriate knowledge, skills, and attitude. Within four to five years of course completion, our students will be able to:

- PEO1: Assume leadership roles in their chosen discipline of the Healthcare Industry
- PEO2: Apply the concepts and techniques of Modern Management in their workplace
- PEO3: Demonstrate their skills and knowledge in Planning, Building and Effectively managing Healthcare Organisations
- PEO4: Effectively use technology, data, and management concepts to improve the Quality and Efficacy of the Healthcare System
- PEO5: Advance Research and innovation to develop digital health and management solutions for improving healthcare delivery and experience

Program Outcomes (POs):

- PO1: Apply knowledge of Management Theories and practices to solve Business Problems
- PO2: Develop analytical and critical thinking abilities for data-based decision making
- PO3: Aptitude to develop value-based Leadership Ability
- PO4: Ability to understand, analyse and communicate Global, Economic, Legal, and Ethical aspects of the business
- PO5: Ability to lead themselves and others in the achievement of Organisational goals, Contributing effectively to a team environment

Program Specific Outcomes (PSOs):

- PSO 1: Apply knowledge of contemporary management discipline and functions, develop entrepreneurial mindset and innovate solutions for the healthcare industry
- PSO 2: Understand the impact of advances in Health Tech (Digital Heath, AI, MedTech and Pharma Tech) and multidisciplinary Learning and apply the same to develop sustainable healthcare management processes and practices

First Year

During the first year, the program aims to develop multi-disciplinary skills related to Health Systems, Management Principles, and Communication.

Induction & Orientation Programme

- Human Process Lab
- Essentials of Computers and Information Technology
- Written and Oral Communication

Foundation Courses

- Medical Terminology

Term I: Core Courses

- Health and Development
- Principles of Management
- Health Policy and Health Care Delivery Systems in India
- Essentials of Biostatistics
- Introduction to Epidemiology
- Essentials of Demography

Term II: Core Courses

- Organizational Behavior
- Marketing Management
- Human Resource Management
- Essentials of Health Economics
- Financial Management & Accounting
- Healthcare Communication
- Managerial Communication
- Research Methodology
- Essentials of Hospital Services
- Essentials of Digital Health
- Data Analytics and Visualization
- Introduction to Pharma Business Environment

Second Year

In the second year, the students are required to opt for any one specialization among the four areas viz., Hospital Management, Health Management, Healthcare Information Technology Management, and Pharmaceutical Management. The specialized courses offered in the respective streams are presented subsequently.

2nd Year: Specialization: Hospital Management

Term III: Core Courses

- Hospital Planning
- Organization and Management of Clinical Services
- Organization and Management of Support and Utility Services
- Material and Equipment Management
- Business Environment and Strategy
- Health Insurance and Managed Care
- Law and Ethics in Healthcare
- Quality Assurance in Hospitals
- Business Operation Research in Healthcare

Term IV: Core Courses

- Marketing Management of Hospital
- Hospital Management Information System and Regulatory Aspects
- Disaster Management
- Artificial Intelligence and Digital Transformation in Healthcare

Specialization: Health Management

Term III: Core Courses

- Applied Demography and Population Dynamics
- Programme Planning, Implementation Monitoring & Evaluation
- Health Survey Research Methods
- Business Environment and Strategy
- Logistics and Supply Chain Management
- Health Insurance and Managed Care
- Quality Assurance in Healthcare
- Operations Research in Management and Healthcare
- Law and Ethics in Healthcare

Term IV: Core Courses

- Health Management Information System and Regulatory Aspects
- NGO Management
- National Health Programmes
- Artificial Intelligence and Digital Transformation in Healthcare
- Disaster Management

Specialization: Health IT Management

Term III: Core Courses

- Software Engineering Analysis and Design
- Business Analytics
- EMR/EHR Innovations in Healthcare IT
- Health Insurance and Managed Care
- Business Environment and Strategy
- Business Analytics II
- Quality Assurance in Hospital and Healthcare

Term IV: Core Courses

- Health Management Information System and Regulatory Aspects
- OOP Basics and Database Concepts
- Artificial Intelligence and Digital Transformation in Healthcare
- Interoperability Standards of Healthcare IT
- Database Management Systems

Specialization: Pharmaceutical Management

Term III: Core Courses

- Pharmaceutical Legal and Regulatory Environment
- Production and Supply Chain Management
- IPR in Pharmaceutical Management
- Business Environment and Strategy
- Business Ethics and Indian Values
- Pharmacoeconomics
- Pharmaceutical Marketing and Brand Management
- Principles of Clinical Research and Drug Discovery

Term IV: Core Courses

- Market Research, Data Analysis and Data Management in Pharmaceutical
- Entrepreneurship Development in Pharmaceutical Industry
- Artificial Intelligence and Digital Transformation in Healthcare
- Pharmaceutical International Business
- Fundamentals of Pharma Competitive Intelligence

Elective courses

- Health Innovation and Entrepreneurship
- Digital Marketing
- Social and Behaviour Change Communication
- Nutrition in Health
- Universal Human Values

Post Graduate Diploma in Management (Artificial Intelligence & Data Science)

A two-year Industry Standards learning Program is designed to meet the increasing demand for skilled professionals who can adeptly navigate the complexities of AI and Data Science within the healthcare sector. By integrating these technologies, the program aims to enhance healthcare delivery outcomes through innovation and informed decision-making. The curriculum is tailored to equip aspiring healthcare professionals with the necessary expertise to harness the potential of AI and Data Science, fostering a new era of efficiency and effectiveness in healthcare services.

Upon the program's completion, students would acquire a well-rounded foundation in fundamental management concepts, basic healthcare principles, statistical analysis, mathematical reasoning, and introductory Artificial Intelligence (AI) concepts. They would develop a strong knowledge base in both unsupervised and supervised machine learning methods, along with associated data analysis techniques, enabling them to effectively address practical challenges in management and technology across various industry sectors. The program also equips students to manage organizational processes efficiently in business or healthcare contexts through data-driven decision-making strategies. Additionally, students would gain an in-depth understanding of product design and management methodologies, with integration of cutting-edge technologies such as Big Data Analytics, AI, the Metaverse, and the Internet of Things (IoT).

The program incorporates various interactive learning methods such as case studies, problem-solving simulations, and live projects to enhance understanding and application of concepts. The curriculum is designed to align with the current needs and trends of the healthcare industry, ensuring that students acquire relevant and up-to-date knowledge and skills. Emphasis is placed on practical experience through real-world projects and internships, allowing students to apply theoretical knowledge in practical settings.

The program features instruction from experienced faculty and industry professionals, providing students with insights from both academic and practical perspectives. Students have access to one-on-one mentoring from industry leaders, fostering professional growth and providing guidance on career paths. Group projects and collaborations are encouraged, promoting teamwork and the development of interpersonal skills crucial for the healthcare industry. Students undertake capstone projects that involve investigating real-world business problems or conducting empirical studies, providing valuable hands-on experience and practical insights.



Program Educational Objectives (PEOs)

Upon the program's complete completion, a student would acquire:

PEO1-To develop understanding of fundamental management concepts, basic healthcare principles, statistical analysis, mathematical reasoning, and introductory Artificial Intelligence (AI) concepts

PEO2-To gain a strong knowledge base of both unsupervised and supervised machine learning methods, alongside associated data analysis techniques. This cognitive skill set enables students to effectively address practical challenges in management and technology across various industry sectors

PEO3-To equip the students to manage organizational processes efficiently in business or healthcare contexts, using data-driven decision-making strategies

PEO4-To develop students' understanding of product design and management methodologies, integrating cutting-edge technologies such as Big Data Analytics, AI, Metaverse, and IoT

Program Outcomes (POs)

PO1: Apply integrated knowledge of Information Technology and Management theories/Practices for effectively solving business problems

PO2: Advancing the critical thinking and data science knowledge for better decision making

PO3: Foster emerging technology enabled learning to build strong Management ability

PO4: Build the capabilities to understand, analyze, Communicate, economic, legal and ethical aspects of Business

PO5: Efficiently create and implement artificial intelligence and data science models to solve real-world problems in various industry sectors

PO6: Showcase proficiency in developing AI and data science strategies that are in-line with the changing technological environments and business requirements

Induction Courses

- Human Process Lab
- Written and Oral Communication

Foundation Courses

- Basic Mathematics, Probability and Biostatistics
- Medical Terminology

First Year: Term I

- Health Systems and Hospital Services
- Management and Strategy in Healthcare
- Healthcare Research, Analytics and Statistics
- Programming and Software Development

First Year: Term II

- MIS with Applications in Healthcare (HMIS)
- Advance Analytics-I for Healthcare
- Advance Analytics-II and Disruptive Technologies in Healthcare
- Designing and User Interface for Healthcare
- Ethics, Regulations and Legal Aspects for AI in Healthcare
- Professional Communication and Ethics
- MOOC Course, NPTEL
  a) Cloud Computing and Distributed Systems
  b) Medical Law
  c) Project Management

Second Year: Term III

- Technology Product Management
- Healthcare Financing and Fintech
- Business Development and Marketing
- Advance AI and ubiquitous computing for Healthcare Systems

Second Year: Term IV

- AI and Business Analytics in Health Care
- Digital Health and AI
- Quality Management System and Lean Six Sigma in Healthcare

Elective Courses

- AI for Supply Chain Management
- AI for Smart and Connected Hospital
- AI and Blockchain for Health Insurance



Post Graduate Diploma in Management (Pharmaceutical Management)

The PGDM (Pharmaceutical Management) program is structured over two years and delivered in multiple stages. It begins with a three-week Induction Program, which includes a MOOC component, followed by two weeks of Foundation Courses. After these preparatory phases, students move into four academic terms, two in each year. Term 1 for first-year students runs from August to December, and Term 2 from January to June. Towards the end of Term 2, students undertake a three-month Summer Training Program (STP), marking the completion of the first academic year. In the second year, Term 3 begins in July and concludes in December, followed by Term 4 from January to June, which includes a four-month dissertation period.

Student learning is evaluated through scheduled assessments, including mid-term exams, case study analyses, MCQ-based tests, and term end written exams. Over the course of the program, students must complete Induction courses, Foundation courses, and Core Courses. They are also encouraged to take optional modules aligned with their career goals. Additionally, the curriculum provides opportunities to choose open electives and participate in internships involving industry-level or live projects to further strengthen their practical exposure and learning. The program carries 120 credits with following components:



Program Educational Objectives (PEOs):

The IIHMR, Post Graduate Diploma in Management (Pharmaceutical Management) is designed to ensure that our students are fundamentally equipped with appropriate knowledge, skills, and attitude. Within four to five years of course completion, our students will be able to:

• PEO1: Assume leadership roles in their chosen discipline of the Healthcare Industry

• PEO2: Apply the concepts and techniques of Modern Management in their workplace

• PEO3: Demonstrate their skills and knowledge in Planning, Building and Effectively managing Healthcare Organisations

• PEO4: Effectively use technology, data, and management concepts to improve the Quality and Efficacy of the Healthcare System

• PEO5: Advance Research and innovation to develop digital health and management solutions for improving healthcare delivery and experience

Program Outcomes (POs):

• PO1: Apply knowledge of Management Theories and practices to solve Business Problems

• PO2: Develop analytical and critical thinking abilities for data-based decision making

• PO3: Aptitude to develop value-based Leadership Ability

• PO4: Ability to understand, analyse and communicate Global, Economic, Legal, and Ethical aspects of the business

• PO5: Ability to lead themselves and others in the achievement of Organisational goals, Contributing effectively to a team environment

Program Specific Outcomes (PSOs):

• PSO 1: Apply knowledge of contemporary management discipline and functions, develop entrepreneurial mindset and innovate solutions for the healthcare industry

• PSO 2: Understand the impact of advances in Health Tech (Digital Heath, AI, MedTech and Pharma Tech) and multidisciplinary Learning and apply the same to develop sustainable healthcare management processes and practices

Induction Courses

- Human Process Lab
- Written and Oral Communication
- Essentials of Computers and Information Technology

Foundation Courses

- Introduction to Physiology and Human Anatomy
- Basics of Pharmacology

VAC

- Value Added Course (VAC)

MOOC

- One Massive Open Online Course (MOOC)

First Year: Term I

- Introduction to Pharmaceutical Industry
- Principles & Practices of Management
- Business Environment and Strategy
- Principles of Sales and Marketing Management
- Healthcare Delivery System in India
- Project Management in Pharmaceutical Industry
- Financial Management and Accounting

First Year: Term II

- Pharmaceutical Product and Brand Management
- Pharmaceutical Supply Chain Management
- Pharmaceutical Laws & Drug Regulatory Affairs
- Human Resource Management
- MedTech Solutions Management & Regulations
- Data Analytics and Visualization
- Capstone Project Part I (Field Based)
- Summer Training Project (STP)

Second Year : Term III

- Managerial Communication
- Fundamentals of Pharmaceutical Competitive Intelligence
- Pharmaceutical Market Research and Business Analytics
- Introduction to Pharmacoepidemiology
- Principles of Health Economics and Outcomes Research
- Pharmaceutical International Business
- Capstone Project Part II (Quantitative Data Based)

Second Year : Term IV

- Application of Artificial Intelligence in Next Gen Healthcare
- Consumer Behaviour
- IPR Management in Pharmaceutical Industry
- Market Access, Pricing & Reimbursement
- Entrepreneurship in Pharmaceutical Industry
- Digital & Social Media Marketing
- Ethics in the Pharmaceutical Industry
- Dissertation

Fellow Program in Management (Hospital & Healthcare Management)

IIHMR Bangalore's Fellow Program in Management (FPM) is a doctoral-level, AICTE-approved program that strengthens research capacity in healthcare management and allied sectors. It supports evidence-based decision-making across hospital management, public health, healthcare IT, pharmaceutical management, and related fields. Faculty at IIHMR Bangalore come from multidisciplinary backgrounds and provide strong mentorship to help scholars develop as researchers and educators. The institute also has a registered Institutional Review Board, which ensures ethical oversight for research activities.

The program is designed to advance knowledge and innovation in evidence-based management, with a multidisciplinary focus on hospital management, public health, healthcare IT, pharmaceutical management, and other emerging areas of healthcare. Structured as a three-year full-time program, extendable up to five years, the FPM combines rigorous coursework and research training to equip scholars with the skills required for high-quality academic inquiry. In the first year, scholars complete 30 credits to build a strong foundation in research methods, while the later years emphasize independent investigation, experiential learning, publication, and thesis development.

By the end of the third year, scholars are expected to submit their thesis for evaluation and successfully defend their work to earn the Fellow in Management degree. The program is supported by a multidisciplinary faculty with strong academic and research credentials, providing scholars with mentorship and domain expertise. IIHMR Bangalore also has a registered Institutional Review Board, ensuring ethical compliance in research. Overall, the FPM prepares scholars to become leaders in management research, education, policy, and practice.

Program Educational Objectives (PEOs):

- PEO1: Assume leadership roles in academia and research organizations of the healthcare industry.
- PEO2: Evaluate the presented challenge empirically and provide scientific and methodological solutions.
- PEO3: Apply the concepts and techniques of research in healthcare management.
- PEO4: Engage in technological advancement and innovations in the health sector to respond to emerging health industry challenges.

Program Outcomes (POs):

- PO1 Develop and apply knowledge of management theories and practices to solve business problems.
- PO2 Appraise the healthcare challenges from multiple perspectives using appropriate research methodologies.
- PO3 Excel in analytical and critical thinking abilities for evidence-based decision-making.
- PO4 Ability to learn, communicate, and mentor others in the achievement of organizational goals, contributing effectively to research and academia.

FPM Highlights:

- Encouraged to select research area and topic of interest in health industry
- Publication support
- Teaching Assistantship
- Scope for collaborative research/project.
- Strengthen academic and leadership skill
- Networking opportunities

Course Curriculum

Semester I

- Management – Principles and Practices
- Research Methodology
- Statistical Methods and Data Management
- General Credit Seminar

Semester II

- Stream specific Course 1
- Stream specific Course 2
- Stream specific Course 3
- Stream Credit Seminar
- Review paper

Healthcare Management	Hospital Management	Healthcare IT Management	Pharmaceutical Management
Basic	**Basic**	**Basic**	**Basic**
1. Policy analysis – Health & related 2. Epidemiology & Population Science	1. Hospital Services & Operations 2. Organization Behaviour & HR	1. Design Thinking for Health Information System (HIS) 2. Technology Acceptance Modelling 3. HIT Regulations	1. Pharmaceutical Supply Chain Management 2. Marketing and Brand Management
Optional	**Optional**	**Optional**	**Optional**
1. Health Economic & Finance 2. Healthcare Quality, Accreditations & Regulations 3. Health Communication & Literacy (Communication Planning and Management)	1. Healthcare Quality, Accreditations & Regulations 2. Accounting & financing 3. Marketing and Brand Management	1. AI/ML and Big data Applications in Healthcare 2. Consumer Health Informatics	1. Regulatory Affairs 2. Good Clinical/Laboratory/ Manufacturing Practices 3. Organization Behavior & HR

Workshops

- Global Health
- Business & Market Research
- Design thinking, Innovation & Entrepreneurship
- Strategic Business Management in Healthcare
- Scientific Writing & Publications
- Project Management

Pedagogy & Mode of Delivery

- Supervised and guided independent research
- Immersion program in Research & Teaching
- Publications and case presentations
- Field visits, lectures, problem exercises
- Competency-based assignments & case study approach.

Key Features of the PGDM Flagship Programme

Accreditations and Approvals

Approved by AICTE, Ministry of Education, New Delhi	Accredited by NBA	MBA Equivalence by AIU	Accredited by NAAC

Summer Training Programme

Summer Training is an integral component of the PGDM curriculum. During the first year, students undergo a twelve-week internship in a healthcare organization of their choice, based on their area of interest. They are placed in hospitals, pharmaceutical companies, Health IT companies, sales and marketing organizations, and other healthcare sectors. The internship provides practical exposure and hands-on experience, helping students apply their theoretical knowledge in real-world settings.

Internship and Dissertation

The final-year Internship and Dissertation are mandatory requirements of the PGDM curriculum. Students undertake a four-month internship and dissertation in a healthcare organization, typically at their place of employment, gaining practical exposure while applying their theoretical knowledge and developing managerial skills.

Career Development and Industry Interface:

The Institute maintains strong industry linkages with leading hospitals, pharmaceutical companies, Health IT firms, healthcare consulting organizations, and other healthcare institutions. Through Summer Training, final-year Internships, campus recruitment drives, guest lectures, and industry interactions, students gain practical exposure and valuable networking opportunities. The Placement Cell also provides career guidance, interview support, and placement assistance to help students transition successfully into the healthcare industry.

Guest Lectures

As part of the course work, the 'Guest Lecture Series' by eminent speakers across the globe to enhance the competitive strength of management students in healthcare is organized periodically. The series is committed to seeking out and providing a platform for spreading powerful ideologies relevant to the growing market. The series seeks to represent a diverse set of views and is especially focused on facing the current challenging norms and opportunities.

Certification

The student, upon successful completion of the course, will be awarded a "Post Graduate Diploma in Management" (Hospital and Health Management) with specialization (as chosen by the student in the second year) from the Institute of Health Management Research, Bangalore approved by All India Council for Technical Education (AICTE), Ministry of Education, Govt. of India and equivalent to MBA by the Association of Indian Universities.

Eligibility Criteria

- Graduates from any discipline are eligible to apply for the PGDM in Hospital and Health Management and PGDM in Artificial Intelligence & Data Science programs.
- Applicants must have secured a minimum of 50% aggregate marks in their qualifying degree and a valid score in any of the recognized Management Aptitude Tests (CAT, MAT, CMAT, XAT, ATMA, GMAT, or KMAT).
- Final-year students may apply for provisional admission, subject to submission of all required mark sheets and documents within two months of the commencement of the program.
- Working professionals and defence personnel seeking career advancement or a career transition are encouraged to apply.
- For the PGDM in Artificial Intelligence & Data Science, preference may be given to candidates with a bachelor's degree in engineering, Computer Science, Computer Applications, Information Technology, Statistics, Mathematics, Commerce, or Economics.

Admission Process

Candidates meeting the prescribed eligibility criteria may apply for the respective PGDM programme. The admission and selection process for both PGDM in Hospital and Health Management and PGDM in Artificial Intelligence and Data Science is the same. After submitting the application, shortlisted candidates will be required to participate in a Group Discussion (GD) and Personal Interview (PI). Final selection and admission will be based on the candidate's overall performance in the selection process, including the GD and PI, in accordance with the Institute's admission policy.

Placements

The Institute's Placement Committee, comprising the Dean – Academics and Student Affairs, faculty members, the Placement Officer, Placement coordinator and student representatives, facilitates Summer Training for first-year students and Internship-cum-Placement opportunities for final-year students. The Institute provides 100% placement assistance, including aptitude training, advanced Excel workshops, LanQuill English communication classes, interview preparation, and personalized mentoring to enhance students' employability.



Placement Details of PGDM Batch 2024-26

Students receive placement opportunities in hospitals, pharmaceutical companies, Health IT firms, and other healthcare organizations across India, with annual packages ranging from ₹4 lakh to ₹20 lakh per Annum .



- ACKO
- Anthea Pharma Private Limited
- ARCHER Transnational Systems Private Limited
- ASKI Super Secialty Hospital
- Baby MD
- BlueBrix
- Care Hospitals
- Cloud Nine Hospital
- Deloitte
- Flowchem Pharma
- Happiest Minds Technologies
- HealthAsyst
- Hetero
- Himalaya Wellness
- Janitri
- JLL
- KareXpert Technologies

- Kauvery Hospital
- KIMS Hospital
- L'Oreal
- Manipal Hospital
- MediAssist
- Medicover Hospital
- Medisim VR
- Medsurge Global Operations LLP
- Medvista Global
- Amazon
- MFine
- Mu Sigma
- Narayana Health
- NeoDocs
- Novo Nordisk
- Pharmonix Biologicals Pvt Ltd
- PrimEra Technologies
- Qure AI
- Rachaita Labs
- RxDx
- Sammprada Hospital
- Samvedna Hospital
- Sankara Eye Foundation
- Shiv Multispeciality Hospital
- Sparsh Hospital
- Superhealth Hospitals
- Tacten Services LLP
- Vivo Life Science
- Zensar Technologies Pvt Ltd



Convocation Ceremony

PGDM 2023–25 Batch: The Institute of Health Management Research (IIHMR), Bangalore, organized its 14th Convocation Ceremony for the PGDM (Hospital and Health Management) 2023–25 Batch on Saturday, July 26, 2025, at the IIHMR Bangalore Campus, Electronic City. The ceremony was graced by the presence of the Honorable Chief Guest, Dr. Pratima Murthy, Director and Senior Professor, National Institute of Mental Health and Neurosciences (NIMHANS); Guest of Honor, Dr. Avinash Menon Rajendran, IAS, Mission Director, National Health Mission, Government of Karnataka; and Keynote Speaker, Dr. B. S. Ajaikumar, Founder and Chairman, Healthcare Global Enterprises Ltd. The Convocation was presided over by Dr. S. D. Gupta, President, IIHMR Society, and attended by distinguished dignitaries, faculty members, staff, graduating students, and their parents. The graduating students were administered the management oath and awarded their diplomas. The Shri V. P. Agarwal Gold Medals were awarded to Dr. Vishakha Vatsa (Hospital Management), Dr. Ganga N. Mathad (Health Management), Mr. Pathak Vaidehi Umesh (Health Information Technology Management), and Mr. Gokulakannan S. (Pharmaceutical Management). Dr. Purvi Deshmukh received the Shri M. L. Mehta Gold Medal Award for All-Round Achievement. The event also witnessed the release of the 'State of the Institute Report' and 'The Abstract' book comprising dissertation abstracts submitted by the graduating students.




CEREMONY
1:00 AM






IIHMR Bangalore Campus
PGDM 2022-2025
CONVOCATION


IIHMR

Inauguration Ceremony

PGDM Batch 2025–27: The inaugural ceremony for the PGDM (Hospital and Health Management) Batch 2025–27, PGDM (Artificial Intelligence and Data Science) Batch 2025–27, and FPM (Hospital and Health Care Management) Batch 2025–28 was held on June 25, 2025, at IIHMR Bangalore Campus. The occasion was graced by Mr. Santosh Kumar, Senior Director and GMC Lead, North America, Biocon Biologics, as Chief Guest; Dr. Padmashri R, Medical Superintendent and HoD, Gynaecology and Obstetrics, Sri Madhusudan Sai Institute of Medical Education and Research, as Guest of Honour; Dr. Sowmya B. Ramesh, Medical Head, Consultant Family Medicine and HoD, Trustwell Hospital, as Keynote Speaker; and Dr. Swathe Sharanya, Associate Director, ACKO, as Special Guest. The ceremony was presided over by Dr. S. D. Gupta, President, Management Board–IIHMR Society, and attended by faculty members, staff, research scholars, and students. The inauguration marked the commencement of the academic journey of the incoming batches and emphasized leadership, innovation, ethical values, and interdisciplinary learning in healthcare and data science education.







Internship Program at IIHMR Bangalore

The Internship program at IIHMR, Bangalore, is designed to offer exposure to students and working professionals from varied academic and professional backgrounds in healthcare and social sciences. It is an opportunity for individuals to transform their passion into results and become a part of our effort to address various intellectual and developmental challenges. Students from the following National and International Institutions completed their internship at IIHMR, Bangalore: University of Maastricht, Netherlands, Karunya Institute of Technology and Science, Coimbatore, SRM University, Chennai, Ashwini Ayurvedic Medical College and Research Centre, Tumkur, Karnataka, Bharathidasan University, Coimbatore, Prasanna School of Public Health, MAHE, Manipal, BNM Institute of Technology, Bangalore, New Horizon College of Engineering, Bengaluru, Sree Chitra Thirunal Institute for Medical Sciences and Technology, Trivandrum, Ramaiah University of Applied Sciences, Bangalore and Karnataka State Rural Development and Panchayat Raj University, Gadag, Karnataka.



Research and Consultancy

Institutional Review Board at IIHMR Bangalore (IRB-IIHMR-B)

IIHMR, Bangalore has set up its Institutional Review Board (IRB-IIHMR, Bangalore). The board functions as per the guidelines of ICMR for Biomedical and Health Research involving human participants (ICMR Ethical Guidelines 2017) and New Drugs and Clinical Trial Rules (NDTR 2019). The board aims to evaluate research proposals for their scientific value, and the possibility of risk in research and finally approves and directs researchers in ethical aspects associated with research involving human subjects. The board is represented by officials from the state government, clinicians, and experts in social and behavioural research. The board reviews the research protocols quarterly once. Protocols for ethical approval from Researchers, Ph.D./ Master Students including NGOs from all fields (Medical/Clinical Trials, Science, Humanities and Social Sciences, Management etc) are accepted.



For further details, contact visit our website https://www.iihmrbangalore.edu.in or write to iec@iihmrbangalore.edu.in

Research Projects

Ongoing Projects (2025-26)

AuCare

Funding Agency: EMIDS and Everest IMS, Bangalore

Project Team: Mr. Sachin S Bhat (PI), Mr. Praveen Srivatsa (Co-PI), Ms. Smita Anil, Ms. Chandni, Ms. Subhashree Dash, Ms. Swati Gupta, Ms. Kajal Parveen and Dr. Arun Kumar

Duration: April 2025 – Dec 2026

AuCare is a digital notebook designed to support a child's development by offering tailored tips and notes for parents and caregivers. Featuring three modules—Family, Mentor, and Individual, it delivers a 360° view of the child's progress and activities. IIHMR and Thinkar Foundation, in collaboration with WeNurture Foundation, aim to develop a tracking app for autistic children. Since each child follows a personalized plan, centers like WeNurture currently use individual diaries and WhatsApp to share audio/visual notes and track progress. The app would streamline and centralize this data for better monitoring and analysis.

Thinkar Foundation would train rural apprentices and lead the tech development, while IIHMR Bangalore and WeNurture Foundation would support pilot implementation. The solution includes a web portal for families/mentors and a tablet/mobile PWA for the child. It would be an open source and shared with the wider community. The project would progress in two phases viz., Phase 1 (6 months): User interviews, user stories, wireframes, and pilot of the mentor module, Phase 2 (8 months): Data collection, development of family and individual modules, V1 rollout, and deployment of AI-powered AuCareBot. The pilot would be implemented at WeNurture Foundation, with IIHMR overseeing project monitoring, collecting data for research, and sharing insights with partner organizations.



Strengthening 1st 1000 Days and Early Childhood Care and Development (ECCD) in Urban Slums of Bangalore

Funding Agency: HCL Foundation

Project Team: Dr. R Sarala (Project Lead), Mr Darshan (RO)

Duration: April 2026 – March 2027

Location: Urban slums in Bangalore

The program focused on underprivileged communities living in the urban slums of Bangalore and aimed at strengthening the first 1000 days and Early Childhood Care and Development (ECCD).

The program:

- Identified gaps and strengthened the first 1000 days to improve maternal and child health outcomes.
- Enrolled children aged 6 months to 3 years in three crèches, provided nutritious snacks, and facilitated early stimulation for the overall development (cognitive, language, physical, social, and emotional) of the child.
- Provided health literacy to parents of ECCD beneficiaries and the community on the first 1000 days, including child growth and development, Infant and Young Child Feeding (IYCF), early childhood education, food and nutrition, WASH, immunization, and family planning, while also improving the demand for seeking healthcare from public health facilities and frontline workers (FLWs).





A Randomized Trial of Quadruple-Fortified Salt for Anaemia and Birth Defects Prevention in Southern India

Funding Agency: Cornell University, USA

Project Team: Dr. Gyan Kashyap (PI), Mr. Gowthamghosh

Duration: Oct 2023 - Dec 2026

Location: Madanapalle, Chittoor, Andhra Pradesh



Cornell University is conducting a randomized trial to evaluate the efficacy of Quadruple-Fortified Salt (QFS; Iron, Iodine, Folic Acid, Vitamin B12) in women (18-49 years) and their households in Southern India. Women 18 to 49 years who are not pregnant or lactating and reside within the catchment area of the community-based research site in Southern India are screened and invited to participate in the trial. IIHMR is supporting the randomized efficacy trial of QFS at the Madanapalle research field site in Chittoor, Andhra Pradesh. This involves recruiting enumerators, assisting with community-based recruitment, coordinating monthly salt interventions, and overseeing all field operations throughout the study phases.

Longitudinal Ageing Study in India (LASI) – Wave 2

Funding Agency: International Institute for Population Sciences (IIPS), Mumbai Ministry of Health and Family Welfare, Government of India

Project Team: Dr Gyan (PI), Mr. Gowthamghosh, Dr Subodh Satheesh

Duration: November 2025 – September 2026

Location: Tripura, Assam, Andaman & Nicobar Islands, West Bengal



LASI Wave 2 is part of a nationally representative longitudinal study designed to generate robust evidence on the health, economic, and social wellbeing of India's ageing population. The key objectives of the study are to assess changes in physical and mental health, prevalence of chronic diseases, healthcare utilization, work and retirement patterns, and social and family support systems among adults aged 45 years and above.

The study adopts a longitudinal survey methodology using structured household and individual questionnaires, along with basic health measurements. Data are collected from the same respondents interviewed in the earlier wave, enabling comparison over time and analysis of ageing-related transitions. The findings will support evidence-based policymaking and program planning to strengthen health systems and social protection for older adults in India.

Impact Evaluation Study on Jal Jeevan Mission (Har Ghar Jal) Scheme under SCSP / TSP Implemented by Rural Drinking water and Sanitation Department during 2020-21 to 2024-25



Funding Agency: Karnataka Monitoring and Evaluation Authority (KMEA)

Project Team: Dr. Goutam Sadhu (PI), Mr. Gowthamghosh B (Co PI),
Dr. Usha Manjunath, Dr. Sarala R, Mr. Mr. Vinay Shrihari

Duration: December 2025 to August 2026

Location: 31 districts of Karnataka

Project Implementation Team: Dr. Deepashree M. R, Ms. Deepthi J. L (RO).

This impact evaluation study covers selected taluks and villages across all 31 districts of Karnataka under the Scheduled Caste Sub-Plan (SCSP) and Tribal Sub-Plan (TSP). Access to safe and reliable drinking water is central to health, wellbeing, and socio-economic development. While the Jal Jeevan Mission (JJM), launched in 2019, has substantially expanded rural tap water coverage, gaps persist in functionality, equity, reliability, and sustainability, particularly in SC/ST habitations.

The study adopts a mixed-methods approach, covering 6,012 beneficiary households, along with 31 Focus Group Discussions, 32 In-Depth Interviews, and 31 case studies. It evaluates the relevance, effectiveness, efficiency, impact, and sustainability (REEIS) of JJM implementation under SCSP/TSP. Key focus areas include equity of coverage, functionality and quality of tap water supply, sustainability of water sources amid groundwater depletion and climate variability, effectiveness of water quality management systems, and socio-economic and health impacts especially among SC/ST women. The study also examines community participation, governance challenges, infrastructure impacts, and behavioural changes related to water use, hygiene, and conservation to inform evidence-based policy and program strengthening.









Rural Healthcare Scholarship Program: Empowering Future Doctors for Underserved Communities.

Funding Agency: Foundation For Excellence (FFE)

Project Team: Dr. Akash Gajanan Prabhune, Dr. Usha Manjunath, Dr. Akshaya S.C, Mr Ankur Thakur

Duration: 3 years (November 2025-December 2027)



India faces a stark "Inverse Care Law," where the availability of medical care varies inversely with the population's need. While urban areas have a saturation of doctors, rural areas face chronic deficits. To address this problem IIHMR Bangalore (IIHMR-B), Foundation for Excellence (FFE), and Rural India Support Trust (RiST) have come together to work on project "Rural Healthcare Scholarship Program: Empowering Future Doctors for Underserved Communities". The Rural Healthcare Scholarship Program is a long-term initiative to address the shortage of doctors in rural India by creating a sustainable pipeline of rural-origin doctors. This fellowship aims to strengthen rural healthcare delivery by encouraging MBBS graduates to pursue meaningful, supported, and well-structured rural practice opportunities. To ensure that the fellowship is grounded in real-world needs and insights, we are conducting interviews with key stakeholders, including:

- Senior clinicians, faculty, and institution-level experts who have substantial experience working in or guiding rural health initiatives, and
- Medical officers or practicing doctors currently serving in rural, remote, or underserved settings.

IIHMR Bangalore is undertaking research study to map rural healthcare institutions, identify pilot states, shortlist hospitals, evaluate infrastructure gaps, and develop institutional partnership frameworks to shape a scalable and impactful rural fellowship model.



Completed Projects 2025-26

Patient Feedback System with AI-Enabled Smart Ticketing for Enhanced Healthcare Quality & Compliance – PRATIKRIYA-HCQ

Funding Agency: NABH and IIHMR, Bangalore (In House Grant)

Project Team: Dr. Akash Prabhune (PI), Ms. P S Karpaga Priya, Mr. Vinay Srihari, Ms. R. Akhila

Duration: January 2025 – June 2025

Location: Bangalore



The PRATIKRIYA-HCQ project aimed to transform traditional patient feedback mechanisms in hospitals through artificial intelligence and machine learning. Developed in response to NABH Standard PRE.7, which mandated robust feedback and grievance redressal systems in healthcare, the project addressed the limitations of outdated methods like suggestion boxes and paper surveys. By leveraging BERT-based sentiment analysis, the system processed unstructured patient feedback, primarily from Google reviews, to identify themes such as doctor experience, staff behavior, cleanliness, waiting times, treatment costs, and overall facility experience. Subsequently, a Causality and Severity Assessment Score was assigned to each issue, and automated tickets were generated based on urgency and relevance. This feedback was routed to designated hospital staff for timely redressal, ensuring enhanced patient satisfaction and institutional compliance. The system was pilot tested in a private hospital chain in Bangalore. It stood out as a scalable, tech-driven solution to improve the quality of care and operational efficiency in healthcare settings.

Digital Health Exemplars (DHE)

Funding Agency: Johns Hopkins University

Project Team: Dr. Sutapa B Neogi, Dr. Usha Manjunath, Dr. Anandhi Ramachandran, Dr. Ratika Samtani, Dr. Akash Prabhune, Mr. Vinay Srihari, Ms. Karpaga Priya, Mr. Gowthamghosh

Duration: Nov 2023 - June 2025

Location: Brazil, India, Israel, Ghana, Rwanda



The study was led by a consortium of research partners, with the Centre for Global Digital Health Innovation and University of Gondar (through its eHealth Lab Ethiopia) leading the retrospective case studies. The World Bank Group led the prospective country learning, and the McKinsey Health Institute led the Options Support.

The India-specific work was led by the Indian Institute of Health Management Research in Delhi and Bangalore.

The study aimed to

i) Capture rigorous, practical evidence on what worked, how, and why across a set of countries/states with varied contexts, trajectories, and levels of maturity

ii) Developed a better long-term vision to leverage digital health solutions and approaches; and

iii) Build an ecosystem of actors to support the application of knowledge, including implementers, donors, technical assistance providers, and the private sector.

360-degree Assessment of the Ability and Quality of Community Health Officers for Management of Common Health Conditions – Development of a Tool for Evaluation (Phase II)

Funding Agency: National Health Systems Resource Centre

Project Team: Dr. Usha Manjunath (PI), Dr. Akash Prabhune (Co-PI), Dr. Subodh S Satheesh, Ms. P S Karpaga Priya, Dr. Sindhu Jagdish

Duration: August 2024 – June 2025

Location: Madhya Pradesh and Rajasthan



Following the successful pilot testing of the assessment tools in Karnataka, the National Health Systems Resource Centre extended the study to Madhya Pradesh and Rajasthan. The study aimed to validate the tools developed, while maintaining the original objectives and incorporating state-specific modifications to ensure the tool's adaptability across different Indian regions.

The primary objectives of the study were twofold: first, to develop a standardized tool to objectively assess the quality of Community Health Officers (CHOs) in managing common health conditions at Health and Wellness Centres (HWCs); and second, to pilot and validate an aptitude assessment tool for CHOs, evaluating their abilities across various functions at HWCs.

The methodology was guided by an input–process–output framework and employed a mixed-methods approach, utilizing both qualitative and quantitative data. Data collection methods included observations, record reviews, and personal interviews with patients, CHOs, ASHAs, ANMs, MPWs, and Medical Officers.

The assessment tools covered thematic areas such as General Infrastructure, Statutory Compliances, Clinical Quality and Documentation, Safety, Training, Inventory Management, and Clinical Governance. An online data collection application, similar to the NQAS assessment app, was used for collecting assessment data.

Improve the Health Status of the Adult Population through Lifestyle and Nutrition: An Intervention Study in Thoothukudi District, Tamil Nadu



Funding Agency: HCLFoundation (Samuday)

Project Team: Dr. R Sarala (Project Lead), Ms. Sowmia, Ms. Jeyalakshmi, Ms. Mythili Ganesan, Ms. Deepa

Duration: April 2025 – March 2026

Location: Villathikulam and Pudur Taluks, Thoothukudi District, Tamilnadu

The present study is conducted in Villathikulam and Pudur Taluks, Thoothukudi District, Tamilnadu. According to the National Family Health Survey (NFHS-5), diabetes (men-25, women-22), hypertension (men-28, women-25), Alcohol (men-21.6), tobacco consumption (men- 18.5) is considerably high in Thoothukudi district compared to national average (DM -men (18), women (16), HPT- men (27), women (24), Alcohol (16,5) and Tobacco (29). Thus, intervention focusing on lifestyle modification for NCD control in the community is critical. The program aims to i) enhance the awareness and practice related to NCDs (hypertension and diabetes) risk behaviour viz., tobacco, alcohol consumption, physical exercise, and nutrition/balanced diet among adults ii) increase screening, treatment compliance, and follow-ups for NCDs, especially on Hypertension, Diabetics among adults and iii) assess and measure the outcome and impact of the program. Target beneficiaries of the program are the adults above 18 years.

Improved Services and Certification for 5 Public Health Centres in Thoothukudi District, Tamil Nadu

Funding Agency: HCLFoundation (Samuday)

Project Team: Dr. R. Sarala (PI), Dr. Rajeshwari B, Ms. Sowmia, Mr. Karthikeyan

Duration: April 2025 – May 2026

Location: PHCs in Villathikulam and Pudur Taluks, Thoothukudi District, Tamilnadu

Attaining NQAS certification signifies a commitment to adhering to nationally recognized standards and guidelines, demonstrating the PHC's dedication to delivering high-quality and standardized care. However, despite economic progress, healthcare access remains uneven, particularly in remote and underserved rural areas. The healthcare landscape in Tamil Nadu reveals a certification status for 78 facilities, including 28 Primary Health Centres (PHCs), as per the NHSRC report. Notably, within the Thoothukudi district, only SDH Thoothukudi possesses National Quality Assurance Standards (NQAS) certification, emphasizing a crucial gap in standardized healthcare quality within the region. Against this backdrop, the program aims to i) conduct a comprehensive gap assessment aligned with NQAS guidelines ii) develop and facilitate the implementation of an effective action plan, and iii) ensure end-to-end readiness of the facility for the national-level NQAS assessment.



Strengthening 1st 1000 Days and Early Childhood Care and Development (ECCD) in Urban Slums of Bangalore

Funding Agency: HCLFoundation

Project Team: Dr. R Sarala (Project Lead), Mr Darshan (RO)

Duration: April 2025 – March 2026

Location: Urban slums in Bangalore

The program focused on underprivileged communities living in the urban slums of Bangalore and aimed at strengthening the first 1000 days and Early Childhood Care and Development (ECCD).

The program:

- Identified gaps and strengthened the first 1000 days to improve maternal and child health outcomes;
- Enrolled children aged 6 months to 3 years in three crèches, provided nutritious snacks, and facilitated early stimulation for the overall development (cognitive, language, physical, social, and emotional) of the child;
- Provided health literacy to parents of ECCD beneficiaries and the community on the first 1000 days, including child growth and development, Infant and Young Child Feeding (IYCF), early childhood education, food and nutrition, WASH, immunization, and family planning, while also improved the demand for seeking healthcare from public health facilities and frontline workers (FLWs).



Completed Institutional Consultancy Projects

MITHRA MULTISPECIALITY HOSPITAL

Funding Agency: Mithra Multi Speciality Hospital.

Project Team: Dr. Deepashree

Location: Jigani, Bangalore

Duration: May 2023 – October 2025



Mithra Multispeciality Hospital is a 30-bedded healthcare facility located in Jigani, Electronic City, Bangalore, providing multi-specialty outpatient and inpatient services with a focus on accessible and quality healthcare for the surrounding community. The hospital aimed to achieve NABH Full Accreditation to strengthen its clinical governance framework, enhance patient safety systems, and standardize healthcare delivery processes in alignment with national quality standards. The NABH Full Accreditation consultancy at Mithra Multispeciality Hospital was a comprehensive system-building engagement. The hospital successfully achieved accreditation after full implementation of NABH standards across all departments, demonstrating strong commitment to quality healthcare delivery, patient safety, and continuous improvement.

SRI MADHUSUDAN SAI INSTITUTE OF MEDICAL SCIENCES AND RESEARCH (SMSIMSR)

Funding Agency: Sri Madhusudhan Sai Institute of Medical Science and Research.

Project Team: Dr. Deepashree & Dr. Neeta Mystica Jarain

Location: Muddenahalli, Chikballapura, Karnataka

Duration: Jan 2025 to Mar 2026



Sri Madhusudan Sai Institute of Medical Sciences and Research (SMSIMSR) is a 360-bedded medical college hospital in Chikkaballapura, Karnataka, functioning as a charitable institution providing completely free healthcare services with a focus on equitable and quality care. As a teaching hospital, it integrates clinical services, medical education, and community care. The institution undertook its first NABH Entry Level Accreditation to establish a structured quality framework and strengthen patient safety and clinical processes. The NABH Entry Level Accreditation consultancy at SMSIMSR was a comprehensive first-time implementation project covering full system development, standardization, and capacity building. The institution successfully achieved accreditation, demonstrating a strong commitment to quality healthcare delivery, patient safety, and equitable care through its charitable healthcare model.

VARDHAN FERTILITY, LAPAROSCOPY & WOMEN'S CARE CENTRE

Funding Agency: Vardhan Fertility, Laparoscopy & Women's Care Centre.

Project Team: Dr. Deepashree & Dr. Neeta Mystica Jarain

Location: Banaswadi, Bangalore

Duration: 18-06-2025

The Vardhan Fertility Center is a 30-bedded healthcare facility developed as a specialized fertility and reproductive care center. The hospital is fully constructed but not yet operational, and the pre-operational visit was undertaken to evaluate overall readiness prior to commencement of clinical services. The objective of the engagement was to assess infrastructure readiness, regulatory preparedness, and alignment with applicable healthcare and fertility service requirements, with reference to NABH Standards. The exercise was conducted to identify key gaps and provide preliminary inputs to support safe and compliant operational launch. The Pre-Operational Scoping Visit provided a structured evaluation of Vardhan Fertility Center's readiness for operational launch. The observations serve as a preliminary framework to guide infrastructure completion, system development, and regulatory preparedness to ensure a safe, compliant, and quality-driven commencement of services.

INSTITUTE OF AYURVEDA AND INTEGRATIVE MEDICINE (I-AIM)

Funding Agency: Institute of Ayurveda and Integrative Medicine (i-aim)

Project Team: Dr. Deepashree & Dr. Neeta Mystica Jarain

Location: Narayana Hospital, Bangalore

Duration: 10-03-2026 & 11-03-2026

The Institute of Ayurveda and Integrative Medicine (I-AIM) is a 100-bedded Ayurvedic hospital providing integrative healthcare services. The Gap audit was carried out during the institution's fourth NABH Full Accreditation cycle to assess its level of compliance with NABH Ayurveda Hospital Standards (2nd Edition) and to evaluate alignment with patient safety, clinical governance, and quality management systems. The objective of the engagement was to assess overall system readiness, review existing practices, and provide structured inputs for strengthening compliance in line with applicable NABH Ayurveda standards and regulatory requirements, thereby supporting continued quality improvement across the accreditation cycle. The Gap Audit provided a structured evaluation of the institution's current systems against NABH Ayurveda Hospital Standards (2nd Edition). The observations serve as a foundation for strengthening quality systems, enhancing patient safety practices, and improving overall compliance readiness.



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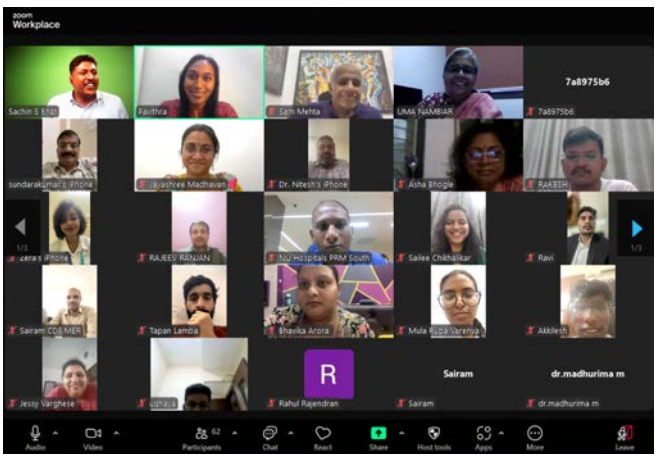
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Management Development Programmes & Certification Courses

Executive Program on Managing Digital & Connected Health – Cohort 2

Date & Duration : April 9th, 2025, 3 months, Hybrid
Coordinator: Mr. Sachin Bhat
Duration: 3 months



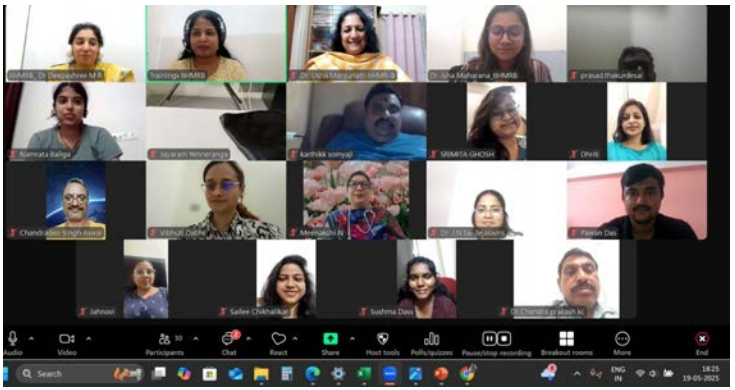
IIHMR Bangalore successfully conducted the Executive Program in Managing Digital & Connected Health, Cohort 2. The 3-month LIVE online program was designed to empower leaders to drive digital transformation in healthcare organizations. The curriculum covered key domains including digital health ecosystems, artificial intelligence and emerging technologies, technology implementation, digital health economics, data analytics, privacy and compliance, along with a capstone project and industry interactions.

The program brought together healthcare professionals, public health experts, industry leaders, and digital health innovators, creating a rich interdisciplinary learning environment. Through expert-led sessions, panel discussions, hands-on learning, and continuous mentorship, participants gained practical insights into aligning digital strategies with organizational goals and improving healthcare delivery outcomes.

Health Script – Workshop on Blogging & Content Creation

Date: 19th May 2025, Online

Coordinators: Dr. Usha Manjunath, Dr. Deepashree & Dr. Isha Maharana



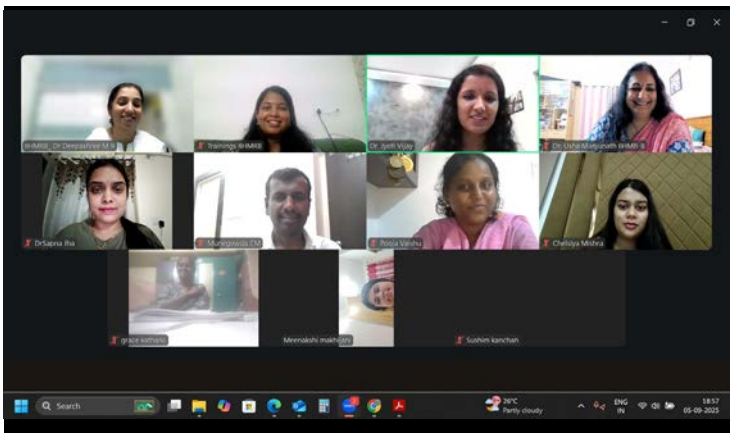
IIHMR Bangalore successfully conducted the "Health Script" Workshop on Blogging and Content Creation on 19th May 2025, with active participation from 51 attendees. The workshop focused on enhancing skills in impactful writing, digital storytelling, and content strategy, highlighting the growing importance of digital communication in healthcare.

The session was facilitated by Dr Usha Manjunath, Dr Deepa Shree, and Dr Isha Maharana, who provided practical insights and guidance on effective healthcare content creation. The workshop enabled participants to strengthen their digital communication skills and develop practical approaches to building a professional online presence in the healthcare sector.

Certificate Program in Public Health Nutrition – Program Management

Date & Duration: 14th May, 4 months, online

Coordinator: Dr. Jyoti Vijay



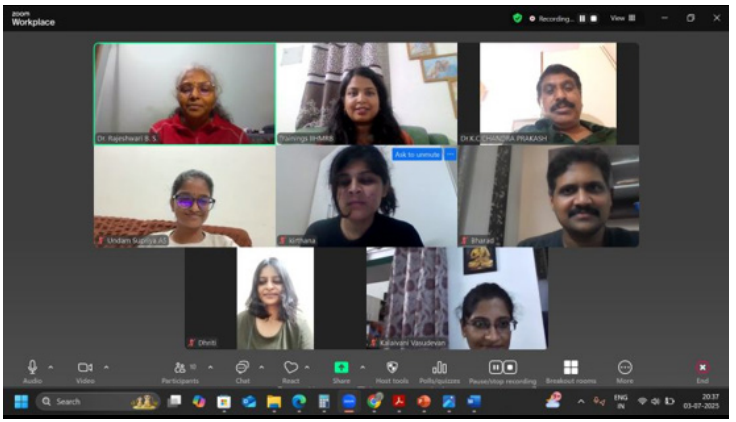
IIHMR Bangalore successfully conducted the 4-month Public Health Nutrition – Program Management (PHNPM) program. The program witnessed the participation of 11 professionals from diverse backgrounds, providing them with comprehensive exposure to key areas including Nutrition and Health, Epidemiology and Surveillance, Community Nutrition Strategies, and Program Management and Policy.

The sessions were enriched through expert guidance, interactive learning, and practical insights. The program concluded successfully, and appreciation is extended to all participants for their active engagement and successful completion of the course.

Certificate Program on Scientific Writing for Young Researchers

Date & Duration: 26th May, 10 sessions, online

Coordinator: Dr. Rajeshwari B. S.



IIHMR Bangalore successfully conducted the Scientific Writing for Young Researchers course under the Professional Practice Series initiative. The course brought together 21 participants from diverse professional backgrounds across India; all committed to enhancing their competencies in scientific writing and scholarly publication.

Through 10 interactive sessions, participants engaged in hands-on learning, guided writing exercises, and structured feedback mechanisms aimed at strengthening research communication skills. The course served as an effective platform for developing academic writing capabilities and fostering confidence in research publication practices.

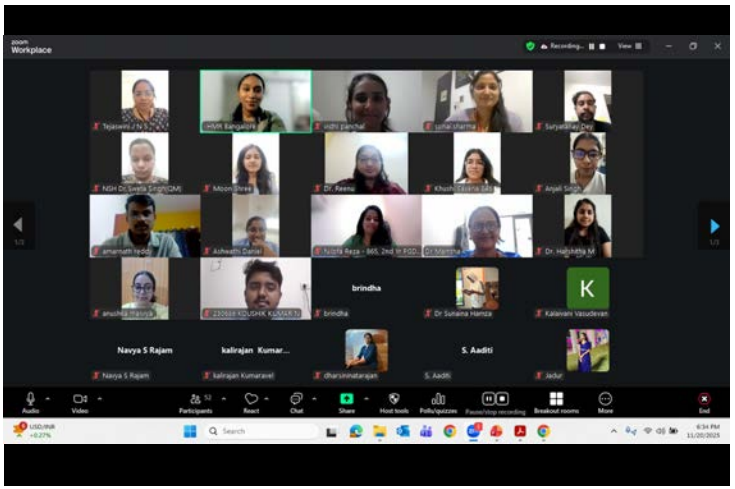
Certificate Program in Hospital Quality and Patient Safety – Cohort 3

Date & Duration: 24th June 2025, 3months, online

Coordinator: Dr. Deepashree M. R.

IIHMR Bangalore successfully completed Cohort 3 of the Certificate Program in Hospital Quality and Patient Safety, with 18 participants from hospitals and healthcare organizations. The program focused on strengthening competencies in quality management systems, patient safety frameworks, accreditation standards, risk management, and continuous quality improvement practices.

Through interactive sessions, case discussions, and practical insights, participants enhanced their understanding of building safer and more efficient healthcare systems. The initiative was led under the guidance of Dr. Usha Manjunath, Director, IIHMR Bangalore, whose leadership continues to drive excellence in healthcare management training.



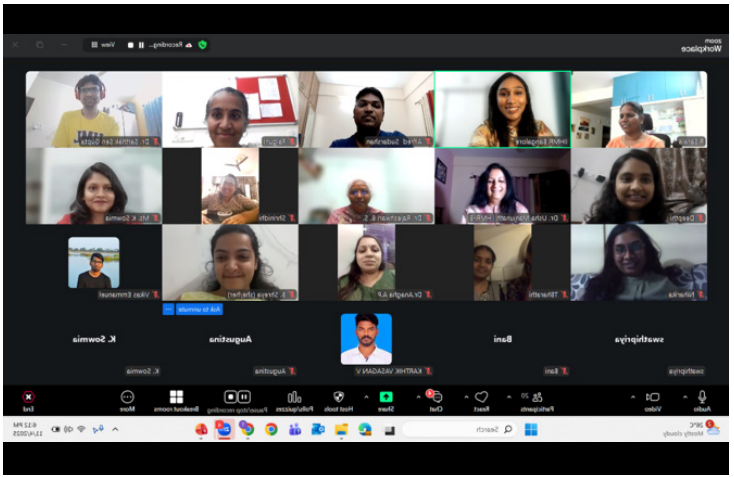
5-Day Workshop on Mastering the Art of Proposal Writing

Date: November 2025 (4th, 7th, 14th, 15th, 21st November)

Coordinators: Dr. R. Sarala & Dr. Usha Manjunath

IIHMR Bangalore successfully conducted a 5-day workshop on “Mastering the Art of Proposal Writing” in November 2025, with a total of 18 participants from academic and public health backgrounds. The workshop was delivered in a blended format combining online and in-person sessions, led by Dr. R. Sarala, Professor & Dean – Research and Publications, and Dr. Usha Manjunath, Director & Professor.

The sessions combined interactive lectures, experiential learning exercises, peer collaboration, and feedback-driven discussions. The workshop concluded with participants expressing enhanced confidence in conceptualizing and drafting fundable proposals aligned with organizational and funding requirements.



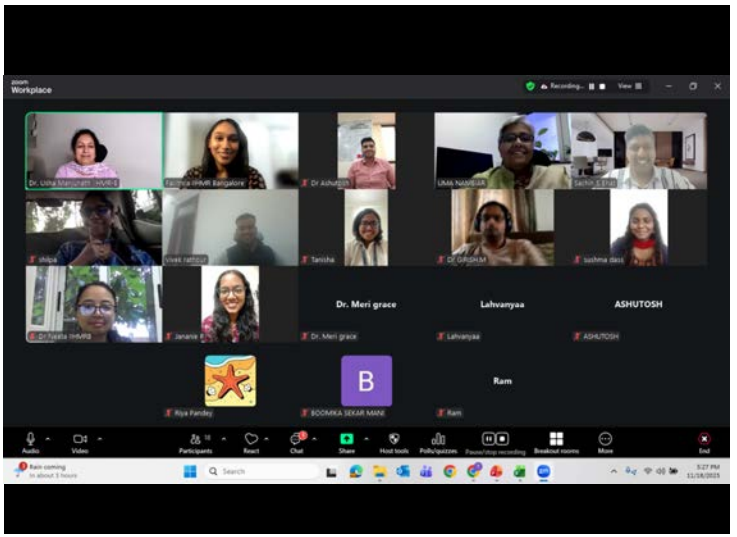
Executive Program in Digital Healthcare & Smart Health Systems – Cohort 3

Date & Duration: 19th November 2025, 3 months, Hybrid

Coordinator: Mr. Sachin Bhat

IIHMR Bangalore successfully conducted the Executive Program in Digital Healthcare and Smart Health Systems (formerly Managing Digital and Connected Health) with the participation of 27 professionals from diverse healthcare and allied sectors. The 3-month LIVE online program was designed to empower leaders to drive digital transformation in healthcare organizations.

The curriculum covered digital health ecosystems, artificial intelligence and emerging technologies, technology implementation, digital health economics, data analytics, privacy and compliance, along with a capstone project and industry interactions. Through expert-led sessions, panel discussions, hands-on learning, and continuous mentorship, participants gained practical insights into aligning digital strategies with organizational goals.



Certificate Program in Advancing Excellence in Clinical Nutrition – Cohort 3

Date & Duration: November 25th, 2025, 3 months, Online

Coordinator: Dr. Jyoti Vijay

IIHMR Bangalore successfully completed the 3-month certificate program titled Advancing Excellence in Clinical Nutrition – Cohort 3. The cohort witnessed active participation from a diverse group of healthcare professionals, including pediatric doctors and nutritionists, contributing to a rich and collaborative learning environment.

The program provided participants with practical insights and advanced knowledge in clinical nutrition through expert-led sessions and interactive discussions. Distinguished resource persons included Dr Usha Manjunath, Dt. Anuja Agarwala, Dt. Priti Vijay, Dr Sandhya Singh, and Dr Suparna Mukherjee, whose insightful sessions significantly enhanced the learning experience.



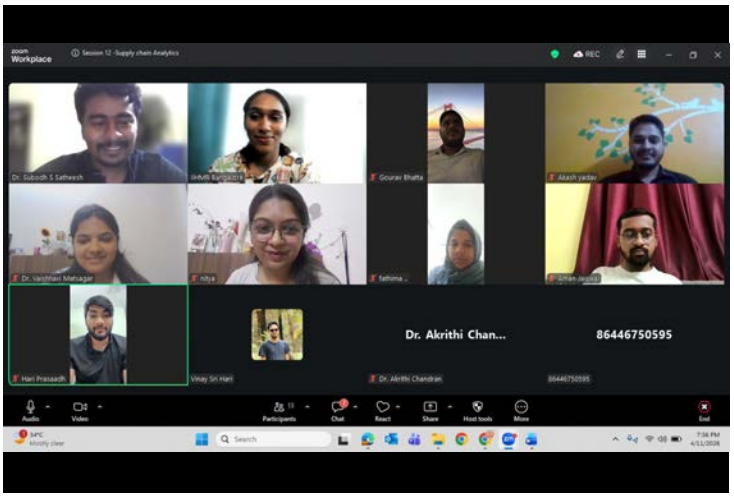
Certificate Program in Supply Chain Analytics in Healthcare

Date & Duration: January 16th, 2026, 2 months, online

Coordinators: Dr. Subodh S Satheesh & Mr. Vinay R Srihari

IIHMR Bangalore successfully completed the 2-month Certificate Program in Supply Chain Analytics in Healthcare. The program provided comprehensive learning in supply chain fundamentals, demand forecasting, inventory and warehouse analytics, transportation and logistics, and supplier risk management.

Participants gained practical exposure to analytical tools including data visualization using Power BI, along with insights into global supply chain practices. A key highlight was the session on Agentic AI for Supply Chain, emphasizing the growing role of advanced technologies in healthcare operations and decision-making.



Workshop on Application of Qualitative Research in Nutrition – Cohort 4

Date & mode of workshop: 12–13 March 2026, in-person workshop

Coordinator: Dr. Jyoti Vijay

IIHMR Bangalore, in collaboration with Mount Carmel College Bangalore, successfully conducted the Application of Qualitative Research in Nutrition – Cohort 4 workshop. The two-day workshop focused on focused group discussions (FGDs), interview guide preparation, data coding and analysis using NVivo, thematic analysis, interpretation, and publication of qualitative research.

The sessions provided participants with practical exposure to qualitative research methodologies applicable to nutrition and public health research. The workshop was coordinated by Dr Jyoti Vijay, with valuable support from Dr Usha Manjunath, Dr Sarala Raju, and Dr Deepa Shree M R.




WORKSHOP ON
MASTERING THE ART OF
PROPOSAL WRITING


IIHMR
BANGALORE
IMMERSION PROGRAM
Executive Program in
MANAGING DIGITAL
CONNECTED HEALT


COHORT-4
Collaboratively Organized by:
12th & 13th March 2026
09:30 AM - 05:30 PM
Venue

Conclave Organized

Pharma-Tech Converge 2025

On 11th April 2025, the Institute of Health Management Research (IIHMR) Bangalore successfully hosted the Pharmaceutical Industry Academia Meet – Pharma-Tech Converge 2025 in Guntur City, Andhra Pradesh. The event served as a dynamic platform for bringing together leading industry professionals and academicians to foster collaboration, exchange insights, and build stronger synergies. Discussions centered around the current pharmaceutical landscape, the growing role of technology, artificial intelligence, and data science, as well as the challenges and opportunities shaping the sector's future.



While academicians gained valuable perspectives to align academic programs with industry requirements and nurture industry-ready talent, professionals from the pharmaceutical sector explored ways to leverage academic expertise to drive innovation, advance research, and strengthen the pharma ecosystem. Pharma-Tech Converge 2025 reaffirmed the importance of collective efforts between academia and industry to shape the future of healthcare and pharmaceuticals in India.

Innovate Health 2026

"Health-Intelligence Powered by AI," was organised by ADMIRE — The Centre for Advancing Digital Healthcare at IIHMR Bangalore on 23 January 2026. Building on the foundation of earlier editions, the event convened healthcare leaders, startups, investors, policymakers, academicians, and technology partners to examine how AI-driven health intelligence is reshaping healthcare delivery, public health systems, and patient outcomes. The day-long programme combined a formal inaugural session, keynote and guest-of-honour addresses, two round table discussions, fireside chats, and closing announcements including the Startup Grant Announcement 2026 and the launch of Cohort 2 of the ADMIRE Launch Plan. In total, the event featured over 20 dignitaries and more than 25 industry speakers and panelists across healthcare, technology, investment, and policy domains. This report consolidates the event proceedings as documented in the official anchoring script and the detailed transcripts of both round table discussions and is intended as the formal post-event record of Innovate Health 2026.



Stakeholder Meetup

The Institute of Health Management Research (IIHMR) Bangalore also organized a Stakeholder Meetup as part of its ongoing efforts to strengthen collaboration across the healthcare innovation ecosystem. The meetup brought together representatives from healthcare institutions, industry, startups, incubators, investors, policymakers, and academia to engage in meaningful discussions on the opportunities and challenges influencing the future of HealthTech innovation.

The deliberations highlighted that while funding remains important, the long-term success of healthcare innovation depends on factors such as technology adoption, collaborative ecosystems, regulatory support, execution capabilities, patient-centric innovation, and sustainable partnerships. Participants explored strategies to bridge the gap between innovative solutions and real-world implementation, emphasizing the need for stronger industry-academia engagement, market access, and ecosystem support for emerging ventures. The Stakeholder Meetup reaffirmed IIHMR Bangalore's commitment to fostering collaboration, promoting innovation, and creating a robust healthcare ecosystem that accelerates impactful and sustainable advancements in healthcare.









Masterclasses

Masterclass on Leveraging PREM & PROM

Date: 2nd September 2025

Speaker: Ms. Meenakshi Anchalia, Healthcare quality assurance leader, Mentor in NABH & JCI Standards

IIHMR Bangalore successfully conducted the Masterclass on “Leveraging PREM and PROM for Quality Healthcare”. The session witnessed the enthusiastic participation of 87 professionals from diverse backgrounds. Highlights included an in-depth understanding of PREM & PROM, practical applications in clinical settings, and real-world case studies and healthcare examples.

Ms. Meenakshi Anchalia, a healthcare quality assurance leader, mentor in NABH & JCI standards, and FISQua-certified professional, delivered an insightful and well-received session, reflecting the commitment of healthcare professionals to patient-centered quality care.



Masterclass on Pediatric Nutrition: Early Intervention, Lasting Outcome

Date: 30th December 2025

Moderator: Dr Jyoti Vijay

Speaker: Dt Anuja Agarwala, AIIMS New Delhi

IIHMR Bangalore successfully conducted a one-day expert-led Masterclass on Pediatric Nutrition focusing on the importance of early nutritional interventions and evidence-based practices for improving long-term child health outcomes. The masterclass enriched healthcare professionals, nutritionists, pediatric care practitioners, and students through interactive discussions and knowledge-sharing aimed at strengthening pediatric healthcare practices.

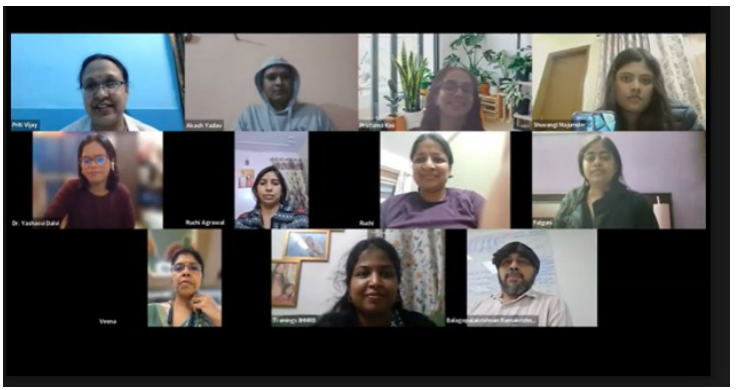


Masterclass on Nutritional Screening & Assessment in Hospitalized Patients

Date: 2nd January 2026

Moderator: Dr Jyoti Vijay

Speaker: Dt. Priti Vijay, Head of Department, Dietetics Department, Santokba Durlabhji Memorial Hospital



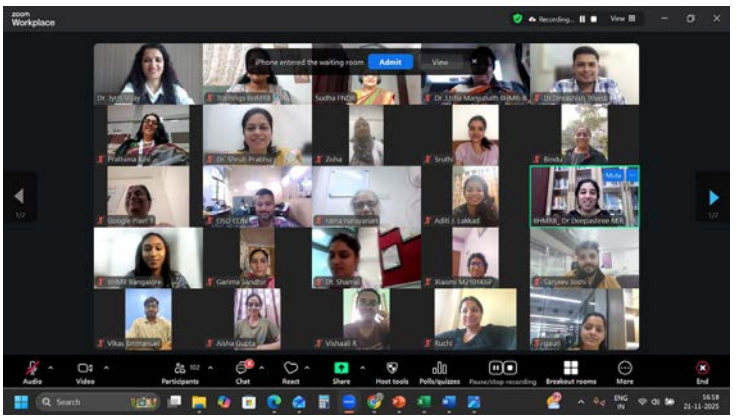
IIHMR Bangalore successfully concluded a masterclass on Nutritional Screening and Assessment in Hospitalized Patients, emphasizing the importance of timely and structured nutritional evaluation in improving clinical outcomes and patient care. The masterclass witnessed active participation from healthcare professionals and reinforced the significance of integrating nutrition assessment into routine hospital care practices.

Masterclass on "How Healthy are Indian Diets? Insights for Metabolic Health"

Date: 21st November 2025

Moderator: Dr Jyoti Vijay

Speaker: Mrs. Sudha Vasudevan, Senior Scientist & Head, Dept of Food, Nutrition & Dietetic Research, Madras Diabetes Research Foundation, Chennai (MDRF)



IIHMR Bangalore successfully conducted the Masterclass on "How Healthy are Indian Diets? Insights for Metabolic Health", witnessing enthusiastic participation from 127 attendees across the country. The session focused on understanding dietary patterns and their implications for metabolic health, providing participants with practical and evidence-based insights relevant to nutrition and public health. The masterclass received highly positive feedback from participants who appreciated the relevance, clarity, and applicability of the content.

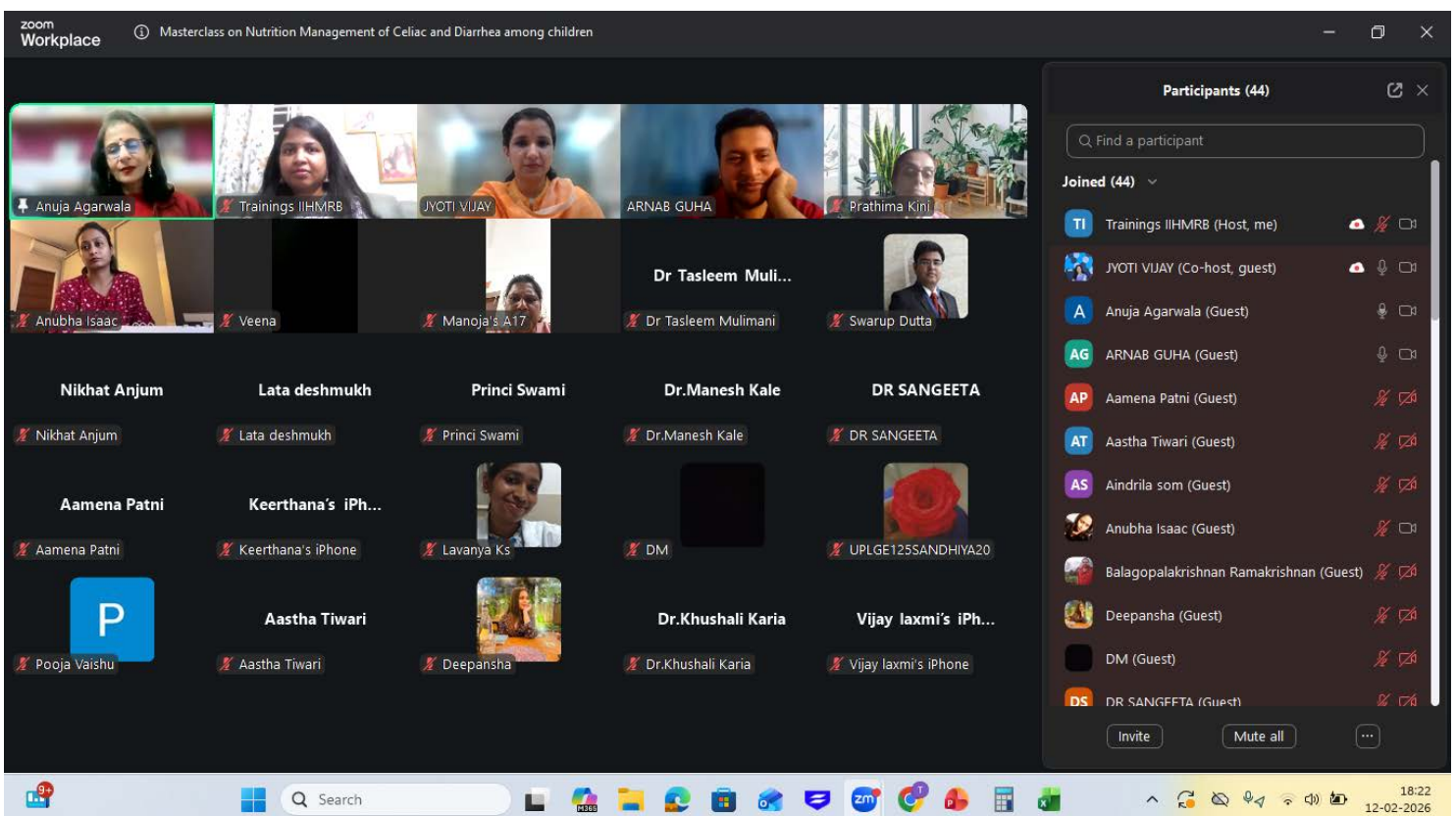
Masterclass on "Nutritional Management During Diarrhea and Celiac Disease Among Children"

Date: 12th February 2026

Moderator: Dr Jyoti Vijay

Speaker: Dt. Anuja Agarwala, AIIMS New Delhi

IIHMR Bangalore successfully conducted the Masterclass on "Nutritional Management During Diarrhea and Celiac Disease Among Children", which witnessed enthusiastic participation from 46 attendees including healthcare professionals, academicians, students, and nutrition enthusiasts. The session focused on evidence-based pediatric nutritional strategies, clinical management approaches, and practical case-based insights. Interactive discussions and an engaging Q&A session further enriched the learning experience.





Webinars Organised

1) "Prompt Engineering Strategies for Multimodal Analytics in Healthcare" was organized on 4th April 2025. Mr. Vinay Srihari, Assistant Professor, IIHMR Bangalore, was the speaker for the session.

2) "The Role of Health Literacy in Maternal and Infant Care" was organized on 7th April 2025 on the occasion of World Health Day. Dr. Naveen Bhat, IAS, Mission Director, NHM Karnataka, and Dr. Chandrika Anand, Consultant Gynecologist and Obstetrician, were the speakers for the session. The session was moderated by Dr. Isha Maharana, Assistant Professor, IIHMR Bangalore.

3) "PGDM Pathways for Dentists in Healthcare Management" was organized on 16th April 2025. Dr. Akash Prabhune and Dr. Isha Maharana, Assistant Professors at IIHMR Bangalore, were the speakers for the session. The session was moderated by Dr. Naval Ghule, Director, Goregaon Dental Centre.

4) "The New Pharma Consumer: Digital. Social. Empowered." was organized on 25th April 2025. The webinar featured Ms. Shilpa Shenoy, Consultant, DKI Health; Mr. Indraneel Sinha, Marketing Lead, Medtronic; and Mr. Himanshu Sehgal, Partner and Director–Project Delivery, Octavus Consulting, as panelists. The session was moderated by Dr. Isha Maharana, Assistant Professor, IIHMR Bangalore.

5) "Exploring Health Management after Physiotherapy: Redefine Your Career" was organized on 17th May 2025. Dr. Neha Shukla, Physiotherapist and Influencer; Dr. Richa Singh, Founder and CEO, Perfectbounce Healthcare Pvt. Ltd.; and Dr. Isha Maharana, Assistant Professor, IIHMR Bangalore, were the speakers for the session.

6) "Pharmaceutical Management: A Launchpad to a Dynamic Career" was organized in May 2025. The webinar featured Mr. Manu Mayank Yamdagini, Associate Director, WNS; Mr. Nikhil Sharma, Product Owner, TCS; and Dr. Amrit Karmarkar, Senior Manager, Zuventus Healthcare Ltd., as speakers. The session was moderated by Mr. Shamsuzzaman Ansari, Associate Professor, IIHMR Bangalore.

7) "Health Management Unplugged: Real Stories, Real Answers" was organized on 26th May 2025. Dr. Sarat S., placed at Deloitte Touche Tohmatsu, and Dr. Isha Maharana, Assistant Professor and Alumna of IIHMR Bangalore, were the speakers. The session was moderated by Dr. Naval Ghule, Director, Goregaon Dental Centre.

8) "Prompt Engineering for Healthcare" was organized as a workshop series on 6th, 13th, and 20th June 2025. Dr. Akash Prabhune, Assistant Professor, IIHMR Bangalore, was the resource person for the workshop.

9) "Beyond Clinical Practice: Transitioning to Healthcare Management – Real Stories, Real Shifts" was organized on 7th August 2025. Dr. Isha Maharana, Assistant Professor, IIHMR Bangalore, and Dr. Anahita Deo, Founder, Odigio Careers, were the speakers for the session.

10) "Leveraging Cybersecurity & Data Privacy for Healthcare Sector" was organised by IIHMR Bangalore on 28th October 2025, with active participation from 87 attendees representing diverse healthcare and technology backgrounds. Dr. Sarthak Sen Gupta was the speaker for the session. The webinar focused on the growing importance of cybersecurity and data privacy in safeguarding healthcare systems and patient information in the digital era and was highly interactive and well-received for its relevance and practical perspectives.

11) "Transforming Healthcare Through Data, AI & Smart Systems – Empowering Change Makers" was organized by the Centre for Learning and Development, IIHMR Bangalore, on 29th October 2025. Dr. Uma Nambiar, CEO, Bagchi Parthasarathy Hospital; Dr. Bharat Gera; Dr. Sundara Kumar, Medical Informatics Officer, GKNM Hospital; and Dr. Ashlesha Tawde, Associate Professor, MHU, were the industry experts for the session. The webinar was moderated by Mr. Sachin S. Bhat, Assistant Professor, IIHMR Bangalore.

12) "Emerging Career Opportunities for Life Sciences Graduates in India's Pharma GCCs" was organized on 28th November 2025. Ms. Veda Rana, Program Manager, Cognizant (London, UK), was the speaker for the session. The webinar was moderated by Dr. Subodh S. Satheesh, Assistant Professor, IIHMR Bangalore.

13) "Unlocking Healthcare Careers: A Strategic Roadmap for PGDM Aspirants" was organized on 10th December 2025. Dr. Aanchal Kaurav, Product Owner, Advarra, and Dr. Anjali, PGDM student, were the speakers for the session. The webinar was moderated by Dr. Naval Ghule, Director, Goregaon Dental Centre.

14) "PGDM Admissions and Career Paths" was organized on 9th January 2026. Dr. R. Sarala, Professor and Dean, and Dr. Prajakta Pawar, IIHMR Bangalore Alumna and Client Onboarding Specialist at Loop, were the speakers for the session. The webinar was moderated by Dr. Prachi Mahajan, Medical Polymath and Social Media Influencer.

15) "AI & Data Science in Healthcare: Careers, Skills & PGDM Pathways" was organized on 6th February 2026. Dr. Anukrati Srivastava, Dr. Akash Gajanan Prabhune, and Dr. Tejas Dev were the speakers for the session.

16) "Emerging Technology Trends Shaping the Future of Pharma and MedTech" was organized on 21st February 2026. Dr. Debashish Das, Strategic Medical Affairs Leader, Medtronic, USA, and Dr. B. Pratap Kumar Nair, Professor, IIHMR Bangalore, were the speakers for the session.

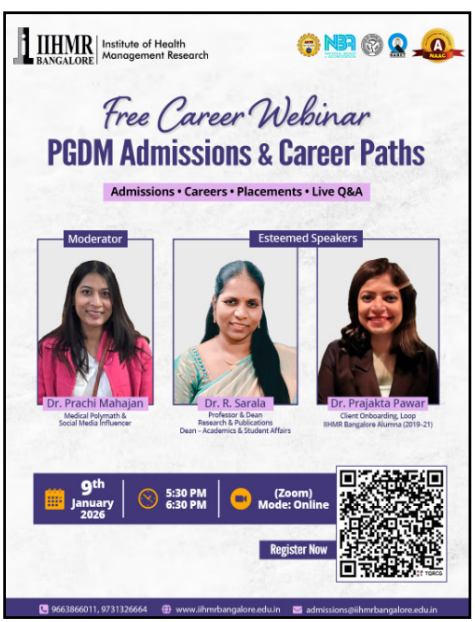
17) Webinar on "Circular Economy Practices for Sustainable Hospital Management" was organised by IIHMR Bangalore on 9th January 2026. Mr. Kundan Das, Vice President – Sales, 4.0SmartIndustry Advisory Solution Pvt. Ltd., was the speaker for the session. The webinar highlighted actionable frameworks, industry best practices, and emerging trends in sustainable hospital operations, offering participants a strategic preview of concepts for implementing circular economic principles, optimizing resources, and driving long-term sustainability in healthcare institutions.

18) Webinar on "What Next After Nursing?" was organised by IIHMR Bangalore and coordinated by Dr. T. Bharathi, Assistant Professor, IIHMR Bangalore. Ms. Shallu Kakkar, Vice President – Recruitment & Operations, Apollo Health Resources, and Dr. T. Bharathi were the speakers for the session. The webinar witnessed enthusiastic participation from aspiring nurses and healthcare professionals, focusing on emerging career pathways in healthcare management, higher education, data science, artificial intelligence, medical coding, clinical research, and global healthcare opportunities on 26th February 2026.

19) "Women Leaders Creating Impact in Healthcare" was organized on 9th March 2026 in celebration of International Women's Day. Dr. Sunita Maheshwari, Dr. Reema Nadig, and Dr. Neha Cadabam were the speakers for the session. The webinar was moderated by Dr. Usha Manjunath, Professor and Director, IIHMR Bangalore.


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The Role of Health Literacy in Maternal and Infant Care
Informed Mothers, Healthier Babies
Advancing Maternal Health Literacy
Speaker
Dr. Naveen Bhat. Y, IAS
Mission Director, NHM Government of Karnataka
Speaker
Dr. Chandrika Anand
Consultant Gynecology & Obstetrics, Fortis Hospital
Moderator
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SPEAKER
DR. AMRIT KARMARKAR
Sr. Manager, HR & L&D, Zuventus Healthcare Ltd
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Dr. Akash Prabhune
Assistant Professor & Lead -ADMIRE Centre, IIHMR Bangalore

Masterstroke

"Masterstroke" was organized on 9th May 2025. The speakers for the event were Ms. Rupali Chopra, Senior Tech Support Consultant, Altera Digital Health, and Dr. Tejaswi Balasundaram, Program Manager, SELCO Foundation. The session was moderated by Dr. Isha Maharana, Assistant Professor, Institute of Health Management Research (IIHMR), Bangalore.

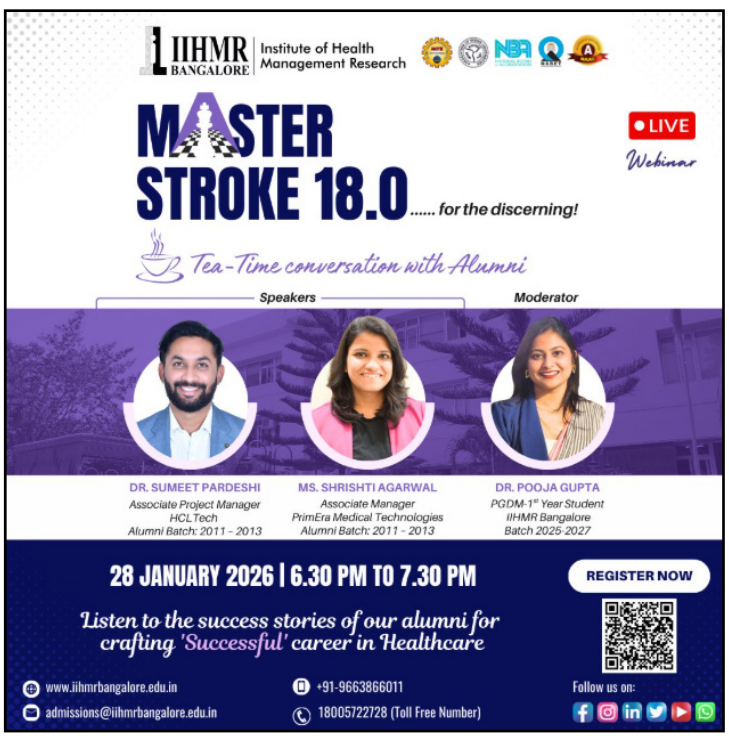
"Masterstroke 17.0" was organized on 6th December 2025. The speakers for the event were Dr. Sandesh Sudhakar, Key Account Manager – Corporate Accounts, India, 5C Network Pvt. Ltd. (Batch 2022–2024); Dr. Sushmitha Adike, Assistant Manager – Strategy, Biological E Ltd. (Batch 2022–2023); and Ms. Monami Chakraborty, Quality Head, Manipal Hospital Millers Road (Batch 2021–2023). The session was moderated by Dr. Isha Maharana, PGDM – Hospital Management, Institute of Health Management Research (IIHMR), Bangalore.





"**Master Stroke 18.0** | Tea-Time Conversation with Alumni" was organized on 28th January 2026. The speakers for the event were Dr. Sumeet Pardeshi, Associate Project Manager, HCLTech, and Ms. Shrishti Agarwal, Associate Manager, PrimEra Medical Technologies. The session was moderated by Dr. Pooja Gupta, PGDM (Healthcare Management), Institute of Health Management Research (IIHMR), Bangalore.

"**Master Stroke 19.0**" was organized on 27th February 2026. The speakers for the event were Dr. Madhusha Keshmoni, Project Manager, CitiusTech (Alumna, Batch 2018–20), and Dr. Kalyani Kusurkar, Project Manager, Apollo Hospitals (Alumna, Batch 2021–23). The session was moderated by Dr. Deepashree M. R., Assistant Professor and Assistant Dean – Academics and Student Affairs, Institute of Health Management Research (IIHMR), Bangalore, and Alumna (Batch 2011–13).





Success Spring



Success Spring: 3rd May 2025

An interactive session was organized with the following speakers: Ms. Prajna, Health IT Management (Batch 2023–2025); Ms. Kshama R. B, Health IT Management (Batch 2023–2025); Mr. Ebin M. Yohannan, Health IT Management (Batch 2t023–2025); Ms. Inchara Ponnamma C. S., Hospital Management (Batch 2023–2025); and Mr. Kummari Divyateja, Pharmaceutical Management (Batch 2023–2025). The session was moderated by Ms. Shaik Ayesha, Pharmaceutical Management (Batch 2024–2026).



Success Spring: 7th November 2025

An interactive session was organized with the following speakers: Mr. Ashwini Kumar, PGDM Health IT Management; Ms. Moon Shree, PGDM Health IT Management; Ms. Gole Rutuja Rahul, PGDM Hospital Management; Ms. Zaiba Farheen A, PGDM Hospital Management; and Dr. Aniket Deepak Ghag, PGDM Hospital Management. The session was moderated by Dr. Sakshi Shimpi, PGDM Batch 2025–27.

Success Spring: 16th January 2026

An interactive session was organized with the following speakers: Mr. Raveendra N., Ms. Shaik Ayesha, Ms. Renita Jyoti Monis, Mr. Krishanu Kumar Choudhary, and Mr. Bijankari Balaji, all students of Pharmaceutical Management at IIHMR Bangalore. The session was moderated by Dr. Rucha Netke, PGDM Batch 2025–27, IIHMR Bangalore.




YOGA

Pulse

Pulse 2025-26

Pulse is a bimonthly e-newsletter managed by students of IIHMR Bangalore. This e-newsletter updates news on Academics, Research & Publications, Training, Extra and Co-curricular Activities, Awards, Conferences, and other activities of the Institute to the stakeholders outside the organizations.



IIHMR Institute of Health Management Research

PULSE e-NEWSLETTER

ISSN: 2584-279X (Online)

Vol. 03, Issue No. 06 | May - June 2025 | Pages: 11

AI in Healthcare: Challenges and Dilemmas

Dr. Subhagata Chattopadhyay
Visiting Professor
IIHMR Bangalore

Healthcare

Healthcare is much more complex than how it is observed, perceived, and practiced. The complexity lies in its multimodal facets of demands and supply. It is just not about clinical acumen. It also embraces Social Determinants of Health, Health Awareness, Supply Chain Management and Operational Efficiencies , Societal Support System, Quality measure, and most importantly good Governance.

Innate intelligence

Intelligence is another complex biological entity among living creatures. It is a complex cascade of cognition, reasoning, execution, follow-up, and learning new environmental challenges in one's life cycle. Interestingly, every cell in our system is intelligently programmed. Even plants and lower-end animals have the intelligence to survive. Humans, by the grace of the tiny pre-frontal cortex, are thought to be the most intelligent of all . However, as we are evolving, innate ability of independent (unguided) cognition and intelligence are seemingly fading out. Is it the reason to strive for Artificial Intelligence (AI)?

AI in healthcare: challenges and dilemmas

AI is an overwhelmingly buzzing word at the juncture of the 4th Industrial Revolution (IR4) and IR5. AI encompasses a battery of learning approaches, methods, processes, and steps to train the machines to decide on a new situation. The scope of this article is confined to various practical challenges and dilemmas of AI applications in healthcare.

As discussed earlier, Healthcare is essentially a 'human-centric' domain where human logic, cognition, and soft senses play major roles. Patients and healthcare professionals are humans. Technology could be an aid to facilitate unbiased, transparent, and fair practice by

virtue of its information storage and speedy retrieval capacity, which is often higher than the human brain that tends to forget and falter with time. To the best of my knowledge, today's AI tools are around information processing. Can computers critically think like humans? That is the biggest challenge in using AI in healthcare.

Gen AI is a new buzz word. Using LLMs and DL algorithms under the landscape of NLP, it seemingly learns the embedded patterns and in turn generates new patterns from any given input. LLMs are interconnected deep neural networks designed to understand, generate, and respond to textual inputs (see Fig. 1a). It can be useful to process general medical queries, e.g., patient education, awareness generation, feedback on care quality, and so forth. LLMs exclusively work on textual inputs and no other modalities, e.g., video, image, audio, signal files (i.e., multimodal data). To address this shortfall, LMMs (AGI, refer to Fig. 1b) are being designed and developed. But these are not very useful for any clinical decision-making without the involvement of healthcare professionals. The key fallacy here is that it does not understand the deeper context although research is going on developing transformers equipped with cross-modal attention mechanisms. On the other hand, deep-fake technology is dominating the market using Gen AI. Hence, its use is quite risky in healthcare chiefly due to high risk of a) breach of patients' privacy, b) hallucinations, c) loss of trust, and d) legal onus.



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ISSN: 2584-279X (Online)

Vol. 04, Issue No. 01 | July - August 2025 | Pages: 18

Leveraging Social Networking Platforms for Digital Health Literacy

Dr. Sarthak Sengupta
Assistant Professor
IIHMR Bangalore

Introduction

Nowadays, it has become very common to find health information extensively available on the internet. People and patients do not have to only rely on doctors or healthcare experts for basic health information anymore. Instead, they often use the internet, especially social networking sites, to learn about diseases, ways to stay healthy, and new medical discoveries. Some of the most popular social networking platforms are Facebook (Meta), X (formerly Twitter), Instagram, YouTube, LinkedIn, WhatsApp, etc (Sengupta and Vaish, 2024). These platforms give people chances to learn about digital health that traditional public health campaigns could never reach. Being digitally health literate means being able to find, understand, judge, and use health information you get from the internet. In a world where false information can spread just as quickly as true information, it's both hard and exciting to use social networking sites well. When used correctly, these platforms can help people make smart health decisions, promote healthy behaviours, and make it easier for healthcare providers to talk to each other.

This article talks about how social media can help people learn more about digital health. It talks about the history of digital health literacy, defines social networking sites, looks at how they can be used to raise health awareness, and ends with tips on how to use them well.

Background

Healthcare systems all over the world are going through digital transformation. Telemedicine, electronic health records, wearable devices, and mobile health apps have all made it easier for people to get the care they need and made it more personal. But these technologies will only work well if people know how to use them and what they mean with the help of digital health literacy through the

dissemination of e-awareness through social networking platform (Sengupta, 2025). Internet of Things (IoT) and sensors (Bose et al., 2024; Sengupta et al., 2024) are also playing a major role in the development of digital health infrastructure (Bose and Sengupta, 2020).

Health literacy primarily revolves around how well people could read and understand prescriptions, medical instructions, and health education materials. This idea goes beyond this to include the online world as well. Patients now have to do more than just read a brochure when they go to the doctor. They need to be able to use apps, read lab reports that are shared online, understand medical advice that is shared online, and tell the difference between true and false information on social media.

Social networking sites are very important because people spend a lot of time on them every day. More of the people around the world are using social networking platforms, and they spend an average of two and a half hours a day on these sites. Social media has become an economically common way to disseminate information regarding public health and other healthcare aspects. Governments, non-profits, healthcare providers, and even individual health professionals are using these channels to share information, fight false information, and encourage people to live healthier lives.

Social Networking Platforms

Social media are the networking platforms on the

IIHMR BANGALORE Institute of Health Management Research, Bangalore Accredited with 'A' Grade by NAAC
PULSE e-NEWSLETTER
ISSN: 2584-279X (Online)



Vol. 04, Issue No. 02 September - October 2025 Pages: 17

USES AND IMPACT OF 3D PRINTING TECHNOLOGY



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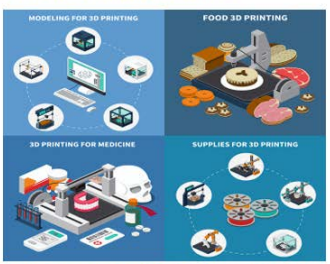
INTRODUCTION

Advancements in science and technology help to improve the lifestyle and quality of life of mankind. One such invention in engineering and technology is 3D Printing, i.e., 3-Dimensional printing. 3D printing portrays the step-by-step process involved in the design of a manufactured product in a digital manner (Nasim Samiei, 2020). The American Society for Material and Testing (2009) defines 3D printing as "the fabrication of objects through the deposition of a material using a print head, nozzle, or another printer technology". Stereo Lithography, Fused Deposition Modelling (FDM), Selective Laser Sintering (SLS) and Laminated Object Manufacturing (LOM) are the common methods of 3D printing. (G. Harsha Vardhan, et al., 2014).

Even though the first 3D printer was developed in 1984, the first license to develop 3D printers for use on a larger scale was obtained from MIT in 1995 and it then took ten more years to introduce the first colour printer (G. Harsha Vardhan, et al., 2014). Since 2010, it has been used by high-tech sector, where interest increased from 2015 and peaked in 2018.

Although 3D printing has extensive benefits, the considerable reduction in the printing cost and the popularity projected by the media has led to the entrance of 3D printing into the consumer and organizational levels. (Desiree Valeria Ukobitz, 2021).

3D printing is gaining momentum to upgrade the ways in which companies operate, as there is pressure to find new ways to remain innovative and competitive by reducing manufacturing times and operational costs across the supply chain. As such, the focus of this essay will explore the use and impact of 3D printing technology in the future.



SCOPE OF 3-D PRINTING IN DIFFERENT INDUSTRIES

Construction Industry

3D printing technology in construction leads to high manufacturing flexibility and low operational costs. In 2004, a study conducted by PWC mentioned that 25% of companies are using 3D printing in prototyping, whereas Norway showed only 20% usage (Nils O.E Olsson et al., 2019). However, the existing average usage level is not very high in many countries, and this creates an opportunity for 3D printing to become a standard in construction sector. For instance, data collected from survey research among building owners, architects, engineering and construction management consultants opined that in near future, 69% of the companies will use 3D printing for building blocks and 75% use it for complex parts and very few (31%) will use for sculptures and decorations among the respondents (Nils O.E Olsson et al., 2019). In addition, greater impacts of 3D printing on the construction industry are: the advantages of higher customization, waste reduction due to higher printing precision and minimal error in production, and improved carbon footprint as parts can be printing in-house and less transport throughout the supply chain. Along with cyber security risks, there is also risk for intellectual property theft where digital files can be easily copied (Berman, 2012).

Pharmaceutical Industry

3D printing in the pharmaceutical industry has

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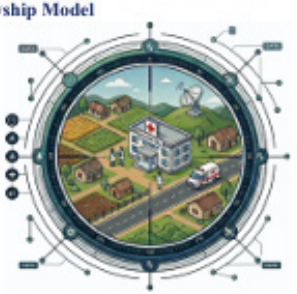


Vol. 04, Issue No. 03 November - December 2025 Pages: 19

Healing the Underserved: India's Rural Healthcare Crisis and the Case for a Voluntary Fellowship Model

Authors:

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The Central Paradox

India produces more than 90,000 new doctors every year. Yet in thousands of villages, a sick child still faces a journey of four hours to see a qualified physician. This paradox abundance nationally, acute scarcity locally is the central challenge this paper addresses.

With over 1.5 million registered allopathic doctors, India is not short of doctors in aggregate. But two-thirds of its 1.4 billion people live in rural areas, while two-thirds of its doctors live in cities. The national vacancy rate for surgical specialists at Community Health Centres stands at 71.9%, for paediatricians, 69.7%. The rural doctor shortage is not, at its root, a production problem. It is a distribution problem driven by misaligned incentives, inadequate infrastructure, and a medical education system that trains doctors for urban hospitals and then is surprised when they do not go to villages.

This paper argues for a structured, voluntary, financially viable fellowship that makes rural service the beginning of a distinguished career rather than an interruption to one. It draws on qualitative interviews conducted by IIHMR Bangalore with 44 stakeholders experienced rural health leaders, doctors currently practising in rural settings, and young FFE scholars at the threshold of their careers.

India's Healthcare Architecture: A System Built in Layers

India's public health system is organised as a three-tier pyramid. At the base sit over 157,000 Sub-Centres, each staffed by Auxiliary Nurse Midwives serving 3,000–5,000 people. Above them are roughly 24,935 Primary Health Centres (PHCs), the first point of contact with an MBBS doctor, designed for 20,000–30,000 people each. At the middle tier are 5,735 Community Health Centres (CHCs), 30-bed facilities expected to provide specialist care to populations of 80,000–120,000. District Hospitals, Medical Colleges, and premier institutions like AIIMS crown this pyramid almost entirely located in urban areas.

The private sector dominates ambulatory care, accounting for roughly 80% of outpatient visits and 60% of inpatient admissions. It ranges from world-class corporate chains to precarious single-doctor clinics largely unregulated, largely unaffordable for the poor, and almost entirely urban.

Between these sits a third actor critical to understanding both the problem and the solution: the not-for-profit healthcare sector faith-based hospitals, mission networks, and community health trusts that have served populations neither the government nor the market could reach.

Defining 'Rural': A Critical Complexity

Rural India is not one thing. A village in the Nilgiris Hills at 1,800 metres altitude with no monsoon road access, and a village 15 kilometres from Patna with paved roads and daily buses, are both classified 'rural' yet their healthcare realities could not be more different. State governments further classify geographies as 'Difficult,' 'Most Difficult,' or 'Inaccessible' to incentivise medical officers, with criteria varying widely: in Kerala,

Students' Clubs at IIHMR Bangalore

Management Club

Management club serves as a dynamic platform for students interested in exploring and enhancing their knowledge and skills in various aspects of management. It provides a forum for members to engage in discussions, workshops, case studies, and other activities related to management principles, strategies, and practices. The club conducted events like "Triwizard Championship", which the event was designed to combine creativity with management skills, engaging students in a fun with competitive format and "Obesity session", The session also focused on the economic impact of obesity, including increased healthcare costs and long-term disease management.

Community Club

Community club serves as a gathering place for individuals who share common interests, goals, or values to come together, socialize, and organise activities that benefit the community. The community club organized a variety of activities in the nearby community viz., Swachhata Pakhwada at IIHMR, "Plantation drive" at Gram Panchayat Hulimangala, Shramdaan (Campus cleanliness), Awareness on Child Protection Session, Awareness on Violence against Women, Awareness on Sexual harassment of Women at Workplace (POSH ACT-2013), Blood Donation Camp at IIHMR -Campus In collaboration with: Narayana Health Blood Bank , Blood Cancer and Blood Stem Cell Transplant with DKMS Foundation, Awareness Programme on LGBTIAQ+ . To sensitize students and healthcare professionals an honest, insightful, and grounded perspectives to on LGBTIAQ+ inclusion and intersectionality and how to create inclusive workplaces and community-centred solutions.

Entrepreneurship Club

Entrepreneurship club is a platform for individuals with a passion for innovation, creativity, and business acumen. It serves as a vibrant community where members can explore, develop, and nurture their entrepreneurial aspirations. The club organised a range of activities such as guest lectures, workshops, and networking events. Also, they conducted events like "IDEATHON", An engaging platform for students and young innovators to showcase their entrepreneurial spirit, presenting bold and practical solutions to pressing challenges in healthcare and beyond. Through these events, students gained valuable insights into entrepreneurship, learned about startup strategies, and connected with like-minded individuals, mentors, and industry experts.

Literary Club

Literary Club serves as a vibrant hub for individuals passionate about literature, creative writing, and artistic expression. It provides a platform for members to engage in meaningful discussions, showcase their creative works, and immerse themselves in the world of literature. The club has organized diverse events such as "Khel Kahani", To foster creativity, teamwork, and cultural bonding among students through interactive storytelling and engaging team-based games, promoting camaraderie and communication skills, "Petals & Pages – Petals on Thoughts, Thought on Pages, and Battle of Titans.", To celebrate poetry and expression, foster gratitude through exchange, and demonstrate teamwork and marketing skills. Through these initiatives, the Literary Club has played a vital role in cultivating a dynamic and inclusive literary culture within the institution.











Other Events at the Institute







1. International Yoga Day

International Yoga Day was observed to promote physical fitness, mental well-being, and healthy living. A guided yoga session was conducted with enthusiastic participation from students and faculty. Participants learned various yoga postures and breathing techniques. The programme emphasized holistic health and stress management.

2. Character Building, Etiquettes & Manners

A session on Character Building, Etiquettes, and Manners was organized to enhance students' professional conduct. The programme focused on ethics, communication, personality development, and workplace behaviour. Interactive discussions highlighted the importance of professionalism in healthcare management. Students gained valuable insights into personal and professional excellence.

3. Operation Sindoor Awareness Programme

An awareness programme on Operation Sindoor was conducted to educate students about national initiatives and civic responsibility. Experts highlighted the importance of social awareness and community participation. Students actively interacted during the session and clarified their queries. The programme encouraged responsible citizenship.

4. POSH Awareness Programme

A session on the Prevention of Sexual Harassment (POSH) was organized to create awareness about workplace safety and dignity. Participants were informed about legal provisions, rights, and grievance redressal mechanisms. The programme promoted gender sensitivity and respectful workplace practices. Students developed a better understanding of professional ethics.

5. Financial Literacy Session

A Financial Literacy Session was conducted to educate students on budgeting, savings, investments, taxation, and financial planning. Industry experts shared practical tips for managing personal finances. Interactive discussions enhanced financial awareness among participants. The session encouraged responsible financial decision-making.

6. Independence Day Celebration

The institute celebrated Independence Day with patriotic enthusiasm and national pride. The programme included flag hoisting, cultural performances, and inspiring speeches. Students reflected on the values of freedom, unity, and responsibility. The celebration reinforced patriotism and civic commitment.



7. Janmashtami Celebration

Janmashtami was celebrated with traditional rituals and cultural performances. Students enthusiastically participated in devotional songs, dance, and festive activities. The event showcased India's rich cultural heritage and traditions. It strengthened cultural values and togetherness among the institute community.

8. Entrepreneurship Club – Ideathon

The Entrepreneurship Club organized an Ideathon to encourage innovation and entrepreneurial thinking. Students presented creative business ideas addressing real-world challenges. Faculty members evaluated the ideas and provided constructive feedback. The programme promoted creativity, teamwork, and startup culture.



9. Ganesh Chaturthi Celebration

Ganesh Chaturthi was celebrated with devotion and cultural enthusiasm on campus. Students and faculty participated in traditional rituals and cultural programmes. The event promoted unity, positivity, and cultural appreciation. It strengthened the spirit of togetherness within the institute.

10. Onam Celebration

The institute celebrated Onam with traditional decorations and cultural performances. Students participated in various festive activities reflecting Kerala's rich heritage. The programme promoted cultural diversity and inclusiveness. It fostered harmony and mutual respect among students.



11. Freshers' Day

Freshers' Day was organized to warmly welcome the new batch of students. Cultural performances, games, and interactive activities created a vibrant atmosphere. Seniors and faculty encouraged students to actively engage in campus life. The programme helped strengthen friendships and institutional bonding.







12. National Nutrition Week

National Nutrition Week was observed to create awareness about healthy eating and balanced nutrition. Experts highlighted the importance of proper dietary habits in disease prevention. Students participated in awareness activities and interactive sessions. The programme promoted healthy lifestyle practices.

13. Community Club – Swachhata Pakhwada

The Community Club organized Swachhata Pakhwada to promote cleanliness and environmental responsibility. Students actively participated in campus cleanliness and awareness activities. The programme encouraged sustainable practices and civic responsibility. It reinforced the importance of maintaining a clean environment.

14. Literary Club Activity

The Literary Club organized activities to encourage reading, creative writing, and public speaking. Students showcased their communication and literary talents through competitions. The programme promoted critical thinking and creative expression. It enhanced confidence and interpersonal communication skills.

15. Blood Donation Camp

A Blood Donation Camp was organized to promote voluntary blood donation and social responsibility. Students, faculty, and staff actively participated in this noble initiative. Medical professionals ensured safe and systematic blood collection. The programme contributed to community healthcare services.

16. Management Club Activity

The Management Club organized interactive competitions focusing on leadership and strategic thinking. Students participated in management games and decision-making exercises. The programme enhanced teamwork, analytical ability, and managerial skills. It provided practical learning beyond the classroom.

17. Navaratri Celebration

Navaratri was celebrated with cultural performances and traditional festivities. Students enthusiastically participated in dance and devotional activities. The celebration reflected India's rich cultural diversity and heritage. The programme promoted unity and cultural appreciation.

18. Zumba Day

A Zumba fitness session was organized to promote physical fitness and stress management. Students and faculty actively participated in the energetic workout. The programme encouraged healthy lifestyle practices and regular exercise. Participants experienced improved motivation towards fitness.



19. Kannada Rajyotsava

Kannada Rajyotsava was celebrated to honour Karnataka's language, culture, and heritage. Cultural performances highlighted the state's rich traditions and history. Students enthusiastically participated in the celebrations. The programme strengthened regional pride and cultural awareness.



20. National Library Week & Librarian's Day

National Library Week and Librarian's Day were celebrated to promote reading habits and information literacy. Various activities encouraged effective utilization of library resources. The contribution of library professionals was acknowledged during the programme. The event supported academic excellence and lifelong learning.

21. Constitution Day

Constitution Day was observed to commemorate the adoption of the Constitution of India. Students and faculty participated in the reading of the Preamble and awareness sessions. The programme emphasized constitutional values, rights, and responsibilities. It encouraged responsible citizenship and democratic values.

22. LGBTQIA+ Awareness Programme

An awareness programme was organized to promote inclusivity, equality, and respect for diversity. Experts discussed gender sensitivity and creating discrimination-free environments. Students actively participated in interactive discussions. The programme fostered awareness and social inclusion.



23. Christmas Celebration

Christmas was celebrated with festive joy through cultural performances and community gatherings. Students and faculty participated enthusiastically in the celebrations. The programme promoted unity, harmony, and the spirit of sharing. It strengthened cultural inclusiveness on campus.







24. IIHMR Foundation Day

Foundation Day celebrated the institute's achievements and milestones since its establishment. Faculty, students, and alumni participated in commemorative activities. The programme highlighted the institute's vision and future aspirations. It reinforced institutional pride and commitment to excellence.

25. Alumni Meet

The Alumni Meet brought together former students to reconnect with the institute. Alumni shared their professional experiences and career guidance with current students. The programme strengthened alumni-institute relationships and networking opportunities. It inspired students through real-world experiences.

26. Republic Day Celebration

Republic Day was celebrated with patriotic fervour through flag hoisting and cultural programmes. Speeches highlighted constitutional values and national responsibility. Students actively participated in patriotic activities. The celebration promoted unity and national pride.

27. Zumba & Aerobics Session

A combined Zumba and Aerobics session was organized to encourage fitness and wellness. Students enthusiastically participated in physical exercise activities. The programme highlighted the importance of an active lifestyle. It contributed to students' overall health and well-being.

28. Literary Club Activity (February)

The Literary Club organized engaging competitions to promote creativity and communication skills. Students participated in debates, writing, and public speaking activities. The programme encouraged intellectual exchange and confidence building. It strengthened literary and analytical abilities.

29. Holi Celebration

Holi was celebrated with enthusiasm, promoting friendship and cultural harmony. Students and faculty participated in festive activities with great excitement. The celebration reflected the spirit of unity and inclusiveness. It created a joyful and vibrant campus environment.

30. Obesity Awareness Programme

An awareness programme on obesity highlighted preventive healthcare and healthy lifestyle practices. Experts discussed nutrition, physical activity, and disease prevention. Students actively participated in the awareness session. The programme encouraged healthy behavioural changes.

31. International Women's Day

International Women's Day was celebrated to recognize the achievements and contributions of women. Inspirational talks highlighted gender equality, leadership, and empowerment. Students participated in interactive activities promoting inclusivity. The programme reinforced respect and equal opportunities for women.

32. Expert Talk by Dr. Sudeep Shetty

Dr. Sudeep Shetty delivered an expert lecture on emerging trends in healthcare and management. Students gained practical insights through interactive discussions and case examples. The session bridged academic learning with industry perspectives. It enhanced professional knowledge and critical thinking.

33. Rabies Awareness Programme

A Rabies Awareness Programme was organized to educate students on disease prevention and vaccination. Experts explained early treatment, prevention strategies, and public health measures. Students actively interacted with the resource persons. The programme promoted community health awareness.

34. Blood Cancer Awareness Programme

An awareness programme on blood cancer educated participants about symptoms, diagnosis, and treatment options. Expert emphasized the importance of early detection and timely intervention. Students gained valuable public health knowledge through the session. The programme promoted awareness of cancer prevention and care.









35. World Breastfeeding Week

World Breastfeeding Week was observed to create awareness about maternal and child nutrition. Experts highlighted the health benefits of breastfeeding for mothers and infants. Students participated in educational sessions and awareness activities. The programme supported national maternal and child health initiatives.



36. Tobacco Awareness Programme

A Tobacco Awareness Programme educated students about the harmful effects of tobacco consumption. Experts discussed prevention, cessation strategies, and healthy lifestyle choices. Interactive sessions encouraged participants to adopt tobacco-free practices. The programme promoted public health and disease prevention.

37. Farewell Ceremony

The Farewell Ceremony was organized to bid a warm farewell to the graduating batch. Faculty and juniors conveyed their best wishes through cultural performances and speeches. The programme celebrated students' achievements and memorable experiences at the institute. Graduating students were wished success in their future professional endeavours.

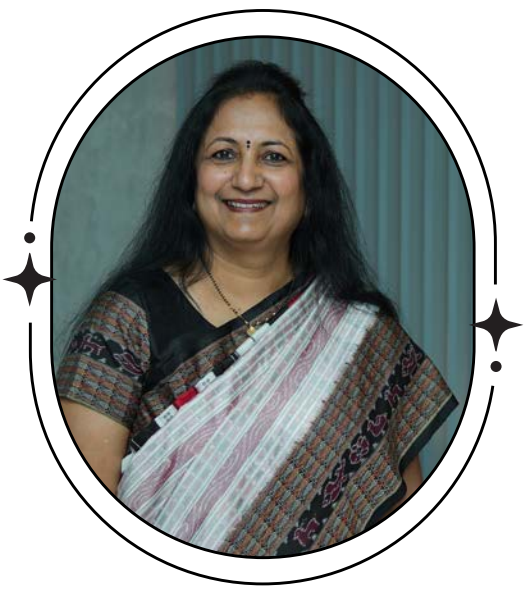








Faculty



Dr. Usha Manjunath

Professor and Director

Prof. Usha Manjunath, Ph.D. is currently the Director of Institute of Health Management Research, Bangalore. A thought leader and dynamic teacher as well as a trainer with long years of experience in management, Usha is responsible for all core areas of operations and administration of IIHMR, Bangalore. With unique experience in allied health, entrepreneurship, general management, communication, and health systems research, Dr. Usha brings energy and competencies to manage pan-India projects. Usha's basic education, training, and experience in the health system have shaped her insights and skill sets to work with the society (both rural and urban), conduct large-scale surveys, study service processes, costs, manpower, programme management, IEC/BCC and social issues related to healthcare. Usha has completed research projects in the area of Primary Health Care, Reproductive and Child Health, Programme Management, Process Evaluation of the Universal Immunization Program, Maternal Perceptions on Immunization, Total Quality Service Management Model for Management, formative research in the nutrition-health-life cycle approach, IEC pre-testing for MCH, WASH, Women Empowerment and Nutrition for GoK, UNICEF, GoI, WHO, Alive & Thrive, HCL Foundation, and others.

Usha's experience and competencies in healthcare research/projects include mixed methods of research with various types of target populations – patients, community, doctors, funding agency government program officials of WCD, Slum Board, Health, Education, and other departments, training, consultation workshops, and stakeholder management. Usha brings on board IEC and BCC as well as teaching and evaluation experience in marketing programs, social marketing, consumer behavior, and advertisements relevant with specific reference to studies in communications and collateral testing. Usha has great expertise in documentation, editing/copy editing, article writing, report Summary/Briefs, Full Reports, Top Line Results, support for Short Films/Marketing Communication formats, Full Reports, PPTs, Fact Sheets, Manuscripts, Manuals along with exceptional oral presentation skills. She has networked and collaborated with corporate companies, Government, NGOs, etc, and successfully organized various National and International Level conventions, conferences, technical sessions, seminars, and workshops on Healthcare/Hospital Management, Technology Entrepreneurship, and related areas. She has published scientific/newspaper/magazine articles as well as worked as a peer reviewer for scientific journals and has published a book based on her Ph.D. thesis on 'Total Quality Service in Healthcare' in 2012 by Rawat Publications. Her educational background includes M.Sc, M.Phil (Hospital & Health Systems Management), and Ph.D. in Quality Management from BITS, Pilani, Rajasthan, India. And Holds Certification in Strategic Leadership and Management in Healthcare of IIHMR, Delhi, and Johns Hopkins Bloomberg School of Public Health.



Dr. Sarala Raju

Professor and Dean Academics & Student Affairs, Dean Research and Publications.

Dr. R. Sarala is a Social Scientist with a Ph.D. in Sociology from the Institute for Social and Economic Change (ISEC), Bangalore, one of the renowned Social Science Institutions in India. She also holds a Post Graduate Diploma in HRM. She was a recipient of a research fellowship from the Indian Council for Social Science Research (ICSSR) for pursuing her Ph.D. She has also passed the National Eligibility Test (NET) for Lectureship in Sociology, conducted by UGC, New Delhi. She has more than 16 years of teaching experience in the field of Health Policy, and Healthcare Delivery Systems, Research Methodology, Health Systems Research, and Human Resource Management. She has profound experience in public health research projects with skills in concept development and implementation. She is proficient in carrying out Evaluation and Implementation Research, Health System Research, and Social and Behavioural Change Communication (IEC Materials-content development & pre-testing) in the area of Maternal and Child Health, Nutrition, and WASH among Tribal and Urban Slum communities. She has been involving (as PI and Team Member) in various projects funded by national and international organizations such as ICMR, Karnataka Evaluation Authority, ICSSR, UNICEF, Alive & Thrive (Bill & Melinda Gates Foundation), Health Access International, United Way, Sir Ratan Tata Trust, and HCL Foundation, etc. She possesses good experience in carrying out qualitative data collection and analysis of quantitative data.

Dr B Pratap Kumar Nair

Professor

Dr. B. Pratap Kumar Nair is a Professor at IIHMR Bangalore with over three decades of experience in pharmaceutical management, healthcare administration, clinical research, business development, and commercial excellence. He holds an M.Pharm in Pharmaceutical Management from Kasturba Medical College, Manipal, and a Ph.D. from the International Business School of Scandinavia, Denmark (EU). He has completed professional certifications in Good Clinical Practice and Healthcare Consulting from reputed institutions in Singapore, the United States, and IIM Bangalore. With international exposure across 27 healthcare markets, he has collaborated with global organizations and has published in the International Journal of Diabetes in Developing Countries.





Dr. Gyan Chandra Kashyap

Associate Professor and Associate Dean - Research & Publications

Dr. Gyan is a Demographer as well as a statistician and working as an Associate Professor at IIHMR, Bangalore. He has completed his M.Phil. and PhD. in Population Studies from International Institute for Population Sciences, Mumbai. He has also done M.Sc. in Statistics from Banaras Hindu University, Varanasi. He received the Junior/Senior Research Fellowship (JRF/SRF) during his Ph.D. from the University Grant Commission, New Delhi. Before joining IIHMR, Bangalore, he worked as a Project Officer in the National Family Health Survey-5 (NFHS-5) and Health of Urban Poor (HUP) projects at IIPS, Mumbai. He teaches Biostatistics and Demography, along with advanced demographic techniques of data presentation, modelling, life tables, population projections, etc. He is also engaged in several projects where he has to work with demographic and sampling techniques constantly. His research works have been praised on national and international platforms. He has presented research papers at several regional and national conferences and workshops to keep himself mobilized in epidemiology and public health. His research areas of interest are Public health (occupational and mental health, disease epidemiology) and Health Economics (treatment-seeking behaviour, health expenditure). His research has been published in leading national and international journals, such as Bio-Medical Central (BMC), Social Science Spectrum, Asian J. Epidemiology, Indian Journal of Occupational & Environmental Medicine, Med Health Aff, Ann Psychiatry Mental Health, etc. He is expertized in the handling of large-scale datasets and various statistical modelling and techniques with several statistical software such as STATA, SPSS,
SPECTRUM, and Mortpak.

Dr. Akash Gajanan Prabhune

Associate Professor and Lead ADMIRE

Dr. Akash is a Health researcher with 7+ years of experience in Health Systems Strengthening, Digital Health, and AI/ML applications in healthcare management. He has worked with various state Governments, the Indian Council of Medical Research, and several national and international funding agencies to strengthen healthcare delivery using data analytics and building a comprehensive healthcare system. He has conducted training sessions for ASHA workers, Nurses, and AYUSH physicians for using digital tools in primary health care. He has published 12+ research papers and multiple technical reports, collaborated with researchers across various countries, and worked in multisectoral teams.



Mr. Shamsuzzaman Ansari

Associate Professor



Mr. Shamsuzzaman Ansari is a Pharmacy Graduate (B. Pharm) from the School of Pharmaceutical Education and Research, Jamia Hamdard, and Master's in Business Administration (MBA) with specialization in Marketing from Aligarh Muslim University. He has also qualified University Grants Commission (UGC)-NET in Management. Mr. Ansari has over 11 years of professional expertise that spans both industry and academia, with a significant focus on extensive industry experience in Sales and Marketing. Mr. Shamsuzzaman Ansari is also associated with VRB Analytics as Strategic Advisor. Before joining IIHMR, Bangalore, he was working as a Market Research Consultant with IQVIA wherein he was responsible for end-to-end project management and delivering of IQVIA Market Prognosis reports for Saudi Arabia, UAE, Egypt, Hungary, Thailand, South Korea, and Hong Kong. Before IQVIA, he was associated with WNS, ZS Associates, and Transparency Market Research (TMR). Mr. Ansari has authored several articles and blogs, which have been published on publicly accessible portals.

Dr. Rajeshwari BS

Associate Professor



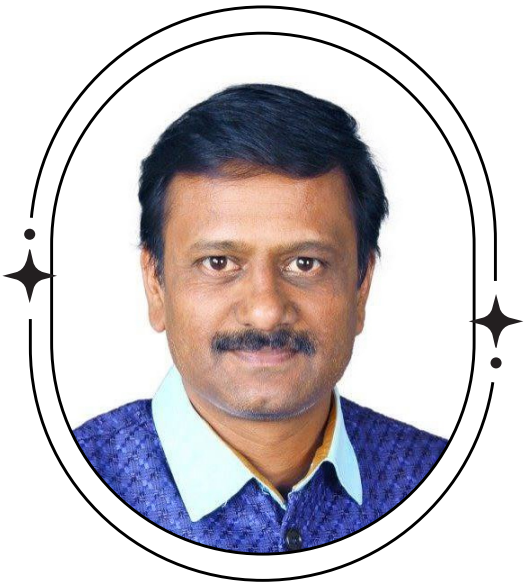
Dr. Rajeshwari B. S. is a Public Health Professional, is the Associate Professor at IIHMR, Bengaluru. With over 20 years of experience in the healthcare industry and more than 10 years of research experience, she has the right mix of experience and education. She is the recipient of the Nuffic Fellowship (2016-2020) for her Ph.D. titled 'Performance of Primary Healthcare Centres in Bengaluru Urban District: An Evaluation' from the Care and Public Health Research Institute (CAPHRI), Faculty of Health, Medicine, and Life Sciences (FHML), Maastricht University, The Netherlands. She is proficient in qualitative and quantitative research methodology in healthcare with an interest in health services research, healthcare technology assessment, healthcare planning, and management. She is efficient in evidence generation & presentation through a methodological approach and has a strong drive to see things through to completion. Before this, she worked at the State Institute of Health and Family Welfare, Department of Health and Family Welfare Services, Government of Karnataka, contributing immensely to establishing government hospitals into teaching institutes by starting the DrNB, DNB, Diploma, and Paramedical courses. She believes that research and innovation in health systems is the way forward to achieving Sustainable Development Goals. Her expertise is in healthcare planning, evaluation, and management, Health services research, and Qualitative and quantitative research methodology.

Dr. Falguni H Pandya

Associate Professor



Dr. Falguni H Pandya has done her Doctorate in Management from Sardar Patel University, Vallabh Vidyanagar, Anand, Gujarat, and her post-graduation in Finance from Hemchandracharya North Gujarat University, Patan, Gujarat. She holds a B.Sc. in Chemistry from Veer Narmad South Gujarat University, Surat, Gujarat. Dr. Falguni has authored a book titled Security Analysis and Portfolio Management, published by Jaico Publications. She has to her credit research papers published in the areas of Investment Analysis, Portfolio Management, IPO, Market Anomalies, Stock Splits, Fiscal Policies and many others in Scopus, ABDC-B, ABDC-C, Web of Science, and UGC CARE journals. Her Google Scholar citation index is 270, h-index-6, and i10 index is 4. Before joining IIHMR Bangalore, she has worked as a faculty member in government and private universities and institutes accredited by NIRF, NAAC, SAQS, NBA and others. She has cleared CFA Level I and now registered for CFA Level II. She has expertise in Corporate Finance, Investment Analysis and Portfolio Management, Derivatives, International Finance, Economics.



Dr. Shreekant G. Naik

Associate Professor

Dr. Shreekant G. Naik is an Associate Professor at IIHMR Bangalore with expertise in Pharma Marketing, Strategic Management, Sales & Distribution Management, and CRM. He holds a Ph.D. in Management from Jain University, a PGDM in Marketing Management from KLS Institute of Management Education and Research (KLS IMER), and a Bachelor of Pharmacy from Karnatak University. He brings industry experience from leading pharmaceutical companies, including Novo Nordisk, Ranbaxy Laboratories, Abbott Healthcare, and Morepen Laboratories. His research has been published in Web of Science and Scopus-indexed journals, and he has undertaken consultancy and corporate training assignments across healthcare and allied sectors.



Mr. Gowthamghosh B

Assistant Professor and Controller of Examinations

Gowtham is a trained social worker and Public Health professional. He has experience of more than 11 years in the health sector; he has gained expertise in conducting health surveys and program evaluations. He has been part of national and state-level large-scale surveys of repute, like the National Family Health Survey (NFHS), District Level Household Survey (DLHS), and facility surveys under the RCH program. Before joining IIHMR Bengaluru, Gowtham worked as a Senior Research Officer at IIHMR, Jaipur, and has conducted multiple studies and projects on monitoring, assessment /evaluation of various health programs in India and Afghanistan. He has worked with various national and international developmental agencies like WHO, UNICEF, Save the Children, GAIN, Jhpiego, and GLRA. Gowtham was part of the WHO's Short Program Review-Child Health (SPR-CH) in Rajasthan and Bihar. He has MA-Social Work from ANU and upgraded his skills by attending the Public Health program at Bloomberg School of Public Health, Johns Hopkins University, USA, and IIHMR University, Jaipur. His areas of interest are Programme Evaluation, HIV/AIDS, and Social Protection. He is equally engaged in the areas of Child Health, Public Health research and proficient in using quantitative methodology. Gowtham has completed the National Operational Research Course -SORT IT – 2019 conducted by the Union-International Union Against Tuberculosis and Lung Disease.

Dr. Deepashree M R

Assistant Professor and Assistant Dean - Academics & Student Affairs

Dr. Deepashree M R is a Healthcare Management professional with a background in Ayurveda. She completed her Bachelor of Ayurvedic Medicine and Surgery (BAMS) from the Government College of Ayurveda, Mysore in the year 2011 and Post Diploma in Healthcare Management from IIHMR, Bangalore in the year 2013. Within her 9+ years of professional experience in health project implementation, training, and documentation, she has worked in various capacities as Director of Projects, Researcher, and CSR – Executive. While working as Director of projects at National Level NGO Karuna Trust, she was instrumental in designing and implementing several projects related to mHealth, ICT technologies in healthcare, Quality assurance, family planning, and PPP projects on health. She was also ISO internal auditor and trainer for grassroots-level health workers on quality assurance at primary healthcare centres. As a researcher at IIHMR Bangalore, she was associated with projects related to mother and child nutrition and tribal health. While working as a CSR executive at Lowe's India Pvt. Ltd, she was responsible for the implementation of livelihood and environment activities and NGO Management. She is proficient in SBCC, networking with development partners, project management, and NGO Management.



Dr. Jyoti Vijay

Assistant Professor



Dr. Jyoti Vijay has done her Ph.D. in Food Science & Nutrition from Banasthali University. During her Ph.D. tenure, she has been awarded Senior Research Fellowship from the Indian Council of Medical Research, New Delhi. She has done MSc. (Food Science & Nutrition) from the University of Rajasthan. She has worked with All India Institute of Medical Sciences, New Delhi as a Research Assistant and then with IIHMR, Jaipur as a Senior Research Officer. She has a total work experience of 7+ years in the field of Nutritional Research. Dr. Vijay has expertise in assessing the Nutritional status of the population, Maternal and Child Health, Malnutrition, Non-Communicable Diseases, micronutrient deficiency and Supplementation, and the use of isotope techniques in nutritional research.



Dr. Subodh S Satheesh

Assistant Professor

Dr. Subodh S. Satheesh is a healthcare professional with an academic foundation in Pharmacy. He holds a master's degree in Pharmaceutics and a Ph.D. in Pharmaceutical Sciences. During his doctoral research, he worked extensively with multidisciplinary healthcare teams, training them to address the complex challenges associated with diabetic foot ulcers. Building on this experience, Dr. Satheesh has made significant contributions to the development of advanced technologies for the screening and management of diabetic foot ulcers, establishing himself in this vital area of healthcare. Dr. Satheesh's career began as a Research Assistant on the Kerala Health Care project led by IFMR, focusing on maternal and child health. He has six-plus years of experience in research and academia. He has worked on multiple projects with renowned organizations, including the NHSRC, Tata Trusts, IFMR, and the Kerala State Planning Board (KSPB). His academic accomplishments include a robust portfolio of research and review articles, published in peer-reviewed national and international journals.



Mr. Sachin S Bhat

Assistant Professor and Program Manager (ADMIRE)

Passionate about bridging the realms of academia and industry, as an Assistant Professor in Pharmaceutical Management Mr. Sachin strive to instill a forward-thinking mindset in his students, equipping them with the skills and knowledge needed to thrive in the dynamic pharmaceutical landscape. As a Program Manager at ADMIRE - Centre for Advancing Digital Healthcare, in the forefront, driving initiatives at the intersection of healthcare and cutting-edge digital technologies, innovation in digital healthcare, fostering collaborations, and steering projects that have a profound impact on the future of healthcare delivery. He has demi-decade experience in Pharmaceutical Industry, healthcare technology, and research. Role involves investigating technology gaps and needs of the healthcare market, creating product vision, and orchestrating the technology, design, and data teams to realize a good quality healthcare product in the market, with a demonstrated history of working in the pharmaceutical industries (Wockhardt Limited, Syngene International Limited, and Sapthagiri Clintrac Private Limited) and Government Organizations.

Mr. Vinay Srihari

Assistant Professor

Vinay R Srihari has completed his Masters in Machine Learning from MSRUAS, Bangalore. At IIHMR, Bangalore, he handles courses viz., Business Analytics and Machine Learning. He is actively engaged in NLP-related research projects for ADMIRE – Centre for Advancing Digital Healthcare at IIHMR, Bangalore. Previously he was working as a Data Scientist at the Public Affairs Centre for 3 years. Throughout his career, he had gained valuable expertise in the application of machine learning, optimization models, building dashboards, MLOPs and data pipeline development.



Dr Bharathi Thiyagarajan

Assistant Professor

Dr. Bharathi is an Assistant Professor at IIHMR Bangalore with expertise in health insurance, patient rights, healthcare funding, and hospital administration. She holds a Ph.D. in Management from the Central University of Tamil Nadu, along with qualifications in Hospital and Health Systems Management, Medical Law and Ethics, Psychology, and Nursing. She qualified the UGC-NET in Management in 2021 and has published research in Scopus-indexed and UGC CARE-listed journals. With over six years of experience in hospital administration and academia, she has contributed to institutional development, accreditation initiatives, academic publishing, and healthcare management education.





Dr. Sarthak SenGupta

Assistant Professor

Dr. Sarthak SenGupta is an Assistant Professor at IIHMR Bangalore with expertise in social media, management information systems, cybersecurity, digital health, and healthcare analytics. He holds a Ph.D. in Management and an MBA (IT) from the Indian Institute of Information Technology–Allahabad, along with a Bachelor's degree in Computer Science and Engineering and a Diploma in Cyber Law. A Certified System Security Analyst, he has published extensively in ABDC, Scopus, Web of Science, and UGC CARE journals. He has received prestigious awards, holds patent grants, and has international academic collaborations across the USA, Japan, Malaysia, Thailand, and the UAE.



Dr K N Priya

Assistant Professor

Dr. Priya is an Assistant Professor at IIHMR Bangalore with expertise in hospital management, health insurance, entrepreneurship, and services marketing. She holds a Ph.D. and an MBA in Hospital and Health Systems Management from Sri Ramachandra Institute of Higher Education and Research, Chennai, and qualified the UGC-NET in Management in 2005. She has over three years of industry experience and has served in several academic leadership roles, including Innovation Ambassador and Alumni Coordinator. She has received training in case-based teaching through IIM Ahmedabad and Harvard Business Publishing Education and actively contributes to community health promotion initiatives.

Dr. Snehgdha Biswas

Assistant Professor

Dr. Snehgdha Biswas is an Assistant Professor at IIHMR Bangalore with expertise in public health implementation, health systems strengthening, tuberculosis control, primary healthcare, and health programme management. He holds an MBBS degree and a Master of Public Health (MPH). His professional experience spans government, private, and non-governmental healthcare sectors, including service under the Directorate of Health Services, Andaman and Nicobar Islands. He has coordinated several National Health Mission programmes and contributed to projects under the National Tuberculosis Elimination Programme, ICSSR-funded research, and the Longitudinal Ageing Study in India (LASI). His interests include public health research, programme evaluation, and implementation science.



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IIHMR Bangalore in Media

ಐಐಎಚ್‌ಎಮ್‌ಆರ್ ನಲ್ಲಿ 14 ನೇ ಘಟಿಕೋತ್ಸವ

ಬೆಂಗಳೂರು,ಜು.28- ಆರೋಗ್ಯ ನಿರ್ವಹಣಾ ಸಂಶೋಧನಾ ಸಂಸ್ಥೆ (ಐಐಎಚ್ ಎಮ್‌ಆರ್) ತನ್ನ ಎಲೆಕ್ಟ್ರಾನಿಕ್ ಸಿಟಿ ಕ್ಯಾಂಪಸ್‌ನಲ್ಲಿ 14 ನೇ ಘಟಿಕೋತ್ಸವ ಸಮಾರಂಭವನ್ನು ಆಚರಿಸುವ ಮೂಲಕ ಹೆಮ್ಮೆಯ ಮೈಲಿಗಲ್ಲನ್ನು ಸಾಧಿಸಿದೆ.

ಇದೇ ಸಂದರ್ಭದಲ್ಲಿ 2023-25ನೇ ಸಾಲಿನಲ್ಲಿ ಪದವಿ ಪಡೆದ ಪಿಜಿಡಿಎಮ್ ಬ್ಯಾಚ್ ಅನ್ನು ಗೌರವಿಸಲಾಯಿತು.

ಐಐಎಚ್ ಎಂಆರ್‌ನ ನಿರ್ವಹಣಾ ಮಂಡಳಿಯ ಅಧ್ಯಕ್ಷರಾದ ಡಾ. ಎಸ್ ಡಿ ಗುಪ್ತಾ ಅವರ ಅಧ್ಯಕ್ಷತೆಯಲ್ಲಿ ನಡೆದ ಈ ಸಮಾರಂಭದಲ್ಲಿ ನಿರ್ವಾಹಣಾ ನಿರ್ದೇಶಕಿ ಮತ್ತು ಹಿರಿಯ ಪ್ರಾಧ್ಯಾಪಕಿ ಡಾ. ಪ್ರತಿಮಾ ಮೂರ್ತಿ, ರಾಷ್ಟ್ರೀಯ ಆರೋಗ್ಯ ಮಿಷನ್ ನಿರ್ದೇಶಕ ಡಾ. ಆಪಿನಾಶ್ ಮೆನನ್ ರಾಜೇಂದ್ರನ್ ಹಾಗೂ ಹೆಲ್ತ್‌ಕೇರ್ ಗ್ಲೋಬಲ್ ಎಂಟರ್ ಪ್ರೈಸಸ್ ಲಿಮಿಟೆಡ್ ಸಂಸ್ಥಾಪಕ ಮತ್ತು ಅಧ್ಯಕ್ಷರಾದ ಡಾ. ಬಿ ಎಸ್ ಅಜಯ್ ಕುಮಾರ್ ಮತ್ತು ಡಾ. ಆರ್. ಸರಳಾ, ಐಐಎಚ್‌ಎಂಆರ್ ಬೆಂಗಳೂರಿನ ನಿರ್ದೇಶಕಿ ಡಾ. ಉಷಾ ಮಂಜುನಾಥ್ ಅವರು ಪಾಲ್ಗೊಂಡಿದ್ದರು.



ದಾಖಲಾದ ಅತ್ಯಧಿಕ ಪ್ಲೇಸ್‌ಮೆಂಟ್ ಪ್ಯಾಕೇಜ್ 24 ಎಲ್‌ಪಿಎ ಆಗಿದ್ದು, ಪದವೀಧರ ಬ್ಯಾಚ್‌ನ ಶೇಕಡಾವಾರು ವಿದ್ಯಾರ್ಥಿಗಳು ಪ್ರಮುಖ ಸಂಸ್ಥೆಗಳಲ್ಲಿ ಸ್ಥಾನ ಪಡೆದಿದ್ದಾರೆ, ಇದು ಐಐಎಚ್‌ಎಂಆರ್ ತರಬೇತಿ ಪಡೆದ ವೃತ್ತಿಪರರಿಗೆ ಉದ್ಯಮದಲ್ಲಿ ದೊಡ್ಡ ಬೇಡಿಕೆ ಇರುವುದನ್ನು ತೋರಿಸುತ್ತದೆ.

ಐಐಎಚ್‌ಎಂಆರ್ ನಿರ್ದೇಶಕಿ ಡಾ.ಉಷಾ ಮಂಜುನಾಥ್ ಮಾತನಾಡಿ, ಈ ಘಟಿಕೋತ್ಸವ ಕೇವಲ ಶೈಕ್ಷಣಿಕ ಪ್ರಯತ್ನದ ಪರಾಕಾಷ್ಠೆಯನ್ನು ಸೂಚಿಸುವುದಿಲ್ಲ, ಬದಲಿಗೆ ಸಾಮರ್ಥ್ಯವಂತ, ನೈತಿಕ ಮತ್ತು ಆವಿಷ್ಕಾರೀ ಆರೋಗ್ಯ ನಾಯಕರ ಮುಂದಿನ ಪೀಳಿಗೆಯ ಉದಯವನ್ನು ಗುರುತಿಸುತ್ತದೆ. ನಮ್ಮ ವಿದ್ಯಾರ್ಥಿಗಳು ಜಾಗತಿಕ ಆರೋಗ್ಯ ವ್ಯವಸ್ಥೆಗಳಿಗೆ ಅರ್ಥಪೂರ್ಣವಾಗಿ ಕೊಡುಗೆ ನೀಡುವುದನ್ನು ಕಾಣಲು ನಾವು ಉತ್ಸುಕರಾಗಿದ್ದೇವೆ. ಎಂದು ತಮ್ಮ ಅನಿಸಿಕೆ ಹಂಚಿಕೊಂಡರು.

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ಸಂಜೆವಾಣಿ

Sanjevani, Bangalore I ಬೆಂಗಳೂರು 7
Tuesday 16 December 2025 I ಮಂಗಳವಾರ 16 ಡಿಸೆಂಬರ್ 2025

21ನೇ ಸಂಸ್ಥಾಪನಾ ದಿನಾಚರಣೆ ಹಾಗೂ ಐಐಎಚ್‌ಎಮ್‌ಆರ್ ಮಾಜಿ ವಿದ್ಯಾರ್ಥಿಗಳ ಸಭೆ



ಬೆಂಗಳೂರು,ಡಿ.16: ಇನ್‌ಸ್ಟಿಟ್ಯೂಟ್ ಆಫ್ ಹೆಲ್ತ್ ಮ್ಯಾನೇಜ್‌ಮೆಂಟ್ ರಿಸರ್ಚ್, ಬೆಂಗಳೂರು ಐಐಎಚ್ ಆರ್ - ಬಿ ತನ್ನ 21ನೇ ಸಂಸ್ಥಾಪನಾ ದಿನಾಚರಣೆ ಮತ್ತು ಹಳೆಯ ವಿದ್ಯಾರ್ಥಿಗಳ ಸಭೆ-2025 ಎಲೆಕ್ಟ್ರಾನಿಕ್ ಸಿಟಿಫೇಸ್-1ರ ಸಂಸ್ಥೆಯ ಬೆಂಗಳೂರಿನ ಕ್ಯಾಂಪಸ್‌ನಲ್ಲಿ ಭವ್ಯವಾಗಿ ಆಯೋಜಿಸಲಾಯಿತು.

1984ರಲ್ಲಿ ಜೈಪುರದಲ್ಲಿ ಸ್ಥಾಪನೆಯಾದ ಇಂಡಿಯನ್ ಇನ್‌ಸ್ಟಿಟ್ಯೂಟ್ ಆಫ್ ಹೆಲ್ತ್ ಮ್ಯಾನೇಜ್‌ಮೆಂಟ್ ಸಂಸ್ಥೆಯು ದಕ್ಷಿಣ ಭಾರತದ ಅಂಗ ಸಂಸ್ಥೆಯಾಗಿ ಬೆಂಗಳೂರಿನಲ್ಲಿ 2004ರಲ್ಲಿ ಪ್ರಾರಂಭವಾಯಿತು. ಕಳೆದ ಎರಡು ದಶಕಗಳಲ್ಲಿ, ಈ ಸಂಸ್ಥೆ ಆರೋಗ್ಯ ಮತ್ತು ಆಸ್ಪತ್ರೆ ನಿರ್ವಹಣಾ ಶಿಕ್ಷಣ, ಬಹುಶಾಖಾ ಸಂಶೋಧನೆ, ತರಬೇತಿ ಹಾಗೂ ಆರೋಗ್ಯ ಕ್ಷೇತ್ರಕ್ಕೆ ಸಂಬಂಧಿಸಿದ ಸಲಹಾ ಸೇವೆಗಳ ಪ್ರಮುಖ ಕೇಂದ್ರವಾಗಿ ಹೊರಹೊಮ್ಮಿದೆ.

ಸಂಸ್ಥೆಯಲ್ಲಿ ಪ್ರಸ್ತುತ ಸ್ನಾತಕೋತ್ತರ ಮಟ್ಟದ ಪಿಜಿಡಿಎಂ ಕಾರ್ಯಕ್ರಮ ಮತ್ತು ಡಾಕ್ಟರಲ್ ಮಟ್ಟದ ಫೆಲೋಶಿಪ್ ಪ್ರೋಗ್ರಾಂ ಇನ್ ಮ್ಯಾನೇಜ್‌ಮೆಂಟ್ ಅನ್ನು ನಿರ್ವಹಿಸಲಾಗುತ್ತಿದ್ದು, ಆಸ್ಪತ್ರೆ ನಿರ್ವಹಣೆ, ಸಾರ್ವಜನಿಕ ಆರೋಗ್ಯ, ಆರೋಗ್ಯ ಮಾಹಿತಿ ತಂತ್ರಜ್ಞಾನ, ಔಷಧೀಯ ನಿರ್ವಹಣೆ, ಹಾಗೂ ಆರೋಗ್ಯ ಕ್ಷೇತ್ರದ ಎ ಐ ಮತ್ತು ಡೇಟಾ ಸೈನ್ಸ್ ಮೊದಲಾದ ವಿಶೇಷೀಕರಣಗಳನ್ನು ಒಳಗೊಂಡಿದೆ.

ಐಐಎಚ್‌ಎಮ್‌ಆರ್ ಹಿರಿಯ ಸಲಹೆಗಾರ ಡಾ. ಸಿ. ಎಸ್. ಕೇದಾರ್, ಹೆಬ್ಬಾಳದ ಮಣಿಪಾಲ್ ಆಸ್ಪತ್ರೆಯ ನಿರ್ದೇಶಕರಾದ ಡಾ.ನಿಶಾ ವರದರಾಜ್, ನಿರ್ದೇಶಕರಾದ ಡಾ.ಉಷಾ ಮಂಜುನಾಥ್ ಮತ್ತು ಡೀನ್ ಡಾ. ಆರ್. ಸರಳಾ ಮತ್ತಿತರರು ಭಾಗವಹಿಸಿದ್ದರು.

ದೇಶದ ವಿವಿಧರಾಜ್ಯಗಳು ಮತ್ತು ವಿದೇಶಗಳಲ್ಲಿ ಉದ್ಯೋಗ ನಿರ್ವಹಿಸುತ್ತಿರುವ ಸಹಸ್ರಾರು ಮಾಜಿ ವಿದ್ಯಾರ್ಥಿಗಳು ಈ ಸಭೆಯಲ್ಲಿ ಭಾಗಿಯಾಗಿದ್ದರು. ಆಸ್ಪತ್ರೆಗಳು, ಆರೋಗ್ಯ ತಂತ್ರಜ್ಞಾನ ಸಂಸ್ಥೆಗಳು, ಔಷಧೀಯ ಕ್ಷೇತ್ರ, ಸಲಹಾ ಸಂಸ್ಥೆಗಳು ಮತ್ತು ಡಿಜಿಟಲ್ ಹೆಲ್ತ್ ಸಂಸ್ಥೆಗಳಲ್ಲಿನ ಪ್ರಮುಖ ನಾಯಕತ್ವದ ಹುದ್ದೆಗಳಲ್ಲಿ ಸೇವೆ ಸಲ್ಲಿಸುತ್ತಿರುವವರು ಭಾಗವಹಿಸಿದ್ದರು.

ಅಭಾಲೋ ಏಪೆ ಟಾಪ್



ಪ್ರಜಾ ಪ್ರಗತಿ

ಆವಿಷ್ಕಾರಗಳತ್ತ ವಿದ್ಯಾರ್ಥಿ ಉತ್ಸುಕರಾಗಿ



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ಭಾರತದ ಔಷಧ ಉದ್ಯಮದ ಭವಿಷ್ಯ ಚರ್ಚೆಗೆ ವೇದಿಕೆ ವಿಷಯ: "ಸಂವರ್ಧಿತ ಬುದ್ಧಿಮತ್ತೆ, ರೂಪಾಂತರಕಾರಿ ಚಿಕಿತ್ಸೆಗಳು"

ಬೆಂಗಳೂರು, ಏ.25: ಇನ್ಸ್ಟಿಟ್ಯೂಟ್ ಆಫ್ ಹೆಲ್ತ್ ಮ್ಯಾನೇಜ್‌ಮೆಂಟ್ ರಿಸರ್ಚ್ ಬೆಂಗಳೂರು ವತಿಯಿಂದ ಎರಡನೇ ಆವೃತ್ತಿಯ ಫಾರ್ಮಾ-ಟೆಕ್ ಕನ್ಸರ್ಜ್ 2026 ಕಾರ್ಯಕ್ರಮವನ್ನು ನಗರದ ಕ್ಯಾಪಿಟಲ್ ಹೋಟೆಲ್ಲಲ್ಲಿ ಆಯೋಜಿಸಲಾಯಿತು.

ಈ ಕಾರ್ಯಕ್ರಮದಲ್ಲಿ ಉದ್ಯಮ ನಾಯಕರು, ನೀತಿ ನಿರೂಪಕರು, ವೈದ್ಯರು ಹಾಗೂ ಶಿಕ್ಷಣತಜ್ಞರು ಒಂದೇ ವೇದಿಕೆಯಲ್ಲಿ ಸೇರಿ ಭಾರತದ ಔಷಧ ಉದ್ಯಮದ ಭವಿಷ್ಯದ ದಿಕ್ಕುಗಳ ಕುರಿತು ಚರ್ಚಿಸಿದರು.

ಕಾರ್ಯಕ್ರಮದ ಪ್ರಾರಂಭದಲ್ಲಿ ಐಐಎಚ್‌ಎಂಆರ್ ಬೆಂಗಳೂರು ಪ್ರಾಧ್ಯಾಪಕಿ ಹಾಗೂ ನಿರ್ದೇಶಕಿ ಡಾ. ಉಷಾ ಮಂಜುನಾಥ್ ಸ್ವಾಗತ ಭಾಷಣ ಮಾಡಿ, ಆರೋಗ್ಯ ಕ್ಷೇತ್ರದ ಅಭಿವೃದ್ಧಿಗೆ ಪಾಲುದಾರಿಕೆ ಮತ್ತು ನಾವೀನ್ಯತೆಯ ಅಗತ್ಯತೆಯನ್ನು ಒತ್ತಿಹೇಳಿದರು.

ಭಾರತೀಯ ಔಷಧ ಒಕ್ಕೂಟದ ಪ್ರಧಾನ ಕಾರ್ಯದರ್ಶಿ ಹಾಗೂ ವಿಶ್ವವಿದ್ಯಾಲಯದ ಅಧ್ಯಕ್ಷರಾದ ಡಾ. ಸುದರ್ಶನ್ ಜೈನ್ ಅವರು ತಮ್ಮ ಪ್ರಭಾವಶಾಲಿ ಭಾಷಣದಲ್ಲಿ ಭಾರತವು ಮೇಕ್ ಇನ್ ಇಂಡಿಯಾ ಯಿಂದ ಡಿಸ್ಕವರಿ ಇನ್ ಇಂಡಿಯಾ ಕಡೆಗೆ ಸಾಗಬೇಕೆಂದು ಕರೆ ನೀಡಿದರು. ಅವರು ಔಷಧ ಕ್ಷೇತ್ರದಲ್ಲಿ ನಾವೀನ್ಯತೆ, ಕೃತಕ ಬುದ್ಧಿಮತ್ತೆ ಹಾಗೂ ಜೈವಿಕ ತಂತ್ರಜ್ಞಾನಗಳ ಮಹತ್ವವನ್ನು ವಿವರಿಸಿದರು. "ಡಿಸೈನ್ ಕೋಚಿಂಗ್" ಎಂಬ ಪರಿಕಲ್ಪನೆಯನ್ನು ಮುಂದಿಟ್ಟು, ತಾಂತ್ರಿಕ ಪ್ರಗತಿಯೊಂದಿಗೆ ನೈತಿಕ ಮೌಲ್ಯಗಳೂ ಸಮಾನವಾಗಿ ಅಗತ್ಯವೆಂದು ಅಭಿಪ್ರಾಯಪಟ್ಟರು.

ಗೌರವ ಅತಿಥಿ ನೊವೊ ನಾರ್ಡಿಸ್ಕ್ ಇಂಡಿಯಾದ ಕಾರ್ಪೊರೇಟ್ ಉಪಾಧ್ಯಕ್ಷ ಮತ್ತು ವ್ಯವಸ್ಥಾಪಕ ನಿರ್ದೇಶಕ ವಿಕ್ರಾಂತ್ ಕ್ಷೋತ್ರಿಯ ಅವರು, ಜಾಗತಿಕ ಆರೋಗ್ಯ ವ್ಯವಸ್ಥೆಯ ಅಸಮರ್ಥತೆಗಳಿಂದ ವರ್ಷಕ್ಕೆ $200 ಶತಕೋಟಿ ನಷ್ಟವಾಗುತ್ತಿದೆ ಎಂದು ತಿಳಿಸಿದರು. ಉದ್ಯಮಕ್ಕೆ ಈಗ ಜೀವ ವಿಜ್ಞಾನ ಹಾಗೂ ಡೇಟಾ ವಿಜ್ಞೇಷಣೆಯಲ್ಲಿ ಪರಿಣತಿ ಹೊಂದಿದ "ಹೈಬ್ರಿಡ್ ಪ್ರತಿಭೆ" ಅಗತ್ಯವಿದೆ ಎಂದು ಅವರು ಹೇಳಿದರು.

ಆರೋಗ್ಯ ಸಂರಕ್ಷಣೆಯಲ್ಲಿ ಫಾರ್ಮಾ ರಂಗಂ ಕೀಲಕಂ

ರಾಷ್ಟ್ರ ವೈದ್ಯ ಆರೋಗ್ಯ ಕುಟುಂಬ ಸಂಕ್ಷೇಮ ಶಾಖ ಕಮಿಷನರ್ ವೀರಪಾಂಡಿಯನ್



ಜ್ಯೋತಿ ಪ್ರಜ್ವಲನ ಚೆಸ್ತುನ್ನ ಆರೋಗ್ಯ ಶಾಖ ಕಮಿಷನರ್ ವೀರಪಾಂಡಿಯನ್ ತದಿತರುലു

ಗುಂಟೂರು ಮೆಡಿಕಲ್: ಆರೋಗ್ಯ ಸಂರಕ್ಷಣಲೆ ಫಾರ್ಮಾ ರಂಗಂ ಎಂತೆ ಕೀಲಕಮನಿ ರಾಷ್ಟ್ರ ವೈದ್ಯ ಆರೋಗ್ಯ, ಕುಟುಂಬ ಸಂಕ್ಷೇಮ ಶಾಖ ಕಮಿಷನರ್ ಜಿ. ವೀರಪಾಂಡಿಯನ್ ಅನ್ನಾರು. ಶುಕ್ರವಾರಂ ಗುಂಟೂರು ಕೆಪಿಟಲ್ ಹೋಟಲ್‌ಲೆ ಬೆಂಗಳೂರು ಐನಿ ಸ್ಟಿಟ್ಯೂಟ್ ಆಫ್ ಹೆಲ್ತ್ ಮೆನೆಜ್‌ಮೆಂಟ್ ರಿಸರ್ಚ್ ಅಧ್ವರ್ಯಂಲೆ ಫಾರ್ಮಾಟೆಕ್ ಕನ್ಸರ್ಜ್ 2025 ಕಾರ್ಯಕ್ರಮಾನಿಕಿ ವೀರಪಾಂಡಿಯನ್ ಮುಖ್ಯ ಅತಿಥಿಗಾ ಹೇಜರಯ್ಯಾರು. ಆಯನ ಮಾಟ್ಲಾಡುತೂ ಫಾರ್ಮಾ ರಂಗಂ ವಿಶಿಷ್ಟತನು ವಿವರಿಂಚಾರು. ಗೌರವ ಅತಿಥಿ, ಡಾಕ್ಟರ್ ಎನ್ಟಿಆರ್ ವೈದ್ಯ ಪ್ರಾಸ್ಟು ಸೆಂಟರ್ ಪಿ.ರವಿ ಶುಭಾಷ್ ಮಾಟ್ಲಾಡುತೂ ಆರೋಗ್ಯ ಸಂರಕ್ಷಣಲೆ ಫಾರ್ಮಾ ಪಾತ್ರ ಎಂತೆ ಉಂದನ್ನಾರು. ಇಂಕಾ ಪಲು ವುರು ವಕ್ತಲು ಪ್ರಸಂಗಿಂಚಾರು.



'Digital innovation must drive pharma sector'

The Hindu Bureau
GUNTUR

Healthcare must embrace human-centric innovation, said G. Veerapandian, Commissioner of Health & Family Welfare, while inaugurating Pharma-Tech Converge 2025 hosted by IIHMR Bangaluru.

He called for digital transformation and stronger R&D in the pharma sector. The conclave, held in Guntur, brought together leaders from government, academia, and industry to address the skill gap, explore AI integration, and promote industry-academia partnership.

Pioneering Change in India's Pharma Landscape

IIHMR BANGALORE

The Pharma-Tech Converge 2025 hosted by the Institute of Health Management Research (IIHMR) Bangalore



Dr. Usha Manjunath Professor, Director IIHMR Bangalore



HareeshPulivarthi@Surya

The Pharma-Tech Converge 2025, hosted by the Institute of Health Management Research (IIHMR) Bangalore at The Capital Hotel, Guntur, served as a vibrant platform, bringing together leaders from government, industry, and academia to discuss the future of India's pharmaceutical sector. The event aimed to explore how industry-academia collaboration can shape a skilled, innovation-ready pharma workforce in a rapidly evolving ecosystem. Central themes included the role of artificial intelligence, innovation, government support, and emerging career opportunities in the pharmaceutical sector.

- The event was graced by the presence of:
- Chief Guest: Sri G. Veerapandian, IAS, Commissioner, Health & Family Welfare & MD, NHM, Andhra Pradesh.
- Guest of Honour: Sri Pattanshetti Ravi Subash, IAS, CEO, Dr. NTR Vaidya Seva Trust & In-charge Director General - Drugs Control, Andhra Pradesh.
- Keynote Speaker: Mr. Subrangshu Banerjee, Business Unit Head, Cipla Limited.
- Chief Patrons: Dr. C. S. Kedar, IAS (Retd.), Former Director General, ESIC & Governing Board Member, IIHMR Bangalore; Dr. Usha Manjunath, Director, IIHMR Bangalore.

Key Highlights from the Distinguished Speakers

Dr. Usha Manjunath, Director, IIHMR Bangalore, in her opening address, discussed the critical disconnect between academia and the pharmaceutical industry. She highlighted the growing demand for skilled professionals and presented an overview of IIHMR Bangalore's four core pillars—Academics, Research & Consultancy, Training, and the Centre for Advancing Digital Health (ADMIRE). She shared successful project examples, such as the NFHS (Tripura) and NABH quality consultancy, underlining the institute's active role in healthcare transformation.

Dr. C. S. Kedar, IAS (Retd.), Senior Advisor, IIHMR Bangalore, spoke about India's healthcare workforce shortage and emphasized the urgent need for policy-level intervention to address these gaps. Describing India as the "Pharmacy of the World," he highlighted the nation's responsibility to maintain global leadership through faster innovation, improved infrastructure, and enhanced educational systems. He encouraged pharmacy professionals to seize the immense opportunities within the sector.

Sri G. Veerapandian, IAS, the Chief Guest, reminded the audience that healthcare goes beyond numbers, emphasizing the need for human-centric innovation. He pointed out India's strategic advantages, such as exemption from U.S. tariffs and a major role in global vaccine distribution, urging the pharma industry to embrace digital transformation to improve accessibility and affordability. He also cited initiatives from the Andhra Pradesh government supporting pharma R&D and local manufacturing.

Sri Pattanshetti Ravi Subash, IAS, Guest of Honour, conveyed a message from the Honorable Chief Minister of Andhra Pradesh: "Let the kitchen be the pharmacy, and food be the first medicine," stressing the role of preventive healthcare. He called for action to improve access to quality healthcare and affordable medicines, emphasizing the use of technology and AI to enhance efficiency and reach within the pharma sector. He reiterated that the Andhra Pradesh government is a ready partner for collaboration with both industry and academia.

Panel Discussions

- Panel 1: "From Present Realities to Future Potentials – Insights into India's Pharmaceutical Industry"
- Moderator: Mr. Indraneel Sinha, Marketing Lead at Medtronic
- Speaker 1: Dr. Srinivasa Babu P, Principal, VIGNAN Pharmacy College
- Speaker 2: Dr. Shaik Gouse Sadak, Principal, Consulting Services, IQVIA
- Speaker 3: Dr. Puppala Raman Kumar, Associate Professor, Department of Pharmacy, St. Mary's Group of Institutions for Women
- Panel 2: "Shaping the Next-Gen Pharma Workforce – The Role of Academia in a Changing Industry Landscape"
- Moderator: Mr. Himanshu Verma, Director, Strategy - Healthcare Consulting, Ingenious e-Brain
- Speaker 1: Dr. A. Suneetha, Principal, KVSR Siddhartha College of Pharmaceutical Sciences
- Speaker 2: Mr. Virendra Kumar, Founder & CEO, AdametNest
- Speaker 3: Dr. Usha Manjunath, Professor & Director, IIHMR Bangalore
- Key Takeaways from the Panel Discussions

India's Pharma Sector: A Growth Powerhouse

The Indian pharmaceutical industry is projected to grow from $50 billion in 2023 to $130 billion by 2030, potentially reaching $450 billion by 2047. This positions India not only as the "Pharmacy of the World" but also as an Innovation Powerhouse of the future.

AI and Digital Disruption

Artificial Intelligence (AI) is now embedded across the pharma value chain—from R&D to regulatory affairs, manufacturing, sales, supply chain, and delivery. This shift is improving operational efficiency, driving innovation, and enhancing engagement with both patients and healthcare stakeholders.

Research and Innovation as Pillars of Growth

Sustained innovation is non-negotiable for India to compete globally. Panelists stressed the importance of fostering a research mindset to develop affordable, high-quality, and accessible pharma solutions.

Addressing the Skill Gap

A recurring concern was the lack of industry-relevant skills among graduates. Upskilling and curriculum alignment with real-world requirements were emphasized as urgent needs.

Industry-Academia Collaboration

All speakers reinforced the value of partnerships between educational institutions and industry. With the rise of Global Capability Centres (GCCs) by companies like Novartis, BMS, Sanofi, and Pfizer in India, new roles in R&D, regulatory affairs, and commercial operations are emerging.

- Academia must adapt by:
- Redesigning curricula
- Offering practical exposure through internships and industry projects
- Facilitating joint research and guest lectures
- New Career Horizons for Pharma Graduates

The evolving industry landscape—especially with the integration of AI, data science, and digital health—has opened up diverse opportunities beyond traditional roles. These include careers in regulatory tech, pharmacovigilance, health informatics, AI-driven research, and more.

This event marked an important step in bridging the divide between what the pharmaceutical industry needs and what academic institutions offer, reaffirming IIHMR Bangalore's commitment to shaping future-ready pharma professionals. Students from various pharmaceutical colleges participated with great enthusiasm, making the event a resounding success.

SURYA

State creates ABH Accounts for 4.84 crore people

Emerges top in country as it covers 96% of population under Ayushman Bharat Mission

EXPRESS NEWS SERVICE
@ Vijayawada

ANDHRA Pradesh has emerged as the top State in the country in creating Ayushman Bharat Health Accounts (ABHA), according to Director of Secondary Health Chakradhar Babu. He announced that ABH accounts have been created for 4.84 crore people (96% of the State's population).

He further said details of 65,242 health professionals have been registered in the Health Professional Registry (HPR), while 26,083 hospitals have been listed in the Health Facility Registry (HFR), covering all categories of government hospitals.

Among those who received ABHA numbers, 7.50 crore electronic health records have already been linked. With ABHA, patients' past treatment details, lab reports, and other medical information can be digitally stored and accessed with their consent, even across States.

The announcement was made at a special conference held in Mangalagiri on Friday, where representatives of the Institute of Health Management Research (IIHMR), Bengaluru presented findings from a study conducted in Andhra Pradesh, Karnataka and Rajasthan.

The study revealed that while digitisation has begun in other States, Andhra Pradesh has taken a clear lead. ABHA creation was achieved through door-to-door surveys under the NCD programme.

Speaking to the media after the conference, Chakradhar Babu, along with State ABDM Coordinator B Veera Rao and IIHMR representatives, explained that ABHA numbers, with 14 digits, will function like Aadhaar in the health sector.

He noted that AP has linked 7.50 crore electronic health records with ABHA and, for its leadership in digital health, received ₹22 crore incentive from the Centre since April 2023, in addition to the regular budget allocation of ₹18.5 crore.

The IIHMR study compared India's progress with countries like Rwanda, Ghana, Brazil and Finland. Finland began health digitization 20 years ago, while India started only four years ago. Within India, Andhra Pradesh was found to be ahead due to strong monitoring by senior officials, training programmes, incentive payments, and investment in digital infrastructure.

The State has provided computers to 1,900 health facilities, including Ayushman Health Mandirs, PHCs, UPHCs, secondary care hospitals, and teaching hospitals.

Veera Rao said public awareness about ABHA will take time, but under Chief Minister N Chandrababu Naidu's vision, digitalisation in healthcare will bring significant benefits.

Glimpses of Life at IIHMR, Bangalore


























MS FRESHE


















Breastfeeding is the Best Feeding






BANGALORE
HAPPY


10
S OF SERVICE AT IIHMR
BANGALORE










INTERNATIONAL
MEN'S DAY


Sports









Indian Institute of Health Management Research (IIHMR)-Society, Jaipur

The Indian Institute of Health Management Research (Society) was established in 1984 in Jaipur with a focus on Public Health and Hospital Management. The IIHMR Society established campuses in Jaipur, Delhi, and Bangalore over the years. IIHMR, Jaipur is a WHO Collaborating Centre and has been designated as an Institute of Excellence by the Ministry of Health & Family Welfare, Government of India. Recently, it became a State University for Healthcare Management Research.



http://www.iihmr.org

IIHMR University, Jaipur

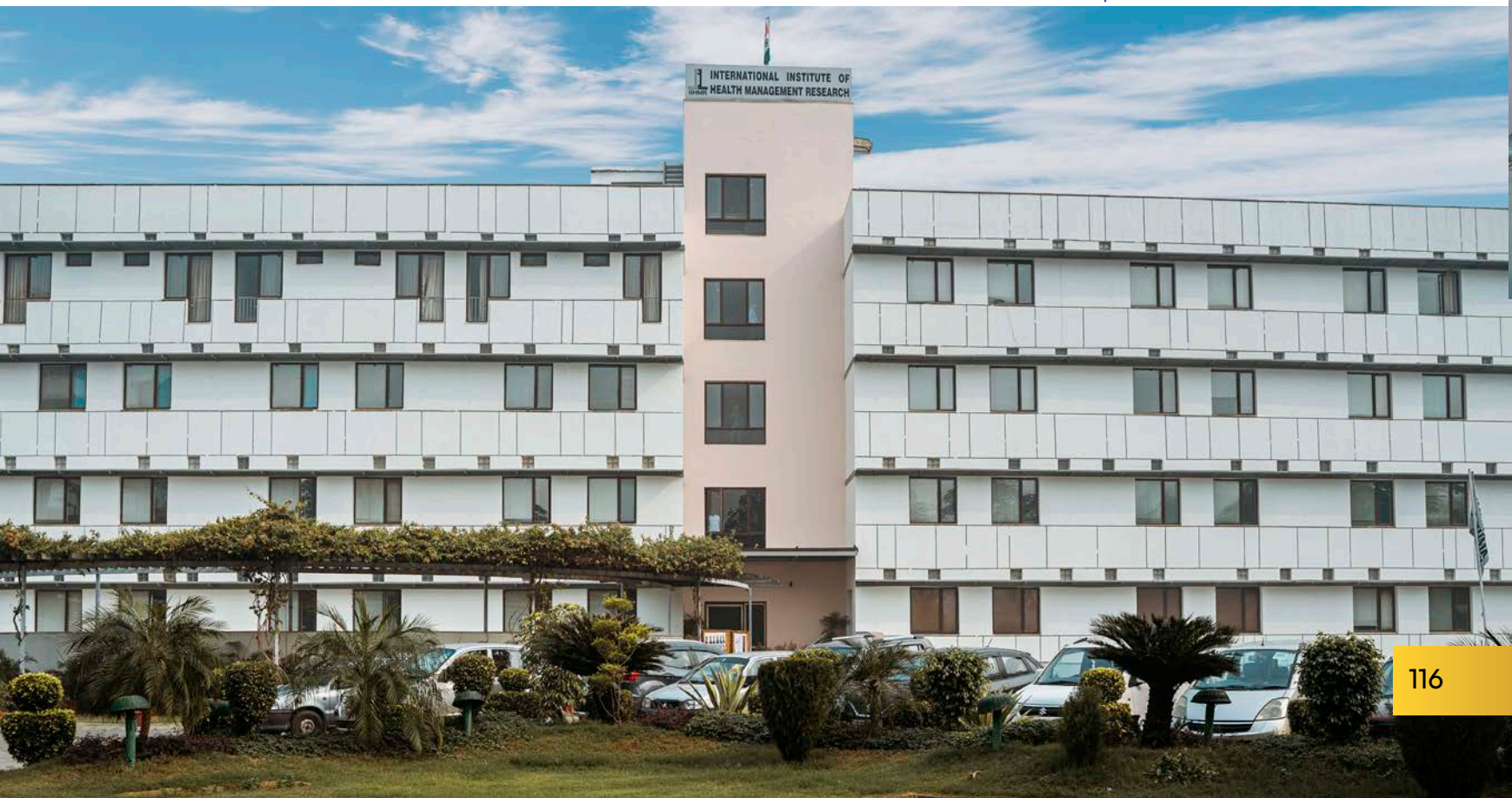
IIHMR University is a specialized and exclusive research university for management research, postgraduate education, and training. The University aims to generate new knowledge and technologies to provide evidence and inputs for developing effective policies, health interventions, and strategies. The origin of IIHMR University has its roots in the significant pioneering contribution of the Indian Institute of Health Management Research, (IIHMR) Jaipur over the last three decades, towards policy and program management research, capacity development in health and hospital management in India and Southeast Asia. IIHMR University has a mission to improve the standards of health through better management of health care and related programs through management research, education, training, and institutional networking with a national and global perspective. The Ministry of Health and Family Welfare, Government of India identified it as an Institute of Excellence for training and capacity building. For its significant contributions towards health, hospital, rural, and pharmaceutical management education, the university has been awarded several Leadership and Best Sectoral B-school awards. In addition, IIHMR has become a major destination for training and capacity development in leadership and strategic management, hospital management, disaster management, quality management, project management, health management information systems, health economics, and finance.



International Institute of Health Management Research, Delhi

IIHMR Delhi, a part of the IIHMR Society, was founded on 18th August 2008, with a mandate to focus on national and international health, catering to the growing needs of the country as well as those of the Asia-Pacific region. The Institute aims to play a major role in promoting and conducting research in evidence generation that can lead to policy formulation, strategy development, and effective implementation of policies and training and capacity development of professionals for the healthcare sector. It undertakes intervention research, evaluation studies, and operational research studies. The Institute offers a two-year full-time Postgraduate Diploma with specialization in Hospital Management, Health Management, and Healthcare Information Technology. The program is approved by the All-India Council for Technical Education (AICTE) and has been accredited by the National Board of Accreditation (NBA). The institute has obtained approval from the All-India University (AIU) that makes the PGDHM course offered, equivalent to an MBA degree. To meet the educational challenges of the rapidly growing health sector in India, IIHMR Delhi equips its students with a strong managerial and technical foundation for careers in consulting, hospital management, healthcare systems, healthcare quality management, health insurance and healthcare information technology, health-based research, business analysis, and transformation. The aesthetically designed and magnificently built campus of IIHMR is located in Dwarka, New Delhi.

https://www.iihmrdelhi.edu.in




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BE A CHAMPION
2025



IIHMR Bangalore Location Map

